

East Village Association – Executive Committee Meeting Friday, January 6, 2023 at 1:00 p.m.

In-Person: Spaces: Maker's Quarter (845 15th St., San Diego, CA 92101) Zoom Virtual Meeting: https://us02web.zoom.us/j/6195465636 or call 1-669-444-9171 / Meeting ID: 619 546 5636 / Password: 092101

AGENDA

- 1. Introductions and Zoom Etiquette Terry McCleary, President/Chair

 All participants will be put on mute during the topic presentation and then the moderator will unmute the microphones to take comments/feedback. Please keep comments director to the topic being discussed.
- 2. Continuing Virtual Meetings Pursuant to AB 361 Action Item
 P. 2
 Find and determine that a state of emergency remains in effect at the state level, and that because of the emergency, meeting in person would present imminent risks to the health or safety of attendees.
- 3. Public Comment (3-Minutes Max Per Person)
- 4. Approval of November 1, 2022, Minutes P. 3 6
- 5. Committee Updates:
 - a. YTD EVA Financial Report / Dominic LiMandri
 b. Orientation of new Board, after the Annual Meeting
 - c. Board application for new members (Padres, Sempra, HP Investors, Trilogy, Pendry)
 - d Creation of a Dulous Tack Fores
 - d. Creation of a Bylaws Task Force
 - e. Annual meeting set date
 - f. Board Committee restructuring (Exec, Marketing, Operations)
 - g. Review of Clean and Safe East Village budget
 h. Lucky Duck Foundation Program
 P. 15 16
- 6. Other
- 7. Next Exec Committee Meeting

Action Item

P. 10 - 13

8. Adjournment

BROWN ACT. Government Code 54950 (The Brown Act) requires that a brief description of each item to be transacted or discussed be posted at least 72-hours prior to a regular meeting. The Corporation posts all Board and Committee agendas at meeting location and on the EVA website. Action may not be taken on items not identified as such and posted on the agenda. Meeting facilities may be accessible to persons with disabilities. If you require special assistance to participate in the meeting, notify Ethan Olsen at 619-233-5009 or via email at ethan@newcityamerica.com at least 48-hours prior to the meeting. VIRTUAL MEETING / COVID-19. Due to precautions associated with COVID-19 and following current state law (AB 361) regarding the Brown Act, all EVA Board and Committee meetings, until further notice, will be held by teleconference only. Members of the public can listen and participate in meetings over the phone and through the internet.

On September 16, 2021, AB 361 was adopted on an urgency basis (AB 361, section 9) meaning it has immediate effect. Shortly thereafter, Governor Newsome issued an executive order delaying implementation until October 1. After October 1 and through January 1, 2024 (when the bill sunsets), bodies subject to the Brown Act can continue to meet electronically (without the need to allow the pubic to participate from a physical location) after making specific findings and subject to added requirements.

Findings

A body subject to the Brown Act may continue to meet virtually when:

- 1) it is meeting during a proclaimed state of emergency AND
- 2) either: state or local officials have imposed or recommended measures to promote social distancing <u>OR</u> the body is meeting to determine or has determined by majority vote, whether as a result of the emergency, meeting in person would present imminent risks to the health or safety of attendees.

Thereafter, at least every 30 days the body must make the following findings by majority vote:

- (A) The legislative body has reconsidered the circumstances of the state of emergency.
- (B) Any of the following circumstances exist:
 - (i) The state of emergency continues to directly impact the ability of the members to meet safely in person.
 - (ii) State or local officials continue to impose or recommend measures to promote social distancing

Additional Requirements

In addition to requirements established under the Governor's Executive Orders, public entities that continue to meet virtually must also:

- Allow real-time public comment; may not require public comments to be submitted in advance.
- Allow people to register (get in line) to give public comment during the entire public comment period for a given item.
- Suspend any action in the event of a service interruption. If there is a disruption (within the agency's control) that prevents broadcast of the meeting or prevents the public from providing comments, the body may not take actions until service is restored or those actions may be challenged.



East Village Association – Executive Committee Meeting Tuesday, November 1, 2022, at 3:00pm

In-Person: US Bank Conference Room (801 Market St., San Diego, CA 92101)

Zoom: https://us06web.zoom.us/j/84801438216

or call 1-669-900-6833 / Meeting ID: 848 0143 8216 / Password: 38222

PRESENT: Terry McCleary, Robyn Spencer, David Miles, Todd Brown

GUESTS: Jon Weber, Mary Soriano

STAFF: Marco Li Mandri, Chris Gomez, Rosie DeLuca, Dianne T. Serna De León, Shirley Zawadzki,

Monica Montes, Dominic Li Mandri, Ethan Olsen

MINUTES:

Item	Discussion	Action Taken?
1. Zoom Meeting Protocol & Introductions	1. The meeting was called to order at 3:02pm by the President, Terry McCleary.	1. No action taken
2. Introduction of New City America Staff as Administrators	 Marco Li Mandri introduced the New City America Staff to the Executive Committee a. Marco Li Mandri – Executive Director b. Dominic Li Mandri – District Manager, Liaison with Clean & Safe Program c. Ethan Olsen – Asst. District Manager d. Monica Montes – Administration, Office Management, Supplies e. Rosie De Luca – City Financial Reporting f. Shirley Zawadzki – Financial Reports, Insurance g. Chris Gomez – Parking District Oversight, District Identity Oversight with Ethan h. Dianne T. Serna De León- Administrative support 	2. No action taken

3. Continuing Virtual Meetings Pursuant to AB 361	3. The Board and Committee will need to ratify a vote during the beginning of each meeting to state that they will continue to meet via Zoom until the comfortable resuming in-person.	3. Robyn Spencer moved to accept the vote to continue meeting via Zoom. Todd Brown seconded the motion. Unanimously approved.
4. Non-Agenda: Public Comment Introductions and Announcements	4. Todd Brown thanked David Miles, Robyn Spencer, Terry McCleary and Claudine Scott for their efforts with the transition to New City America (NCA). Terry stated that Mary Joseph will provide additional financials to NCA.	4. No action taken
5. Reaffirmation of Officers of the Corporation (to be done at November Board Meeting)	 5. Marco stated that the Reaffirmation of Officers of the Corporation was to be done at the November Board Meeting. a. Terry McCleary – President b. X – Vice President c. David Miles – Treasurer d. Robyn Spencer – Secretary e. Reaffirmation of Current Board Members 	5. No action taken
6. Authorizing Executive Committee to Discuss & Recommend the Following Issues to the Board (to be approved at November Board Meeting)	 6. Authorizing Executive Committee to Discuss and Recommend the Following Issues to the Board. Marco stated that he wanted to give the Board the summation of pending issue that NCA would like to embark on. The Board will be asked to weigh in on the following items: a. Completing Requirements of City Contract with the BID. Chris Gomez reported that Parking and BID is up to date. Sean Karafin from the City claimed he has everything from EVA, hopefully funds are soon released to EVA. b. Status of Office Location & Rent Robyn reported on the status of the EVA office. There are two separate offices for a combined total of \$1300 per month on a month-to-month basis. c. Status of Current District Staffing 	6. No action taken

Robyn stated that there are currently no staff members.

d. Review of Bylaws Over the Next 3 Months

Marco stated that we should begin reviewing the Bylaws, through a Board authorized Bylaws Task Force

e. Expansion of the Board to Include Key Property Owners & Businesses

Marco stated that we would like to expand the Board to include Key property owners and Businesses. The Padres have expressed interest in expanding their presence on the EVA Board. Terry suggested that the NCA and EVA contract be highlighted in a press release. Marco agreed and suggested that this be done the start of the New Year.

f. Restructuring of Committees of the Board through a January 2023 Orientation

Marco stated that the restructuring of Committees should take place in January 2023 to determine which Committees are most appropriate for the EVA.

g. Recommendations on Financial Condition & Budget, Standardization of Reports

Marco stated that Rosie DeLuca and Shirley Zawadzki will begin working on the financials for the East Village Association. Shirley stated that she knows that Mary Joseph currently handles the books.

h. Discussion & Seeking Input from Property
 Owners on Renewal of Clean & Safe Program
 for 2025, East Village Contribution is Currently
 \$3.7 Million per Year

Chris stated that he will communicate with Sean Karafin from the City regarding funding and Marco will address the Board regarding Clean & Safe program and its renewal, which is in progress.

	i. County of San Diego: District 1 NRP Grant	
	Strategic Priorities	
	Dominic Li Mandri reported that he has met with Supervisor Nora Vargas' staff regarding East Village community concerns and the County's strategic goals in the area.	
	j. Setting Goals for 2023	
	Marco proposed a Board orientation in January of 2023. Robyn added that the date for the Board retreat is typically the third weekend of February.	
7. Other: Keys to the office, access to all records	7. Marco raised the question regarding acquiring the keys to the EVA office and records.	7. Terry McCleary moved to approve access to NCA staff. Robyn Spencer seconded the motion. Unanimously approved.
8. Next Board of Directors Meeting	8. Marco reported that the next Board meeting will be on Monday, November 21, 2022, at 3:00pm.	8. Terry McCleary moved to approve the next board meeting. Todd Brown seconded the motion. Unanimously approved.
9. Next Exec Committee Meeting	9. Robyn reported that the next Executive Committee meeting would typically be Monday, November 14, 2022, at 3:00pm however this was going to be skipped given today's meeting. Todd Brown added that in December things typically "Go Dark" for EVA.	9. No action taken
10. Adjournment	10. Meeting was adjourned by the President, Terry McCleary at 4:04pm.	10. No action taken

Minutes taken by: Ethan Olsen, New City America

East Village Association Inc. Profit & Loss by Class

July through December 2022

	110 - Ass	210 - BID	410 - Mark (400 - Par	430 - NBH (400 - Par	440 - Prog (400 - Par	450 - Clea (400 - Par	400 - Park (400 - Par	Total 400	520 - Man (510 - SB	510 - SBE (510 - SB	Total 510	BUS, IMP	TOTAL
Ordinary Income/Expense													
Income	0,000	ć		000	0	000	0	00 0	000	000	00 0	000	2 2 1 0 6 0
40040 · Sponsorsnips 40050 · Interest Income	45.43	0.00	0.00	00'0	00.00	0.00	0.00	00:00	0.00	0.00	0.00	0.00	45.43
40055 · Bid Income	0.00	75,844.19	00.0	00:00	0.00	0.00	0.00	0.00	0.00	0000	0.00	000	75,844.19
40065 · SBEP Management	00:0	0000	000	300.00	4.873.55	54.144,00	00.0	59,317.55	0.00	00:0	0.00	00.0	59,317.55
41015 - Special Event Activity 41015 - Special Event Activity 41030 - Block Party Event	-2,345.37	00.0	00.0	0.00	0.00	0.00	00:0	00.0	0.00	0.00	0.00	00.00	-2,345.37 1,000.00
Total Income	910.66	75,844.19	00:00	300.00	4,873.55	54,144.00	00.00	59,317.55	18,200.00	00.00	18,200.00	00.00	154,272.40
Expense Gonsultinu/Business Promotion													
51195 · Ambassador Program	0.00	0.00	0.00	0.00	0.00	66,230.00	12,086.00	78,316.00	0.00	00.00	0.00	0.00	78,316.00
Total 512028 · Consulting/Business Promotion	0.00	0.00	0.00	0.00	0.00	66,230.00	12,086.00	78,316.00	00.00	0.00	0.00	0.00	78,316.00
512059 · Personnel 51135 · Executive Director	4,001.80	31,758.39	0.00	0.00	13,286.59	0.00	0.00	13,286,59	2,275.00	2,275.00	4,550.00	0.00	53,596.78
51140 · Payroll Taxes	442.90	1,785.32	00.00	8	31.55 00.00	00.0	00.0	0.00	0.00	00:0	0.00	0.00	12.25
51145 - Fayfoll Fees 51147 - Employee Benefits 51150 - Workers Compensation	456.90 -456.90 177.04	1,044.84	00:00	00:0	0.00	0000	0.00	0.00	00.0	00.00	0.00	0.00	587.94 839.82
Total 512059 · Personnel	4,164.84	35,080.31	00.00	0.00	13,501.41	0.00	0.00	13,501.41	2,275.00	2,275.00	4,550.00	0.00	57,296.56
512110 · Design & Improvements 51210 · Parklet Maintenance	00.00	00.00	00:00	300.00	0.00	0.00	00.00	300.00	0.00	0.00	0.00	0.00	300.00
Total 512110 · Design & Improvements	0.00	00.00	00.00	300.00	0.00	0.00	0.00	300.00	00.00	00.00	00.00	0.00	300.00
512138 · Promotion/Advertising/Marketing											,	;	
51250 Banner Varading 51255 Member Benefits 51325 - IT Services	0.00 600.00 40.34	304.50 406.50 1,072.81	0.000	00000	00000	00.00	0.00	00:0	0.00	0.00 2,000.00	0.00 0.00 2,000.00	0000	304.50 1,006.50 3,113.15 981.05
51335 · Member Events	981.05	0.00	00.0	0.00	0,0	0.00	0.00	00.00	00.0	0		000	
Total 512138 · Promotion/Advertising/Marketing	1,621.39	1,783.81	0.00	0.00	00.00	0.00	0.00	0.00	0.00	2,000.00	2,000.00	0.00	5,405.20
512143 · Office Operational 51160 · Legal Services 51165 · Accounting Services	00.0	2,800.00	00.0	00:0	0.00 3,000.00 0,00	00.0	00.0	0.00 3,000.00 0.00	00.00	0.00	0.00	0.00	2,800.00 6,549.00 9,000.00
5110 - Addit & Tarring 51345 - Bid Council/Found. Membership	00.0	300.00	00.00	00:00	00.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	300.00
51350 Insurance	0.00	4,273.10	0.00	00.00	0,00	0000	0.00 3.050.32	0.00 4,918.72	0.00	0.00	0.00	0.00	4,27,3,10 10,189.68
51355 · Onice Ren. 51365 · Permits & Fees	11,302.77	400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11,702.77
51370 - Printing, Postage & Supplies 41375 - Seminar & Training	64.50 2.000.00	2,492.13	0.00	0.00	180.00	0.00	0.00	00.0	0.00	0.00	0.00	00.00	2,000.00
51380 · Telephone	0.00	54.99	0.00	0.00	0.00	0.00	0.00	00:00	0.00	0.00	0.0	00.0	54.99 132.00
51385 · Utilities/Equipment 51390 · Dues/Subscriptions	201.08	132.00	0.0	00.00	0.00	0.00	00.0	0.00	0.0	0.00	0.00	0.00	1,127.75
512143 · Office Operational · Other	804.49	0.00	0.00	00'0	0.00	00.00	0.00	00.00	00.00	0.00	00:00	0.00	004.49
Total 512143 · Office Operational	14,725.08	28,846.61	0.00	0.00	5,048.40	0.00	3,050.32	8,098.72	0.00	0.00	0.00	249.85	92.026,16
512186 · Special Events	7,069.20	1,900.40	3,000.00	0.00	0.00	00.00	0.00	3,000.00	00:00	00.00	0.00	0.00	11,969.60
Total Expense	27,580.51	67,611.13	3,000.00	300.00	18,549.81	66,230.00	15,136.32	103,216.13	2,275.00	4,275.00	6,550.00	249.85	205,207.62
Net Ordinary Income	-26,669.85	8,233.06	-3,000.00	00.00	-13,676.26	-12,086.00	-15,136.32	-43,898.58	15,925.00	-4,275.00	11,650.00	-249.85	-50,935.22
Net Income	-26,669.85	8,233.06	-3,000.00	0.00	-13,676.26	-12,086.00	-15,136.32	-43,898.58	15,925.00	-4,275.00	11,650.00	-249.85	-50,935.22
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East Village Association Inc.
Profit & Loss by Class
December 2022

	110 - Ass	210 - BID	440 - Prog (400 - Par	400 - Park (400 - Par	Total 400	510 - SBEP	BUS. IMP	TOTAL
Ordinary Income/Expense Income 40055 · Bid Income 41015 · Special Event Activity 41030 · Block Party Event	0.00 -2,677.71 1,000.00	10,155.96 0.00 0.00	0.00	0.00	0.00	0.00	0.00	10,155.96 -2,677.71 1,000.00
Total Income	-1,677.71	10,155.96	0.00	0.00	0.00	0.00	00.00	8,478.25
Expense 512028 · Consulting/Business Promotion 51195 · Ambassador Program	0.00	0.00	0.00	12,086.00	12,086.00	0.00	00.00	12,086.00
Total 512028 · Consulting/Business Promotion	0.00	00.00	0.00	12,086.00	12,086.00	0.00	00.00	12,086.00
512059 · Personnel 51135 · Executive Director	2,077.50	4,210.37	6,437.13	0.00	6,437.13	2,275.00	0.00	15,000.00
Total 512059 · Personnel	2,077.50	4,210.37	6,437.13	00.00	6,437.13	2,275.00	0.00	15,000.00
512138 · Promotion/Advertising/Marketing 51250 · Banner / Branding 51325 · IT Services 51335 · Member Events	0.00 0.00 981.05	304.50 905.85 0.00	0.00	0.00	0.00	0.00 2,000.00 0.00	0.00	304.50 2,905.85 981.05
Total 512138 · Promotion/Advertising/Marketing	981.05	1,210.35	00.00	0.00	0.00	2,000.00	0.00	4,191.40
512143 · Office Operational 51165 · Accounting Services 51355 · Office Rent	0.00	549.00 3,151.32	0.00	3,050.32	0.00 3,151.32	0.00	0.00	549.00 6,550.46
51355 - Permits & Fees 51370 - Printing, Postage & Supplies	-2,432.19 0.00	0.00 1,758.62	0.00	0.00	0.00	00.0 00.0	0.00 249.85	-2,432.19 2,008.47
51385 · Utilities/Equipment 51390 · Dues/Subscriptions	00.0	132.00	0.00	0.00	0.00	0.00	0.00	132.00
512143 · Office Operational - Other	804.49	0.00	0.00	0.00	0.00	0.00	0.00	804.49
Total 512143 · Office Operational	-1,379.88	6,282.62	101.00	3,050.32	3,151.32	0.00	249.85	8,303.91
512186 · Special Events	2,745.95	1,900.40	0.00	0.00	0.00	0.00	0.00	4,646.35
Total Expense	4,424.62	13,603.74	6,538.13	15,136.32	21,674.45	4,275.00	249.85	44,227.66
Net Ordinary Income	-6,102.33	-3,447.78	-6,538.13	-15,136.32	-21,674.45	-4,275.00	-249.85	-35,749.41
Net Income	-6,102.33	-3,447.78	-6,538.13	-15,136.32	-21,674.45	-4,275.00	-249.85	-35,749.41

1:09 PM 01/03/23 Cash Basis

East Village Association Inc. Balance Sheet

As of December 31, 2022

	Dec 31, 22
ASSETS	
Current Assets	
Checking/Savings	
10010 · Union - Checking	91,011.14
10020 · Union - Savings Account	278,243.53
Total Checking/Savings	369,254.67
Other Current Assets	
12070 · Parking Receivable	39,886.40
12075 · Prepaid Expense	11.91
12080 · Rent Deposit	1,152.00
Total Other Current Assets	41,050.31
Total Current Assets	410,304.98
TOTAL ASSETS	410,304.98
LIABILITIES & EQUITY Equity	
39000 · Retained Earnings	461,240.20
Net Income	-50,935.22
Total Equity	410,304.98
TOTAL LIABILITIES & EQUITY	410,304.98



Address of Business Owned or Represented: 315 15	~ 5t.	San Diago, Co	+ 9210
Owner or Authorized Representative Name: Someet	Parel	ah.	
Are you currently on the Board of Directors?	Yes	NoX	
Are you currently serving on a Committee of the Board?	Yes	NoX	
Do you support the goals of the Association to improve the E	ast Village are	ea of Downtown San Diego	ο?
	Yes	No	
Would you like to nominate yourself to the Board for a proper and serve for a 2-year term?	erty owner sea	at commencing January 20	023
	Yes_X	No	
Name of Nominee to the Board: Sumet Pare	ekh		
Name of Business Represented by Nominee: HP Ir	restors		
	ATZ- nyname)		
Date signed: \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			
Eligibility verified/Assessments current (done by staff):			

The next meeting to consider nominees to the Board will be held on Tuesday, January 10th, 2023 at 3:00 p.m. at the UCSD Park & Market Building (1100 Market Street, San Diego, 92101).



Address of Business Owned or Represented: Petco Park / San Diego Padres
Owner or Authorized Representative Name: Ken Kawachi, SVP Ballpark OP
Are you currently on the Board of Directors? Yes No
Are you currently serving on a Committee of the Board? Yes No
Do you support the goals of the Association to improve the East Village area of Downtown San Diego?
YesNo
Would you like to nominate yourself to the Board for a property owner seat commencing January 2023 and serve for a 2-year term? Yes No
Name of Nominee to the Board: Diana Puetz, VP Public Affairs
Name of Business Represented by Nominee: Petco Park/San Diego Padres
Your Name (as Owner or Representative): (Sign name)
Date signed:
Eligibility verified/Assessments current (done by staff):

The next meeting to consider nominees to the Board will be held on Tuesday, January 10th, 2023 at 3:00 p.m. at the UCSD Park & Market Building (1100 Market Street, San Diego, 92101).



Address of Business Owned or Represented:			
Owner or Authorized Representative Name:			
Are you currently on the Board of Directors?	Yes	No_X	
Are you currently serving on a Committee of the Board?	Yes	NoX_	
Do you support the goals of the Association to improve the I	East Village area	of Downtown Sa	n Diego?
	YesX_	No	
Would you like to nominate yourself to the Board for a prop and serve for a 2-year term?	erty owner seat	commencing Jar	uary 2023
,		YesX_	No
Name of Nominee to the Board: Brandse Joyn	er		
Name of Business Represented by Nominee:			
Your Name (as Owner or Representative):			
(Sig	n name)		
Date signed:			
Eligibility verified/Assessments current (done by staff)	:		

The next meeting to consider nominees to the Board will be held on Tuesday, January 10th, 2023 at 3:00 p.m. at the UCSD Park & Market Building (1100 Market Street, San Diego, 92101).



Address of Business Owned or Represented: 901 - 939	E Street	, San Diego, CA	92101
Owner or Authorized Representative Name: ANDREW	GREENBU	sr. G	
Are you currently on the Board of Directors?	Yes	No_X	
Are you currently serving on a Committee of the Board?	Yes	No_X	
Do you support the goals of the Association to improve the East	Village area of [Downtown San Diego?	
	YesX	No	
Would you like to nominate yourself to the Board for a property and serve for a 2-year term?	3		
1	Yes X	No	
Name of Nominee to the Board: ANDLEU GREENS	3ERG		
Name of Business Represented by Nominee: <u>GREENBERS</u>	- INTER	CVIVOS TRUST	
Your Name (as Owner or Representative):	4	2	
(Sign na	ame)		
Date signed: 1/5/2023			
Eligibility verified/Assessments current (done by staff):			

The next meeting to consider nominees to the Board will be held on Tuesday, January 10th, 2023 at 3:00 p.m. at the UCSD Park & Market Building (1100 Market Street, San Diego, 92101).

		uget Fi						
Revenue	CEP	City Center	Columbia	Gaslamp	East Village	Cortez	Marina	TOTAL
Assessments (1) (2) Loss Provision (3)	539,365	2,103,260	824,792	1,873,123	3,735,444	991,811	1,055,405	11,123,200
Water Feature Reimbursement (50%)	(22,660)	(88,363) 2,200	(34,651) 3,200	(78,694) 3,200	(156,935) 4,200	(41,668) 2,200	(44,340) 5,000	(467,311 20,000
Other Revenue	1,746	6,807	2,669	6,062	12,090	3,210	3,416	36,000
Carry Forward	22,693	88,493	34,702	78,810	157,166	41,730	44,405	468,000
Total	541,144	2,112,397	830,712	1,882,501	3,751,965	997,282	1,063,886	11,179,889
Expenses								
Maintenance	CEP	City Center	Columbia	Gaslamp	East Village	Cortez	Marina	TOTAL
Maintenance Personnel	-	602,977	285,188	689,820	1,033,156	305,661	267,435	3,184,236
Consultants	-	9,277	3,638	8,262	16,476	4,375	4,655	46,681
Cleaning & Janitorial Supplies	-	37,758	14,807	33,626	67,058	17,805	18,947	190,000
Vehicle Repair & Maintenance	-	13,513	5,299	12,035	24,000	6,372	6,781	68,000
Vehicle Fuel Vehicle Insurance	4,399	12,321 4,399	4,832 4,399	10,973 4,399	21,882 4,399	5,810 4,399	6,183 4,399	62,000 30,790
Waste Removal	-	19,910	7,807	17,731	35,360	9,389	9,990	100,187
Uniforms	-	1,905	747	1,697	3,384	898	956	9,588
Equipment Leasing / Purchasing	-	11,317	4,438	10,079	20,100	5,337	5,679	56,950
Electric Services	-	4,389	1,721	3,908	7,794	2,069	2,202	22,084
Water Services	-	7,791	3,055	6,939	13,837	3,674	3,910	39,206
Maintenance and Safety Phone Services	-	8,173	3,205 2,850	7,278	14,515	3,854	4,101	41,126
Data Tracking Powerwashing	60,278	7,267 264,986	90,992	6,472 289,650	12,907 568,689	3,427 143,960	3,647 119,642	36,570 1,538,197
Streetscape + Landscaping	-	13,833	14,333	16,333	12,333	15,333	19,833	92,000
Tree Trimming Neighborhood		9,600	5,440	5,760	19,200	12,480	15,360	67,840
Water Feature Maintenance + Utilities		4,400	6,400	6,400	8,400	4,400	10,000	40,000
Total	64,677	1,033,815	459,151	1,131,361	1,883,490	549,243	503,719	5,625,455
Beautification	CEP	City Center	Columbia	Gaslamp	East Village	Cortez	Marina	TOTAL
Beautification Personnel	-	103,436	40,562	92,118	183,705	48,776	51,904	520,501
Consultants Capital Improv Placemaking Projects and Activations	-	11,933 18,800	4,680 6,700	10,628 20,400	21,194 13,000	5,627 22,500	5,988 17,000	60,050 98,400
Equipment Leasing / Purchasing		1,331	522	1,186	2,365	628	668	6,700
Midblock Lighting		49,681	19,482	44,245	88,235	23,427	24,930	250,000
Total	-	185,182	71,946	168,576	308,498	100,959	100,489	935,651
Safety and Homeless Outreach Services	CEP	City Center	Columbia	Gaslamp	East Village	Cortez	Marina	TOTAL
Safety & Outreach Personnel	55,656	57,838	133,994	51,509	102,722	138,587	140,336	680,643
Consultants	-	4,786 568,719	1,877 71,090	4,263 493,236	8,500 1,279,618	2,257 142,180	2,402 142,180	24,085 2,697,022
Safety Contracted Services Total								
Total	55,656	631,343	206,961	549,008	1,390,840	283,024	284,917	3,401,750
Admin	CEP	City Center	Columbia	Gaslamp	East Village	Cortez	Marina	TOTAL
Admin Personnel	-	97,454	38,217	86,791	173,081	45,955	48,902	490,400
Program Management	40,266	157,017	61,574	139,836	278,866	74,043	78,790	830,391
Office Supplies/Sanitation	-	6,955	2,728	6,194	12,353	3,280	3,490	35,000
Equipment Leasing / Purchasing	650	2,534	994	2,257	4,500	1,195		
Payroll Services / Web Services Legal Expense	- 2 425	6,803		C 0F0	12 002		1,271	13,400
Consultants			2,668	6,059 8,420	12,083	3,208	3,414	34,234
	2,425	9,454	3,708	8,420	16,791	3,208 4,458	3,414 4,744	34,234
Contract Renewal	3,637					3,208	3,414	34,234 50,000 44,008
Contract Renewal Parking	-	9,454 8,745	3,708 3,430	8,420 7,789	16,791 15,532	3,208 4,458 4,124	3,414 4,744 4,388	34,234 50,000 44,008 75,000
Contract Renewal Parking Community/Board Meetings/ Misc.	3,637	9,454 8,745 14,182 2,551 1,287	3,708 3,430 5,561 1,001 505	8,420 7,789 12,630 2,272 1,147	16,791 15,532 25,187 4,531 2,287	3,208 4,458 4,124 6,687 1,203 607	3,414 4,744 4,388 7,116 1,280 646	34,234 50,000 44,008 75,000 12,839 6,479
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences	3,637 - - -	9,454 8,745 14,182 2,551 1,287 4,869	3,708 3,430 5,561 1,001 505 1,909	8,420 7,789 12,630 2,272 1,147 4,336	16,791 15,532 25,187 4,531 2,287 8,647	3,208 4,458 4,124 6,687 1,203 607 2,296	3,414 4,744 4,388 7,116 1,280 646 2,443	34,234 50,000 44,008 75,000 12,839 6,479 24,500
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities	- 3,637 - - - -	9,454 8,745 14,182 2,551 1,287 4,869 24,416	3,708 3,430 5,561 1,001 505 1,909 9,575	8,420 7,789 12,630 2,272 1,147 4,336 21,744	16,791 15,532 25,187 4,531 2,287 8,647 43,363	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software	- 3,637 - - - - -	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616	3,708 3,430 5,561 1,001 505 1,909 9,575 242	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities	- 3,637 - - - -	9,454 8,745 14,182 2,551 1,287 4,869 24,416	3,708 3,430 5,561 1,001 505 1,909 9,575	8,420 7,789 12,630 2,272 1,147 4,336 21,744	16,791 15,532 25,187 4,531 2,287 8,647 43,363	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software	- 3,637 - - - - -	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616	3,708 3,430 5,561 1,001 505 1,909 9,575 242	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total	3,637 - - - - - - - 46,977	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants	- 3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention	-3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing	-3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention	-3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 130,000
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing Total	-3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing Total Other	-3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia Columbia	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel COnsultants Business Attraction & Retention Property Marketing Total Other City Fee	-3,637	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center City Center 28,363	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia Columbia 11,123	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing Total Other	-3,637 	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia Columbia	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel COnsultants Business Attraction & Retention Property Marketing Total Other City Fee	-3,637	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center City Center 28,363	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia Columbia 11,123	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000 (1,046,134)
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing Total Other City Fee Employee Retention Tax Credits (4)	-3,637	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center - City Center 28,363 (103,189)	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia 11,123 (50,577)	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp - - - Gaslamp 25,260 (291,726)	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village 50,374 (479,552)	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez - - Cortez 13,375 (108,178)	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina - - - Marina 14,232 (8,518)	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000 (1,046,134)
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing Total Other City Fee Employee Retention Tax Credits (4)	-3,637	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center - City Center 28,363 (103,189)	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia 11,123 (50,577)	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp - - - Gaslamp 25,260 (291,726)	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village 50,374 (479,552)	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez - - Cortez 13,375 (108,178)	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina - - - Marina 14,232 (8,518)	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000 (1,046,134)
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel COnsultants Business Attraction & Retention Property Marketing Total Other City Fee Employee Retention Tax Credits (4) Total	-3,637	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center - City Center 28,363 (103,189) (74,826)	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia 11,123 (50,577) (39,454)	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp - - - Gaslamp 25,260 (291,726)	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village 50,374 (479,552) (429,178)	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez - - Cortez 13,375 (108,178) (94,803)	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina - - - Marina 14,232 (8,518) 5,714	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000 (1,046,134) (896,134)
Contract Renewal Parking Community/Board Meetings/ Misc. Training/Conferences Rents / Leases / Utilities Software Total CEP Exclusive CEP Personnel Consultants Business Attraction & Retention Property Marketing Total Other City Fee Employee Retention Tax Credits (4) Total Total Total Expenses (5)	-3,637	9,454 8,745 14,182 2,551 1,287 4,869 24,416 616 336,884 City Center City Center 28,363 (103,189) (74,826)	3,708 3,430 5,561 1,001 505 1,909 9,575 242 132,109 Columbia 1,123 (50,577) (39,454)	8,420 7,789 12,630 2,272 1,147 4,336 21,744 549 300,022 Gaslamp - - - Gaslamp 25,260 (291,726) (266,466)	16,791 15,532 25,187 4,531 2,287 8,647 43,363 1,094 598,314 East Village 50,374 (479,552) (429,178)	3,208 4,458 4,124 6,687 1,203 607 2,296 11,513 291 158,861 Cortez	3,414 4,744 4,388 7,116 1,280 646 2,443 12,252 309 169,047 Marina - - - Marina 14,232 (8,518) 5,714	34,234 50,000 44,008 75,000 12,839 6,479 24,500 122,862 3,100 1,742,213 TOTAL 92,455 18,500 130,000 370,955 TOTAL 150,000 (1,046,134) (896,134)

⁽¹⁾ Neighborhood percentage is based off of assessment revenue

⁽²⁾ Budget revenue is based on a 5% assessment increase

 $[\]textbf{(3)} \ Assessment \ delinquency \ is \ 3.5\% \ of \ total \ County \ billing; \ plus \ 10\% \ of \ City \ manual \ billing \ (after \ deducting \ Fed \ assessments)$

⁽⁴⁾ One-time tax refund for Employee Retention Tax Credit Program

⁽⁵⁾ The broader budget categories may be adjusted by up to fifteen percent (15%) of the total. There is no limitation on the reallocation of funds between individual line budget.



To whom it may concern:

The Lucky Duck Foundation was formed in 2005 by Pat & Stephanie Kilkenny to raise funds and awareness for numerous charitable causes throughout San Diego.

In 2016, when Pat & Stephanie noticed a growing and urgent need for leadership and action to address San Diego's homeless crisis, San Diego Padres owner Peter Seidler and business and civic leader Dan Shea were simultaneously calling upon business leaders, politicians, philanthropists, and other stakeholders to join them in taking action to address the issue in a best-in-class, fact-based manner.

After closely studying homelessness and collaborating with Peter & Dan, Pat & Stephanie knew the Lucky Duck Foundation could have an even greater impact if they focused the Foundation's efforts squarely on homelessness. They decided to do so, and shortly after pivoting, the Lucky Duck Foundation purchased several large industrial tent structures to provide shelter and critical services for more than 650 individuals.

And ever since, the Lucky Duck Foundation has funded, activated, and led numerous high-impact initiatives that alleviate the suffering of homelessness throughout San Diego County. Such initiatives include:

- Funding region-wide employment and job training opportunities across a multitude of industries
 including culinary training, community beautification, food rescue, trash cleanup, certificate
 programs, and more. All are designed to give individuals experiencing homelessness an opportunity
 to improve their earning power, employability, and housing.
- Providing food and water to unsheltered homeless individuals due to COVID-19 eliminating faithbased and congregate meal services. Since launching, more than 1.5 million meals have been distributed and approximately 700 to 1,000 people per day receive food and water.
- Purchasing and distributing more than 5,000 winter coats that fold out into sleeping bags, which are made by homeless parents who are hired to do the manufacturing.
- Supporting and facilitating "Lucky Ducklings," a youth-led movement of more than 150 high school youth committed to volunteering, designing programs, learning about philanthropy and how they can play a constructive role in alleviating the suffering of homelessness.
- Convening leadership and research professionals from San Diego's institutions of higher learning to
 focus and fund those institutions to undertake meaningful and actionable research into the myriad
 of issues surrounding homelessness.
- Meeting weekly via the "Tuesday Group," a group of action-oriented business and civic leaders
 organized by Peter Seidler and Dan Shea to determine how the private sector and philanthropy can
 most meaningfully accelerate change. Since forming in 2016, the Tuesday Group has not missed a
 weekly meeting including all holidays, even Christmas & New Year's Day.
- And countless other best-in-class, difference-making programs that are based on the facts, cost-effective, and help people experiencing homelessness end their homelessness.

Originally called the AGIA Foundation (Arrowhead General Insurance Agency), where Pat was the principal, the name was changed to the Lucky Duck Foundation to honor the Kilkenny family's Irish heritage and as a nod to their love for the University of Oregon.

The premise is simple: if you have had some good luck and fortune in your life, share your luck with those less fortunate. And, Pat & Stephanie match all donations up to \$1.5 million per year.

Thank you for your interest in the Lucky Duck Foundation.

Drew Moser Executive Director



Lucky Duck Foundation – Updates as of December 2022

"Alleviating the suffering of homelessness throughout San Diego County"

- "Shamrocks & Shipwrecks" is an ongoing scoring system that publicly highlights political will and
 effectiveness of elected officials and their jurisdictions throughout San Diego County. Scores are factbased and emphasize high-impact programs and tangible action steps as well as missed opportunities.
 Strong actions that drive progress earn "Shamrocks," while ineffectiveness and inaction earn
 "Shipwrecks." More here, here, and here.
- 2. LDF's food & water outreach initiative eclipsed 1.5 million meals distributed in 2.5 years. This program reaches 700 to 1,000 people daily and LDF partners with 20-25 different outreach teams and organizations to distribute the meals throughout the City and County. More here, here & here.
- 3. One of the bridge shelters owned by the Lucky Duck Foundation (LDF) opened in mid-September and will provide up to 150 emergency shelter beds in the Midway District. LDF is donating the use of its sprung structure tent and covered the cost to construct it. The County is providing the site and behavior health services and the City will operationalize it. This public/private partnership will quickly add more shelter beds, and, LDF will continue to encourage the Mayor & County Supervisors to do more. More here & here.
- 4. "Cash for Trash." This program enables homeless folks to earn \$2 for every bag of trash they clean up. After a 34 day pilot program, more than 44 tons of trash was picked up and the response from all parties was very positive. As such, the program will be continued. More here, and here, and here.
- 5. LDF has distributed more than 5,000 winter coats that transform into sleeping bags while calling on elected leaders to quickly add more inclement weather shelter beds which they ultimately did. And, LDF has committed to purchasing and distributing another 3,500 this fall and winter. LDF also joined ten cities across America on World Homeless Day (10/10) to distribute coats throughout the country. Each coat costs \$150. More here.
- 6. Earlier this year LDF launched its second \$1 million investment in region-wide employment and job training opportunities for folks experiencing homelessness. This iteration also includes a laptop for every graduate and employment opportunities in tech, tech support and warehouse operations. More here & here.
- 7. One employment program hires Salvation Army shelter residents to be food rescue route drivers by operating routes provided by Feeding San Diego. In June of 2022, this three-pronged collaborative effort reached a milestone: more than 500,000 lbs. of food have been rescued, and, all graduates have secured full-time employment and are still housed. The program was featured on Good Morning America & NBC Nightly News. More here, here & here.
- 8. LDF is helping provide access to mental health services & dentistry for homeless youth, permanent housing for homeless mothers, and in its first year, the "Lucky Ducklings" had more than 100 high school youth who committed to supporting LDF's mission by volunteering more than 500 hours, creating more than handwritten 500 cards, pitched their ideas to earn funding from LDF, raised money for LDF, went through a poverty simulator, and more. More here & here.