

Hollywood Entertainment District Business Improvement District Management District Plan

**For
A Property Based
Business Improvement District
in Hollywood, Los Angeles**

**February 2018
Amended December 2021**

**Prepared By
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For the
Hollywood Entertainment District Business Improvement District (District)
Los Angeles, California

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Management District Plan Summary

The name of the renewed and expanded Property-based Business Improvement District is the Hollywood Entertainment District Business Improvement District (the “District”). The District is being re-established pursuant to Section 36600 et seq. of the California Streets and Highways Code, “The Property and Business Improvement District Law of 1994 as amended,” hereinafter referred to as State Law.

Developed by the Hollywood Entertainment District Renewal Ad-Hoc Steering Committee, the Hollywood Entertainment District Business Improvement District Management Plan is proposed to improve and convey special benefits to assessed parcels located within the Hollywood Entertainment District Business Improvement District area. The District will provide continued activities, including Clean, Safe, Beautification and Operations. Each of the programs is designed to meet the goals of the District; to improve the safety of each individual assessed parcel within the District, to increase building occupancy and lease rates, to encourage new business development; and attract ancillary businesses and services for assessed parcels within the District.

The boundary of the Hollywood Entertainment District was created to include the Hollywood Entertainment District and the expiring Sunset and Vine Business Improvement District area of Hollywood. The boundary of the Hollywood Entertainment District incorporates two main east-west corridors in Hollywood, Hollywood Boulevard and Sunset Boulevard. Commercial parcels up to a block north and south of both streets are included from Hollywood’s western border (La Brea) and Sunset’s western border (Cassil Place) to the 101 Freeway on the East. Significant north-south arteries are included, such as Highland (from Franklin to Selma); Cahuenga (from Yucca to De Longpre); Vine (from Yucca to Santa Monica Blvd.); and Gower (from Hollywood to Fountain).

The property uses within the general boundaries of the Hollywood Entertainment District Business Improvement District are a mix of retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility and publicly-owned. Services and improvements provided by the District are designed to provide special benefits in the form of improving economic vitality of the parcels in the District by increasing building occupancy and lease rates, encouraging new business development, attracting residential/hotel serving businesses and services, attracting office tenants and attracting retail and cultural customers that provide a special benefit to retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility and publicly-owned parcels, all of which specially benefit from the improvements and activities of the District.

Boundary: See Section 2, Page 7 and map, Page 11 and 12.

Budget: The total District budget for the 2019 year of operation is approximately \$7,425,656 which includes an Alley Overlay and Tourism Overlay. The total District budget without the Alley Overlay and Tourism Overlay is \$7,086,416. In 2023, \$40,410 will be added to the total budget from the EaCa Alley Overlay.

Improvements, Activities, Services:

CLEAN, SAFE, BEAUTIFICATION	\$5,247,295	74.05%*
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Enhanced Safe Programs:

A Hollywood Entertainment District Business Improvement District Safe Team and related services to address safety and crime prevention for parcels in the District will consist of some of the following:

- Bicycle Patrol
- Vehicle Patrol
- Foot Patrol
- Homeless Programs
- Video Surveillance Cameras and Monitoring

Enhanced Clean & Beautification Programs will consist of some of the following:

- Sidewalk Sweeping
- Sidewalk Pressure Washing
- Graffiti & Handbill Removal
- Gutter & Storm Drain Cleaning
- Trash Removal
- Walk of Fame Star Polishing
- Landscape Programs
- Tree Trimming
- Curb Painting
- Street Furniture Painting
- Street Furniture and Amenities
- Public Space Management

**OPERATIONS/COMMUNICATION/CITY FEES/
DELINQUENT ASSESSMENTS**

\$1,839,121 25.95%*

The improvements and activities are managed by a professional staff that requires centralized administrative support. Operations staff oversee and implement the District’s services which are delivered seven days a week. A well-managed District provides necessary BID program oversight and guidance that produces higher quality and more efficient programs.

Operations staff provide Board and Committee management and administration. Operations staff ensure compliance with all City of Los Angeles contractual obligations including quarterly and annual reports. Included in this item are office expenses, legal expenses, accounting services, professional services, organizational expenses such as insurance, the cost to conduct a yearly financial review, City fees to collect and process the assessments, and a reserve for uncollectible assessments. Communications, marketing, promotion, and events are also included.

*These percentages do not include the Alley Overlay, EaCa Alley Overlay and Tourism Overlay budgets. The Alley Overlay, EaCa Alley Overlay and Tourism Overlay budgets can be found below and in more detail on pages 22-24.

Alley Overlay

\$89,240

Programs within the Alley Overlay will consist of some of the following:

- Safety Patrols

- Graffiti Removal
- Debris Removal
- Pressure Washing

EaCa Alley Overlay (Effective January 2023) \$40,410

Programs within the Alley Overlay will consist of some of the following:

- Alley Vacation Permits
- Special Events
- Capital Projects

Tourism Overlay \$250,000

Programs within the Tourism Overlay will consist of some of the following:

- Enhanced Safety
- Enhanced Maintenance, Beautification and Streetscape
- Enhanced Marketing, Special Events and Promotional Activities
- Tour Bus Management and Related Facilities
- Special Signage and Wayfinding
- Enhanced Decorations and Lighting
- Regulation Related Activities
- Capital Projects

Method of Financing: A levy of special assessments upon real property that receives special benefits from the improvements and activities. (See Section 4, for assessment methodology)

Benefit Zones: The State Law and State Constitution Article XIID require that special assessments be levied according to the special benefit each assessed parcel receives from the improvements. In order to match assessment rates to benefits, four benefit zones have been created within the District. Each zone receives a different level of services and a different level of benefit. Each zone pays an assessment rate that reflects 100% of the special benefit received. See Section 2 for detailed description of the Zones.

In addition to the four benefit zones, and in order to match assessment rates to special benefits received, there is an Alley Overlay, an EaCa Alley Overlay (January 2023) and a Tourism Overlay. More details on the Alley Overlay, EaCa Alley Overlay and Tourism Overlay are provided on pages 18-24.

Cost: Annual assessments are based upon an allocation of program costs and a calculation of assessable footage. Three property assessment variables, street front footage (50%), parcel square footage (20%) and building square footage (30%), will be used in the calculation. The assessment variable for the Alley Overlay and EaCa Alley Overlay is front footage on the alley. The assessment variable for the Tourism Overlay is street front footage. The 2019 year assessments per assessment variable will not exceed amounts listed below: (the EaCa Alley Overlay assessment is effective January 2023)

	Front Footage	Parcel Square Footage	Building Square Footage
Zone 1 Rate	\$55.96	\$0.14	\$0.08

Zone 2 Rate	\$32.94	\$0.08	\$0.10
Zone 3 Rate	\$17.79	\$0.13	\$0.14
Zone 4 Rate	\$5.50	\$0.07	\$0.17

Alley Overlay	
Alley Front Footage Rate	\$7.73
EaCa Alley Front Footage Rate (effective January 2023)	\$32.85
Tourism Overlay	
Overlay A- Front Footage Rate	\$65.31
Overlay B- Front Footage Rate	\$36.49

Parcels that are within the Alley Overlay, EaCa Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

Cap: Annual assessment increases will not exceed 3% per year. Increases will be determined by the Business Improvement District Owners' Association Board of Directors and will vary between 0 and 3% in any given year.

District Formation: District formation requires submission of favorable petitions from property owners representing more than 50% of total assessments to be paid and the return of mail ballots evidencing a majority of ballots cast in favor of the assessment. Ballots are weighted by each property owner's assessment as proportionate to the total proposed District assessment amount.

Duration: The District will have a 10-year life beginning January 1, 2019 and ending December 31, 2028.

Governance: The Owners' Association will review District budgets and policies annually within the limitations of the Management District Plan. Annual and quarterly reports, financial statements and newsletters will be filed with the City of Los Angeles (City). The Owners' Association will oversee the day-to-day implementation of services as defined in the Management District Plan.

Section 2
Hollywood Entertainment District
Business Improvement District Boundaries

The Hollywood Entertainment District Business Improvement District includes all property within a boundary formed by:

Starting at the intersection of La Brea Avenue and the centerline of the alley directly behind parcel 5548-007-014 proceed east to the western boundary of parcel 5548-007-008. Proceed south along the western boundary of parcel 5548-007-008 to the centerline of Hawthorn Avenue. Proceed east along the centerline of Hawthorn Avenue to the centerline of Highland Avenue. Proceed south along the centerline of Highland Avenue to the centerline of Selma Avenue. Proceed east along the centerline of Selma Avenue to the western boundary of parcel 5547-018-029. Proceed south along the western boundary of 5547-018-029 to the northern boundary of parcel 5547-018-011. Proceed west along the northern boundary of 5547-018-011, then south along the western boundary of parcels 5547-018-011 and 5547-018-012 to the centerline of Sunset Boulevard. Continue east along the centerline of Sunset Boulevard to the centerline of Seward Street. Proceed south along the western boundary of parcel 5547-026-023. Proceed east along the southern boundary of parcel 5547-026-023 to the southern boundary of parcel 5547-026-002. Proceed south along the center line of Hudson Avenue to the centerline of De Longpre Avenue. Continue east along the centerline of De Longpre Avenue to the centerline of Cahuenga Boulevard. Proceed south along Cahuenga Boulevard to the southern boundary of parcel 5533-005-056. Proceed east along the southern boundary of parcel 5533-005-056 to the western boundary of parcel 5533-005-001. Proceed south along the western property lines of each parcel fronting Vine Street starting with parcel 5533-005-001 across La Mirada Avenue, Lexington Avenue to parcel 5533-007-025. Continue along the southern boundary of parcel 5533-007-025 to the centerline of Santa Monica Boulevard. Proceed east to the eastern boundary of parcel 5534-005-001. Proceed north along the eastern property lines of each parcel fronting Vine Street starting with parcel 5534-005-001 across Banner Avenue, Lexington Avenue, La Mirada Avenue, and Fountain Avenue to parcel 5546-020-012. Continue across Afton Place to the southern boundary of parcel 5546-022-030. Continue east along the centerline of Afton Place to the eastern boundary line of parcel 5546-022-030. Proceed north along the eastern boundary of parcel 5546-022-030 and parcels fronting Vine Street to the centerline of Leland Way. Proceed east along the centerline of Leland Way to the center line of El Centro Avenue. Proceed south along the centerline of El Centro Avenue to the centerline of De Longpre Avenue. Continue east along the centerline of De Longpre Avenue to centerline of Gower Street. Proceed south along the centerline of Gower Street to the centerline of Fountain Avenue. Proceed east along the centerline of Fountain Avenue to the centerline of Gordon Street. Proceed north along the centerline of Gordon Street to the southern boundary of parcel 5545-014-007. Proceed east along the southern boundary of 5545-014-007 to the centerline of Tamarind Avenue. Proceed north along the centerline of Tamarind Avenue to the southern boundary of parcel 5545-015-048. Continue east along the southern boundary of parcel 5545-015-048 to the western boundary of parcel 5545-015-003. Proceed along the south along the western boundary of parcel 5545-015-003 then east along the southern boundary of 5545-015-003 to the centerline of Bronson Avenue. Continue south along the centerline of Bronson Avenue to the centerline of Fernwood Avenue. Proceed east along the centerline of Fernwood Avenue to the centerline of Van Ness Avenue. Proceed south on Van Ness Avenue to the southern boundary of parcel 5545-019-914. Proceed east along the centerline of Fountain Avenue to the centerline of Wilton Place. Proceed north along the centerline of Wilton Place to the 101 Freeway. Proceed north, following the western natural boundary of the 101 Freeway to the

Harold Way. Continue south along the centerline of Van Ness Avenue to the northern boundary of parcel 5545-011-029. Continue west along the northern boundary of parcel 5545-011-029 to the centerline of Bronson Avenue. Continue north on the centerline of Bronson Avenue to the northern boundary of parcel 5545-009-029. Proceed west to the centerline of Gordon Street and then south on the centerline of Gordon Street to the northern boundary of parcel 5545-007-026. Proceed south along the western border of parcel 5545-007-026 to the northern boundary of parcel 5545-007-030. Proceed west to the centerline of La Baig Avenue. Continue north on the centerline of La Baig Avenue to the centerline of Harold Way. Proceed west along the centerline of Harold Way to Gower Street excluding the following parcels: 5545-008-011, 5545-008-012. Proceed north along the centerline of Gower Street to the southern boundary of parcel 5545-006-030. Continue east along the southern boundary of parcel 5545-006-030 across Bronson Avenue to the east property line of parcel 5545-004-016, which border the embankment of the 101 Freeway. Proceed north to the northern property line of parcel 5545-004-002. Proceed west along the northern property lines from parcel 5545-004-002, across Bronson Avenue and Gower Street, to the eastern property line of parcel 5546-032-041. Proceed north along the eastern property line of parcel 5546-032-041 to its northern border. Proceed west along the northern boundary of parcel 5546-032-041 to the eastern boundary of parcel 5546-031-005. Proceed north along the eastern property lines of the parcels 5546-031-005 and 5546-031-031 to the centerline of Yucca Street. Proceed west about 100 ft. along the centerline of Yucca Street to the eastern property line of parcel 5546-033-015. Proceed north along the eastern boundary of 5546-033-015. Proceed west across Argyle Avenue to the northern property line of parcel 5546-033-900 and continue west along the north sides of first parcels along the north side of Yucca Street ending at the northern property lines of parcel 5546-001-016. Proceed south along the western property line of parcel 5546-001-016 to the centerline of Yucca Street. Proceed west along the centerline of Yucca Street to the eastern property lines of parcel 5547-002-020. Proceed north to the northern boundary of parcel 5547-002-029. Proceed west along the centerline of Franklin Ave. to the western boundary of parcel 5548-004-069. Proceed south along the western property line of parcel 5548-004-069 to the northern property line of parcel 5548-004-042. Continue west along the northern property line of the Hollywood and Highland Center and parcel 5548-004-039, including parcel 5548-004-923, to the centerline of Orange Drive. Proceed south along the centerline of Orange Drive to the northern property line of parcel 5548-003-001. Proceed west along the northern property lines of parcel 5548-003-001 across North Sycamore Avenue and El Cerrito Place to the centerline of La Brea Avenue. Proceed south along the centerline of La Brea Avenue to the centerline of the alley behind parcel 5548-007-014.

District Expansion

The Hollywood Entertainment District boundaries have expanded south to include all parcels in the expiring Sunset and Vine Business Improvement District. The area is detailed on the map on page 11 and 12. Parcels within this area have similar uses to the Hollywood Entertainment District parcels such as retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility and publicly-owned parcels.

Benefit Zones:

Zone 1 includes all property fronting the following streets:

- Hollywood Boulevard from La Brea to Gower Street
- Sunset Boulevard from Cahuenga Boulevard to Gower Street
- Highland Avenue from Selma Avenue to Franklin Place
- Cahuenga Boulevard from Sunset Boulevard to Yucca Street

- Vine Street from De Longpre Avenue to Yucca Street
- Argyle Avenue from Sunset Boulevard to Yucca Street

Zone 2 includes all property fronting the following streets:

- Yucca Street from West of Wilcox Avenue to Argyle Avenue
- Hollywood Boulevard from Gower Street to 101 Freeway
- Selma Avenue from Highland Avenue to Gower Street
- Sunset Boulevard from Cassil Place to Cahuenga Boulevard
- Sunset Boulevard from Gower Street to 101 Freeway
- Vine Street from De Longpre Avenue to Santa Monica Boulevard
- Wilcox Avenue from De Longpre Avenue to Yucca Street
- Cahuenga Avenue from Homewood Avenue to Sunset Boulevard

Zone 3 includes all property fronting the following streets:

- Fountain Avenue from Ivar Avenue to Vine Street
- Homewood Avenue from Ivar Avenue to Vine Street
- De Longpre Avenue from Hudson Avenue to east of Vine Street
- De Longpre Avenue from El Centro Avenue to Gower Street
- Leland Way from Vine Street to El Centro Avenue
- Hawthorn Avenue from West of Orange Drive to McCadden Place
- Gower Street from Fountain Avenue to Hollywood Boulevard
- El Centro Avenue from De Longpre Avenue to Hollywood Boulevard
- Bronson Avenue north and south of Hollywood Boulevard
- Ivar Avenue from Fountain Avenue to Yucca Street
- Morningside Court from Sunset Boulevard to Selma Avenue
- Cole Avenue from De Longpre Avenue to Sunset Boulevard
- Schrader Boulevard from Sunset Boulevard to Hollywood Boulevard
- Hudson Avenue from Hollywood Boulevard to Yucca Street
- Whitley Avenue from Hollywood Boulevard to Yucca Street
- Cherokee Avenue from Selma Avenue to Yucca Street
- Las Palmas Avenue from Selma Avenue to Yucca Street
- McCadden Place from Selma Avenue to Yucca Street
- Orange Drive from Hawthorn Avenue to North of Hollywood Boulevard
- Sycamore Avenue north and south of Hollywood Boulevard
- El Cerrito Place north of Hollywood Boulevard
- La Brea Avenue north and south of Hollywood Boulevard
- Seward Street south of Sunset Boulevard
- Cassil Place north of Sunset Boulevard

Zone 4 includes all property fronting the following streets:

- Yucca Street from Highland Avenue to Hudson Avenue
- Vista Del Mar Avenue from Selma Avenue to El Centro Avenue
- Harold Way from Gower Street to La Baig Avenue
- La Baig Avenue from Harold Way to Sunset Boulevard
- Gordon Street north and south of Sunset Boulevard
- Tamarind Street south of Sunset Boulevard
- Bronson Avenue north and south of Sunset Boulevard

- Van Ness Avenue from Fountain Avenue to 101 Freeway
- Wilton Place from Fountain Avenue to 101 Freeway
- Alton Place east of Vine Street
- Fountain Avenue east of Vine Street
- La Mirada Avenue east and west of Vine Street
- Lexington Avenue east and west of Vine Street
- Banner Avenue east of Vine Street
- Santa Monica Boulevard east of Vine Street
- Hudson Avenue from De Longpre Avenue to Sunset Boulevard
- South side of Franklin Place from one parcel east and west of Highland Avenue

Alley Overlay

Includes the 11,261 assessable linear feet of alleys in the District. Properties which front an alley will be assessed, provided they are accessible to District services as further described on page 22. Included alleys and adjacent parcels are detailed on the map on page 13. Parcels that are within the Alley Overlay, Eaca Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

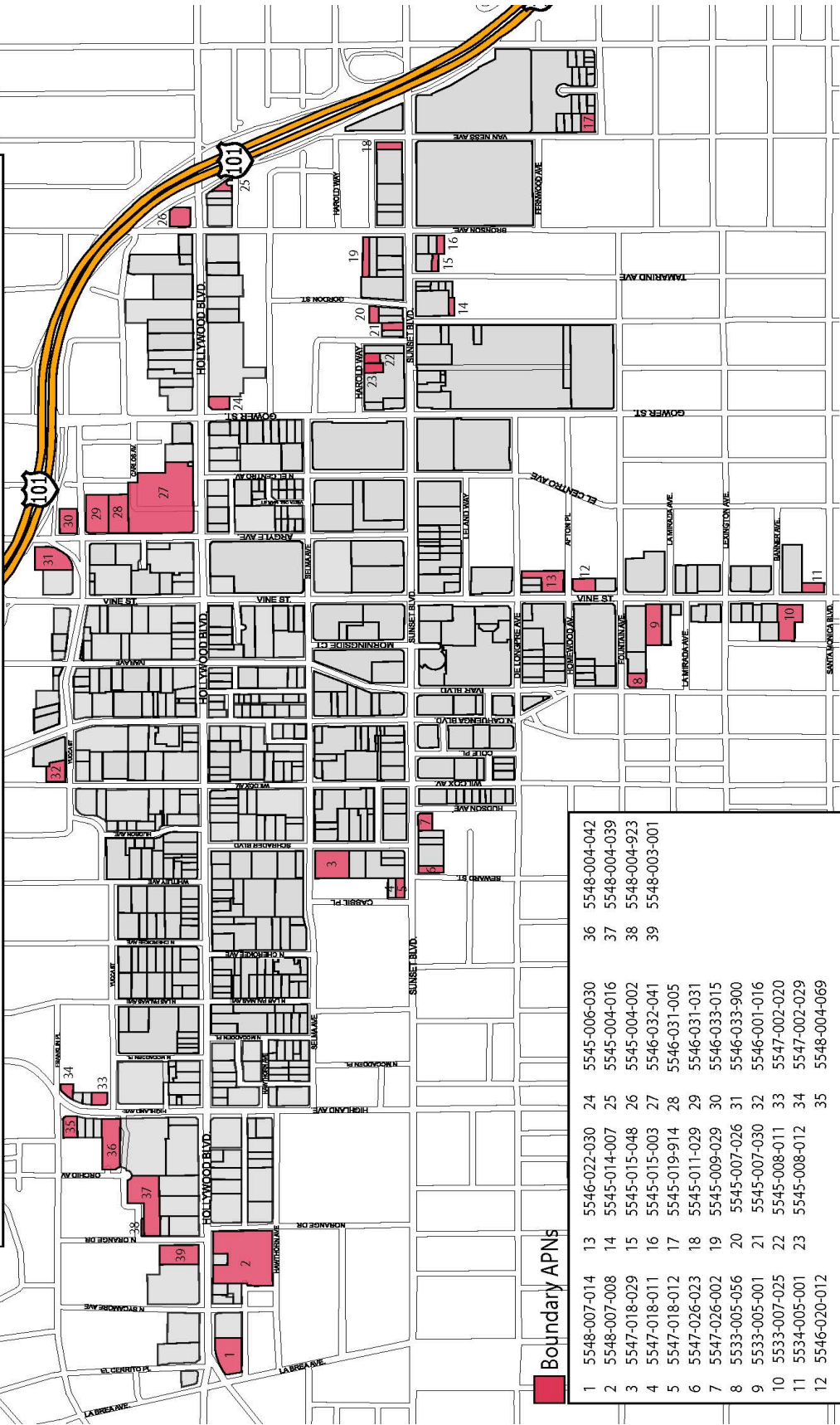
EaCa Alley Overlay (effective January 2023)

Includes the 1,230 assessable linear feet of alleys in EaCa alley. EaCa Alley properties will pay an EaCa Alley assessment in addition to the general Alley Overlay assessment. Properties which front on EaCa alley will be assessed for the unique programs and services provided only to EaCa Alley beginning in January 2023. Parcels that are within the, EaCa Alley Overlay pay the overall BID assessment in the zone or zones that they are in, plus the general Alley Overlay assessment in addition to the EaCa Alley overlay assessment.

Tourism Overlay

Includes all parcels having linear street front footage on Hollywood Boulevard between one parcel west of Orange Drive and McCadden Place (Area A) and Highland Avenue between Hawthorn Avenue and Yucca Street (Area B). Tourism Overlay parcels are detailed on the map on page 14. Parcels that are within the Alley Overlay, EaCa Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

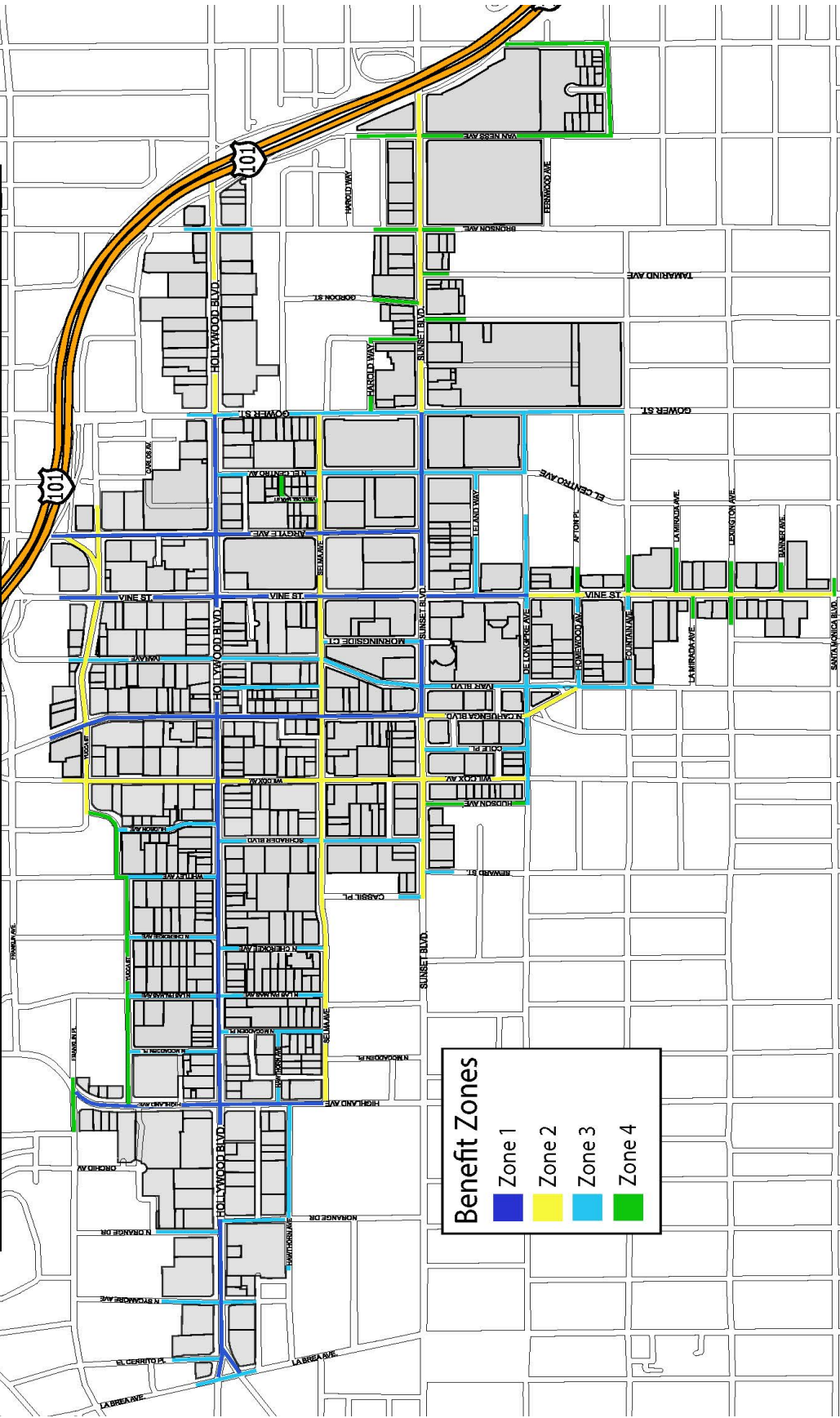
Map of Proposed Boundaries
 Hollywood Entertainment District Property and Business Improvement District
 2019-2028 (10 years)



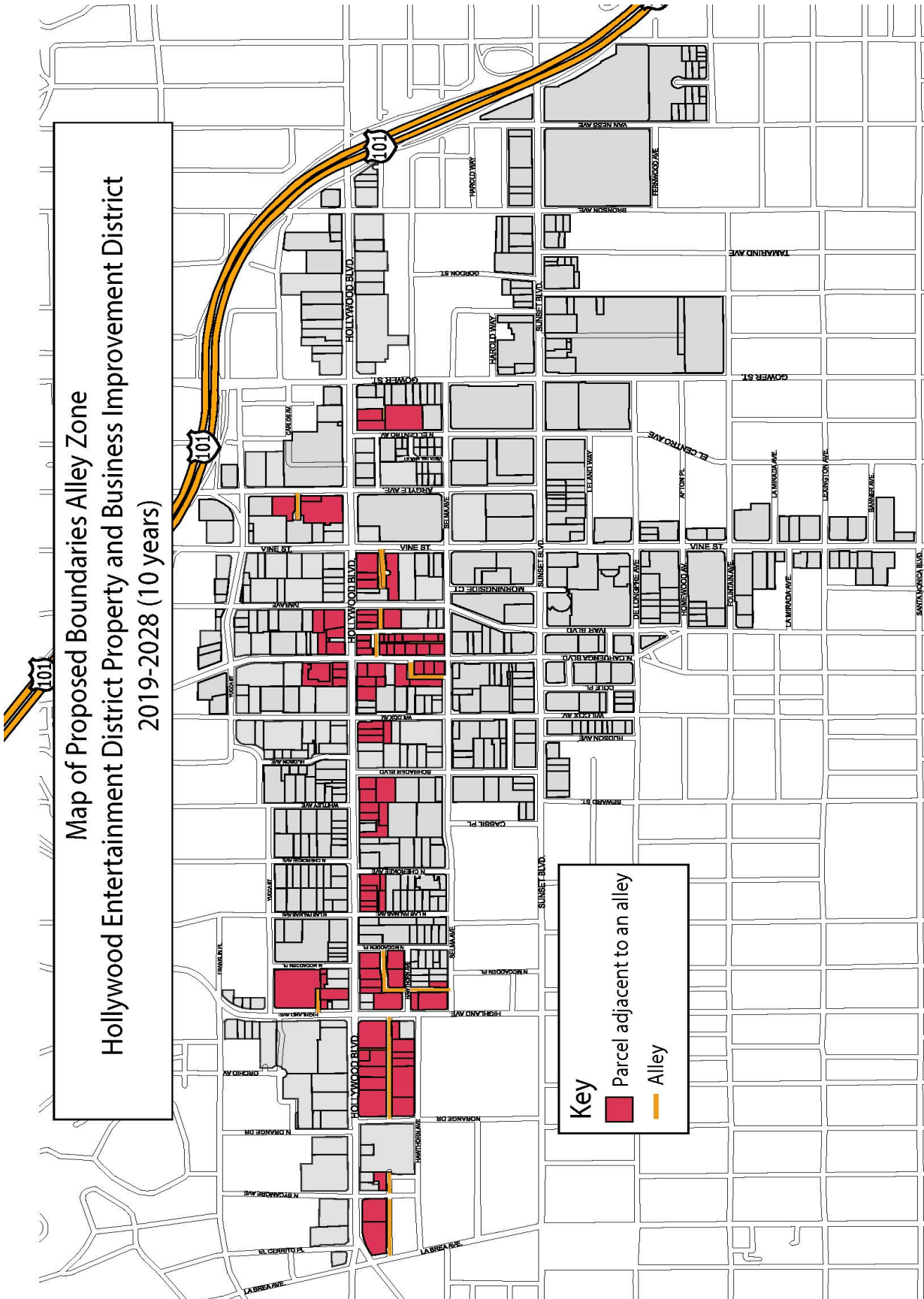
Boundary APNs

1	5548-007-014	13	5546-022-030	24	5545-006-030	36	5548-004-042
2	5548-007-008	14	5545-014-007	25	5545-004-016	37	5548-004-039
3	5547-018-029	15	5545-015-048	26	5545-004-002	38	5548-004-923
4	5547-018-011	16	5545-015-003	27	5546-032-041	39	5548-003-001
5	5547-018-012	17	5545-019-914	28	5546-031-005		
6	5547-026-023	18	5545-011-029	29	5546-031-031		
7	5547-026-002	19	5545-009-029	30	5546-033-015		
8	5533-005-056	20	5545-007-026	31	5546-033-900		
9	5533-005-001	21	5545-007-030	32	5546-001-016		
10	5533-007-025	22	5545-008-011	33	5547-002-020		
11	5534-005-001	23	5545-008-012	34	5547-002-029		
12	5546-020-012			35	5548-004-069		

Map of Proposed Boundaries
 Hollywood Entertainment District Property and Business Improvement District
 2019-2028 (10 years)



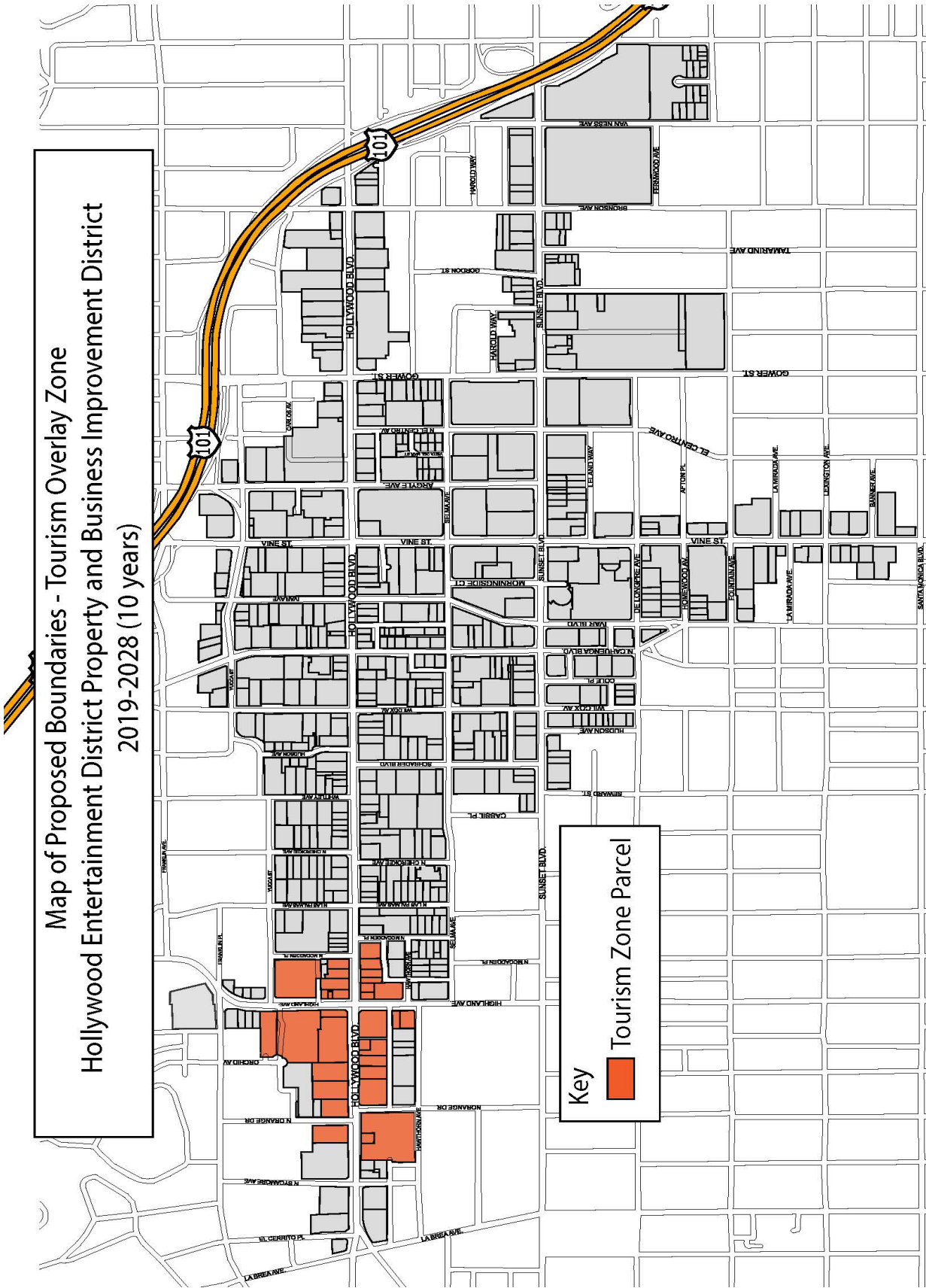
Map of Proposed Boundaries Alley Zone
 Hollywood Entertainment District Property and Business Improvement District
 2019-2028 (10 years)



Key

- Parcel adjacent to an alley
- Alley

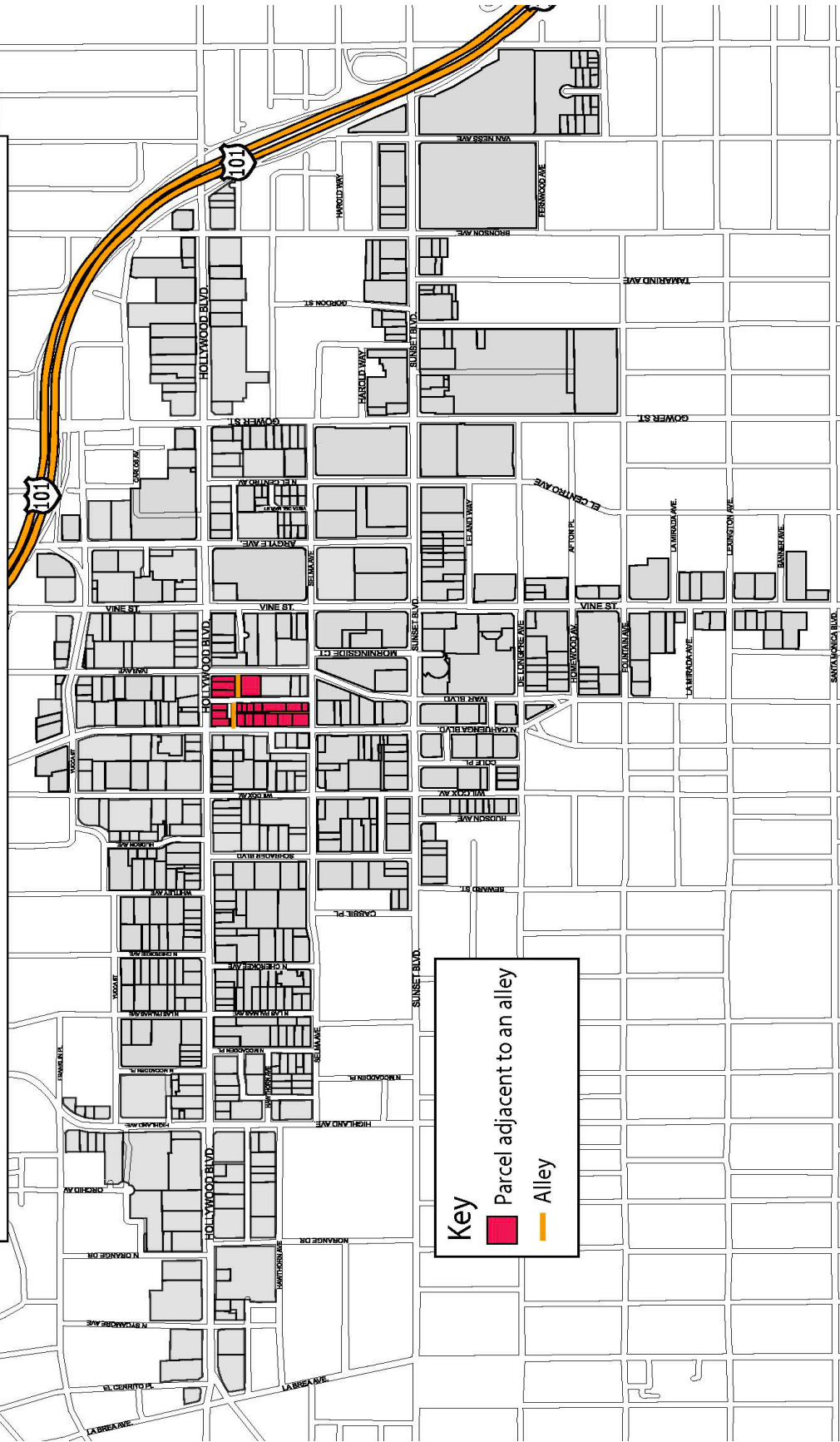
Map of Proposed Boundaries - Tourism Overlay Zone
 Hollywood Entertainment District Property and Business Improvement District
 2019-2028 (10 years)



Key

Tourism Zone Parcel

Map of Proposed Boundaries EaCa Alley Overlay (effective January 2023)
 Hollywood Entertainment District Property and Business Improvement District
 2023-2028



District Boundary Rationale

The property uses within the general boundaries of the Hollywood Entertainment District Business Improvement District are a mix of retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility, and publicly-owned parcels. Services and improvements provided by the District are designed to provide special benefits to parcels that contain retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility and publicly-owned uses. Services and improvements provided by the District are designed to provide special benefits in the form of improving the economic vitality for parcels in the District by increasing building occupancy and lease rates, encouraging new business development, attracting residential/hotel serving businesses and services, attracting office tenants, attracting retail customers and encouraging commerce that provide a special benefit to retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility and publicly-owned parcels. All of the services provided such as the safety work provided by the Safe Team and the cleaning work provided by the Clean Team are services that are over and above the City's baseline of services and are not provided by the City. These services are not provided outside of the District because of the unique nature of these services focusing on the particular needs of each individually assessed property within the District. These services provide particular and distinct benefits to each of the individually assessed parcels within the District.

Northern Boundary: Moving east from La Brea Avenue along Hollywood Boulevard, the boundaries incorporate one parcel north until Orange Drive, where the boundary line extends further north to include the parcels that encompass the Hollywood and Highland center – a self-contained assembly of parcels that are primarily accessible from Hollywood Boulevard and Highland Avenue. Along Highland Avenue, north, the District includes the parcel at the southeast corner of Franklin Place and Highland Avenue due to the nature of the terrain, existing traffic barriers and median, and the limited pedestrian access to the parcel at the northeast corner of Franklin Place and Highland Avenue. The commercial properties at this intersection serve as a natural gateway to the District and are distinguishable from the residentially-zoned properties immediately east of Highland Avenue, north of Yucca Street. Along Yucca Street, heading east from Highland Avenue, the centerline serves as the barrier until the northeast corner of Yucca Street and Wilcox Avenue, owing to the residential neighborhood that characterizes the area north of Yucca Street. Starting at the northeast corner of Yucca and Wilcox, heading east, the boundary incorporates parcels fronting Yucca Street on the north side to the northeast corner of Argyle Avenue and Yucca Street. This area north of Yucca represents a commercial strip. At the northeast corner of Yucca Street and Argyle Avenue, heading south, the boundary incorporates commercial and multi-family residential parcels leading to Hollywood Boulevard. Heading east, from the northeast corner of Argyle Avenue and Hollywood Boulevard, the northern boundary of the District incorporates commercial parcels and excludes the single family residential neighborhood surrounding Carlos Avenue, just west of Gower Street. From Gower Street to the Hollywood Freeway, the District spans the first commercial parcel on the north side of the freeway. In order to ensure that parcels outside of the District will not specially benefit from the unique improvements and services funded with the assessment, improvements and services will only be provided within the boundaries of the District. Specifically, safety patrols, maintenance personnel, and similar service providers employed in connection with the District will only patrol and provide services on the streets and sidewalks within the District, and will not provide services outside of District boundaries.

Eastern Boundary: The eastern boundary of the Hollywood Entertainment District is the 101 Freeway. The 101 Freeway forms a physical division and is generally recognized as a neighborhood

boundary. As the freeway cuts toward the southeast, Wilton Place, as a key north-south vehicular thoroughfare in Hollywood continues to reinforce this neighborhood boundary as the properties to the east are non-pedestrian serving parcels. In order to ensure that parcels outside of the District will not specially benefit from the unique improvements and services funded with the assessment, improvements and services will only be provided within the boundaries of the District. Specifically, safety patrols, maintenance personnel, and similar service providers employed in connection with the District will only patrol and provide services on the streets and sidewalks within the District, and will not provide services outside of District boundaries.

Southern Boundary: Along Sunset Boulevard, the southern boundary of the Hollywood Entertainment District includes commercial uses which, to keep boundary lines contiguous, extend one block south of Sunset Boulevard with the following exceptions: Sunset Boulevard, from Seward Street to Hudson Avenue, is one parcel deep, along this southern stretch of the Boulevard. Parcels south of the boundary line are residential and excluded from the District. Sunset Boulevard, from Gordon Street to Bronson Avenue, the boundary was chosen because parcels inside the boundary front Sunset Boulevard and are of a commercial land use, or serve as parking for those frontage parcels, while parcels to the south are in residential use and a part of the cluster of residential uses to the south.

The southernmost boundary is located at the intersection of Vine Street and Santa Monica Boulevard, with the exception of the parcel at the northwest corner of Santa Monica and Vine (5533-007-032) which is currently included within the Hollywood Media Business Improvement District. Extending north along Vine Street, parcels along Vine extend one commercial parcel deep with the following exceptions: Parcels west of Vine Street, fronting Fountain Avenue (block 5533-005) are commercial uses while parcels to the southwest have no direct Vine Street access and are zoned residential use. These residential uses range from small one-story residential units to small apartments. The boundary along the west side of vine between Fountain avenue and De Longpre Avenue (blocks 5546-019 and 5546-016 and triangle 5546-017-006 and 027) will incorporate all commercial parcels located within the block extending to the center line of Cahuenga on the west. No services will be provided to the west of the boundary as that area transitions into a hub for civic-center type functions that are not part of the commercial business district. East of Vine Street (between Afton Place and De Longpre Avenue) the boundary in block 5546-022 was chosen because parcels inside the boundary front Vine Street or are in commercial use while parcels to the east have no direct Vine Street access, are in residential use and are part of the cluster of residential uses to the east. No services will be provided east of the District's Boundaries, and, as explained above, residential parcels outside of the District will not benefit from the District's programs. East of Vine, the boundary in block 5546-023 was chosen because parcels inside the boundary front Vine Street and are commercial in use while parcels to the east have no direct Vine Street access and are medical use related or have no direct Vine Street access and are residential in use and are part of the cluster of residential uses to the east. In order to ensure that parcels outside of the District will not specially benefit from the unique improvements and services funded with the assessment, improvements and services will only be provided within the boundaries of the District. Specifically, safety patrols, maintenance personnel, and similar service providers employed in connection with the District will only patrol and provide services on the streets and sidewalks within the District, and will not provide services outside of District boundaries.

Western Boundary: The western boundary of the District was selected to end at the center line of the three north/south streets; La Brea Avenue, Cassil Place and Seward Street. The center line of La Brea Avenue serves as the western boundary, along Hollywood Boulevard. The width of La Brea Avenue

creates a natural barrier from the historic gateway to Hollywood. Cassil Place and Seward Street represent a natural demarcation between the pedestrian-oriented, commercial nature of Sunset Boulevard to the east and the nature of the parcel uses to the west that do not rely upon pedestrian traffic nor open their business to the public entering from the sidewalks. In order to ensure that parcels outside of the District will not specially benefit from the unique improvements and services funded with the assessment, improvements and services will only be provided within the boundaries of the District. Specifically, safety patrols, maintenance personnel, and similar service providers employed in connection with the District will only patrol and provide services on the streets and sidewalks within the District, and will not provide services outside of District boundaries.

Benefit Zone Rationale

Zone 1:

Parcels within Zone 1 are on major corridors of the District, contain the highest concentration of retail uses in the District, the highest pedestrian traffic and the highest demand for clean, safe, and beautification services. Zone 1 receives a higher level of service compared to Zones 2, 3, and 4. Zone 1 streets are described in detail on page 8 and 27 and detailed by map on page 12.

Zone 2:

Parcels within Zone 2 are on major corridors of the District, contain the second highest concentration of pedestrian traffic and the second highest demand for clean, safe, and beautification services in the District. Zone 2 receives less service than Zone 1, but a higher level of service compared to Zones 3 and 4. Zone 2 streets are described in detail on page 8 and 27 and detailed by map on page 12.

Zone 3:

Parcels within Zone 3 are on the secondary streets in District, contain the third highest level of pedestrian traffic and third highest demand for clean, safe, and beautification services. Zone 3 receives less service than Zones 1 and 2, but a higher level of service compared to Zone 4. Zone 3 boundaries are described in detail on page 8 and 27 and detailed by map on page 12.

Zone 4:

Parcels within Zone 4 are on the periphery of the District and contain the lowest pedestrian traffic and the lowest demand for clean, safe, and beautification services. Zone 4 receives the lowest level of service. Zone 4 streets are described in detail on page 8, 9 and 28, and detailed by map on page 12.

Section 3

District Improvement and Activity Plan

Process to Establish the Improvement and Activity Plan

Through a series of property owner meetings, the Hollywood Entertainment District Business Improvement District Renewal Ad-Hoc Committee collectively determined the priority for improvements and activities to be delivered by the business improvement district. The primary needs as determined by the parcel owners were: safety, cleaning, and operations. All of the services provided such as the safety work provided by the Safe Team and the cleaning work provided by the Clean Team are services that are over and above the City's baseline of services and are not provided by the City. These services are not provided outside of the District and because of their unique nature focusing on the particular needs of each assessed parcel within the District provide particular and distinct benefits to each of the assessed parcels within the District. Each of the services provided by the District are designed to meet the needs of the retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility, and publicly-owned parcels that make up the District and provide special benefit to each of the assessed parcels.

All of the improvements and activities detailed below are provided only to assessed parcels defined as being within the boundaries of the District and provide benefits which are particular and distinct to each of the assessed parcels within the proposed District. No improvements or activities are provided to parcels outside the District boundaries. All assessments outlined in this Management District Plan go only for services directly benefiting each of the assessed parcels paying the assessments in this District. All services will be provided to the assessed parcels, defined as being within the District boundaries and no services will be provided outside the District boundaries, and each of the services: safe, clean, communication and management are unique to the District and to each of the District's assessed parcels. All special benefits provided are particular and distinct to each assessed parcel.

Retail parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales, an improved business climate, new business attraction, business retention, and increased business investment. Office parcels benefit from the District programs which increase pedestrian foot traffic and provide an enhanced sense of safety and cleanliness. These programs all work in efforts to increase occupancy and improve the business climate, new business attraction, business retention and business investment. Cultural parcels benefit from District programs that work to provide an enhanced sense of safety and cleanliness that provide a better pedestrian experience which provides an opportunity to increase attendance. Education parcels benefit from District programs that work to provide an enhanced sense of safety, cleanliness and positive user experience which in turn provides an opportunity to increase student enrollment, attracts students, and District investment. Religious parcels benefit from District programs that work to provide a better pedestrian experience and an enhanced sense of safety which provides an opportunity to increase attendance and participation. Parking parcels benefit from District programs which work to provide an improved business climate, new business attraction, business retention, District investment, and increased sales, all of which work to draw more users and cars to the District. Hotel parcels benefit from District programs which increase pedestrian foot traffic, a positive user experience and provide an enhanced sense of safety and cleanliness. These programs and services work together to increase occupancy and attract customers. Production Studio parcels benefit from the District programs that work to provide an enhanced sense of safety and cleanliness. These programs and services work together to attract clients and improve the business climate. Residential and Mixed-use parcels benefit from District programs that in an effort

to provide an enhanced sense of safety, cleanliness and a positive user experience which in turn improves the business climate and business offering, and attracts and retains new residents, businesses and District investment. Utility parcels benefit from District programs which work to provide an enhanced sense of safety and cleanliness. Publicly-owned parcels benefit from District programs which work to provide greater pedestrian traffic and increased use which translates into fulfilling their public service mission.

All benefits derived from the assessments outlined in the Management District Plan are for services directly and specially benefiting the assessed parcels within this area and support increased commerce, business attraction and retention, increased property rental income, increased residential serving businesses such as restaurants and retail and enhanced overall safety and image within the Hollywood Entertainment District. All services, safety, cleaning, beautification and operations services are provided solely to parcels within the district to enhance the image and viability of properties within the Hollywood Entertainment District Business Improvement District boundaries and are designed only for the direct special benefit of the assessed commercially zoned parcels in the District. No services will be provided to non-assessed parcels outside the District boundaries. (For a further definition of special benefits see Engineer's Report page 22 "Special Benefit")

TOTAL ASSESSMENT

The total improvement and activity plan budget for 2019, which is funded by property assessments, is projected at \$7,425,656. Of the total budget, special benefit to parcels within the District totals \$7,181,941.48 and is funded by property assessments. General benefit from the District budget is calculated to be \$243,714.52 and is not funded by assessment revenue from District parcels. In 2023, \$40,410 will be added to the total budget from the EaCa Alley Overlay. The costs of providing each of the budget components was developed from actual experience obtained in providing these same services over the last 21 years of operation of the Hollywood Entertainment District Business Improvement District. Actual service hours and frequency may vary in order to match varying District needs over the 10-year life of the District. A detailed operation deployment for 2019 is available from the property owner's association. The budget is made up of the following components.

CLEAN, SAFE, BEAUTIFICATION PROGRAMS

\$5,247,295

Safe Team Program

The Safety Program will provide safety services for the individual assessed parcels located within the District in the form of safety personnel, which may be in the form of walking patrols, bicycle patrols, equestrian patrols, and/or vehicle patrols. The Safe team may be armed, unarmed, or both depending on the needs of the District. The program may support a private-security vendor, hiring off-duty LAPD officers, or both depending on the needs of the District. The purpose of the Safe Team Program is to prevent, deter and report illegal activities taking place on the streets, sidewalks, storefronts, parking lots and public alleys. The presence of the Safe Team Program is intended to deter such illegal activities as vandalism, graffiti, narcotic use or sales, public urination, trespassing, drinking in public, prostitution, aggressive panhandling, unpermitted vending, illegal dumping, and other behaviors that detract from the quality of life and sense of safety of the assessed parcels in the District. Investments may be made in safety amenities such as video surveillance cameras (acquisition and maintenance) and safety kiosks. The Program will supplement, not replace, other ongoing police, security and patrol efforts within the District. The Safe Team Program will only provide its services for assessed parcels within the District boundaries. Homeless services programs such as homeless outreach, storage,

and/or support to non-profit homeless service providers may be considered. The special benefit to parcels from these services is increased commercial activity which directly relates to increases in lease rates and customer usage. A District that is perceived as unsafe deters pedestrian and commercial activity.

Retail parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales, an improved business climate, new business attraction, business retention, and increased business investment. Office parcels benefit from the District programs which increase pedestrian foot traffic and provide an enhanced sense of safety and cleanliness. These programs all work in efforts to increase occupancy and improve the business climate, new business attraction, business retention and business investment. Cultural parcels benefit from District programs that work to provide an enhanced sense of safety and cleanliness that provide a better pedestrian experience which provides an opportunity to increase attendance. Education parcels benefit from District programs that work to provide an enhanced sense of safety, cleanliness and positive user experience which in turn provides an opportunity to increase student enrollment, attracts students, and District investment. Religious parcels benefit from District programs that work to provide a better pedestrian experience and an enhanced sense of safety which provides an opportunity to increase attendance and participation. Parking parcels benefit from District programs which work to provide an improved business climate, new business attraction, business retention, District investment, and increased sales, all of which work to draw more users and cars to the District. This all works to increase occupancy and improve the business climate, new business attraction, business retention and business investment. Hotel parcels benefit from District programs which increase pedestrian foot traffic, a positive user experience and provide an enhanced sense of safety and cleanliness. These programs and services work together to increase occupancy and attract customers. Production Studio parcels benefit from the District programs that work to provide an enhanced sense of safety and cleanliness. These programs and services work together to attract clients and improved the business climate. Residential and Mixed-use parcels benefit from District programs that in an effort to provide an enhanced sense of safety, cleanliness and a positive user experience which in turn improves the business climate and business offering, and attracts and retains new residents, businesses and District investment. Utility parcels benefit from District programs which work to provide an enhanced sense of safety and cleanliness. Publicly-owned parcels benefit from District programs which provide an enhanced sense of safety and cleanliness which makes employees and visitors feel safe and leads to increased use which translates into fulfilling their public service mission.

Clean and Beautification Program

In order to consistently deal with cleaning issues, a Clean Program will continue to be provided as it has for the last several years. A multi-dimensional approach has been developed consisting of the following elements. The Clean Team will only provide service to assessed properties within District boundaries. The special benefit to parcels from these services is increased commercial activity which directly relates to increases in lease rates and customer usage. In order to consistently deal with clean and beautification issues, a multi-dimensional approach has been developed consisting of the following elements.

Sidewalk Cleaning: Uniformed, radio equipped personnel sweep litter, debris and refuse from

sidewalks and gutters of assessed parcels in the District. District personnel pressure wash the sidewalks. Clean sidewalks support an increase in commerce and provides a special benefit to each individually assessed parcel in the district.

Trash Collection: Collector truck personnel collect trash from sidewalk trash receptacles as needed.

Graffiti Removal: District personnel remove graffiti by painting, using solvent and pressure washing. The District maintains a zero-tolerance graffiti policy. An effort is made to remove all tags within 24 hours on weekdays.

Beautification: District beautification is an important program that works to attract and improve commerce by increasing customers to properties in the District. Beautification programs may include weed abatement, landscape services, tree trimming, Walk of Fame star polishing, curb line painting, street furniture painting and gutter and storm drain cleaning for parcels within the District. Beautification programs may also include projects that support placemaking (planning and design strategies to improve a public space) and the management of public space, including purchasing and maintaining street furniture, lighting, decorations, and public art. Well-maintained properties in the District supports an increase in commerce and provides a special benefit to each individually assessed parcel in the District.

The Clean Team will only provide service to assessed parcels within District boundaries. The special benefit to assessed parcels from these services is increased commercial activity which directly relates to increases in lease rates and customer usage. Dirty and unclean sidewalks deter pedestrians and commercial activity.

Retail parcels benefit from District programs that work to provide greater pedestrian traffic, increased sales, an improved business climate, new business attraction, business retention, and increased business investment. Office parcels benefit from the District programs which increase pedestrian foot traffic and provide an enhanced sense of safety and cleanliness. These programs all work in an effort to increase occupancy and improve the business climate, new business attraction, business retention and business investment. Cultural parcels benefit from District programs that work to provide an enhanced sense of safety and cleanliness that provide a better pedestrian experience which provides an opportunity to increase attendance and participation. Education parcels benefit from District programs that work to provide an enhanced sense of safety, cleanliness and positive user experience, which in turn provides an opportunity to increase student enrollment, attract students and District investment. Religious parcels benefit from District programs that work to provide a better pedestrian experience and an enhanced sense of safety which provides an opportunity to increase attendance. Parking parcels benefit from District programs which work to provide an improved business climate, new business attraction, business retention, District investment, and increased sales, all of which work to draw more users and cars to the District. Hotel parcels benefit from District programs which increase pedestrian foot traffic, a positive user experience and provide an enhanced sense of safety and cleanliness. These programs and services work together to increase occupancy and attract customers. Production Studio parcels benefit from the District programs that work to provide an enhanced sense of safety and cleanliness. These programs and services work together to attract clients

and improve the business climate. Residential and Mixed-use parcels benefit from District programs that in an effort to provide an enhanced. Sense of safety, cleanliness and a positive user experience which in turn improves the business climate and business offering, and attracts and retains new residents, businesses and District investment. Utility parcels benefit from District programs which work to provide an enhanced sense of safety and cleanliness. Publicly-owned parcels benefit from District programs which provide an enhanced sense of safety and cleanliness which makes employees and visitors feel safe and leads to increased use which translates into fulfilling their public service mission.

OPERATIONS/COMMUNICATIONS/CITY FEES/DELINQUENT ASSESSMENTS **\$1,839,121**

The improvements and activities are managed by a professional staff that requires centralized administrative support. Operations staff oversees and implements the District's services which are delivered seven days a week. Operations staff actively works on behalf of the District parcels to ensure that City and County services and policies support the District, for example reporting street light outages.

Operations staff provide Board and Committee management and administration. Operations staff ensure compliance with all City of Los Angeles contractual obligations including quarterly and annual reports. Included in this item are office expenses, legal expenses, accounting services, professional services, organizational expenses such as insurance, the cost to conduct a yearly financial review, City fees to collect and process the assessments, and a reserve for uncollectible assessments. Communications, marketing, promotion, and events are also included in this budget item.

A well-managed District provides necessary BID program oversight and guidance that produces higher quality and more efficient programs. Operations staff implement the programs and services of the District. The special benefit to assessed parcels from these services is increased commercial activity which directly relates to increases in lease rates and enhanced commerce.

ALLEY OVERLAY **\$89,240**

In addition to the clean, safe, beautification and management services provided to each individually assessed parcel, alley adjacent property owners, defined as the Alley Overlay, are provided additional clean, safe, and operations services to Alley front footage. In the Hollywood Entertainment District, there are 11,261 assessable linear feet of alleys. There are three types of access to alleys: (a) private alleys; (b) public alleys; and (c) easements. The intent is to provide services to those properties adjacent to the alleys in order to facilitate maintenance, improve public safety, and promote pedestrian access and improved functionality to properties in the District. Properties which front an alley will be assessed provided they are accessible to District services. For a property to be considered inaccessible, the parcel owner must provide a verifiable legal city permit (e.g., revocable permit or similar legal instrument) that authorizes a barrier, gate or private use. Such permit will cause that parcel's inaccessible frontage to be removed from the assessment during such time as the permit is in place.

This specially permitted alley frontage will not be assessed because the city's permit process delineates specific conditions and maintenance by the permit holder/property owner that would prevent this footage from benefiting from the District's planned services. For example, property

owners who hold revocable permits from the City of Los Angeles which allow the temporary privatization of an alley may request exemption from alley services by providing a letter, by certified mail, requesting removal of the assessment, accompanied by a copy of the permit. The letter must be received by the Owners Association by April 1 each year. In the event a certified letter request is not received by the April 1 deadline, the alley assessment will be levied against the adjacent property owners. The budget for the Alley Overlay is \$89,240. Parcels that are within the Alley Overlay pay the overall BID assessment for the zone they are located in, in addition to the Alley Overlay assessment. The special benefit to assessed Alley Overlay parcels from these services is increased commercial activity which directly relates to increases in lease rates and customer usage. Dirty and unclean alleys deter pedestrians and commercial activity.

Programs within the Alley Overlay will consist of some of the following for the special benefit of alley-adjacent properties:

- **Safe Team Program:** The Safe Team will patrol through the alleys throughout the course of their daily shifts, and will be available to respond to calls for service when incidents arise in an alley requiring the presence of safety officers.
- **Clean Program:** The Clean Team will provide graffiti abatement, trash and debris pickup (not to be confused with commercial trash hauling); and pressure washing. In situations where an alley may be gated or difficult to access, the property owner can make arrangements with the District to access the alley for the services to be performed. This service is available to serve all properties adjacent to an alley, provided they are assessed in the Alley Overlay zone.
- **Service Coordination:** Management staff will be available to assist the assessed alley-adjacent parcels with projects to enhance the aesthetic environment of the District. Projects may consist of:
 - Assisting with unification of trash removal with a single commercial hauler, to obviate need for multiple redundant dumpsters in an alley
 - Exploring opportunities for property owners to coordinate on trash compactors in order to free alley space for pedestrian access and business use;
 - Creation of special design strategies to improve lighting, landscaping, paving, furnishings, video surveillance and other public amenities to improve alley experience for properties in the District
 - Marketing and communicating to general public about accessible alleyways to promote walkability in alleys
 - Assisting with community problem solving to mitigate nuisances and other issues that arise in the District's alley system

EaCa ALLEY OVERLAY (effective January 2023)

\$40,410

In addition to the clean, safe, beautification and management services provided to each individually assessed parcel and the general Alley Overlay assessment. EaCa alley adjacent property owners, defined as the EaCa Alley Overlay, are provided enhanced services paid through an additional assessment on EaCa Alley front footage. In the Hollywood Entertainment District, there are 1,230 assessable linear feet of EaCa alleys.

The budget for the EaCa Alley Overlay is \$40,410. Parcels that are within the EaCa Alley

Overlay pay the overall BID assessment for the zone they are located in and the general Alley Overlay assessment, in addition to the EaCa Alley Overlay assessment. EaCa Alley Overlay parcels specially benefit from District programs which increase pedestrian foot traffic and create a positive user experience. These programs and services work to attract and retain new businesses and attract customers.

A committee of EaCa Alley Overlay owners will be established, under the umbrella of the Owner’s Association of the District, to make recommendations on types of service, levels of service and vendor arrangements to meet their needs. EaCa Alley Overlay assessments will be set by action of the Owner’s Association Board of Directors to meet the varying needs of the EaCa Alley Overlay. Assessments may be reduced based on the reduced need for additional services in a given year.

Programs within the EaCa Alley Overlay will consist of some of the following for the special benefit of alley-adjacent properties:

- Alley Vacation permits
- Enhanced Special Events and Promotional Activities
- Capital Projects (for example signage or lighting projects)

TOURISM OVERLAY

\$250,000

In addition to the clean, safe, beautification and management services provided to each individually assessed parcel, Tourism Overlay assessed parcels are provided enhanced services paid through an additional assessment on street front footage in the Tourism Overlay. The Tourism Overlay area within the Hollywood Entertainment District experiences the most significant impacts from tourists, visitors, tour buses, movie premieres, street concerts, televised awards shows, first amendment gatherings, athletic events, protests and other activities unique to Hollywood. Services related to additional enhanced security, maintenance, streetscape, beautification, lighting, marketing planning, which further the Tourism Overlay’s vision for a safe, accessible and well-maintained visitor destination. Tourism Overlay parcels specially benefit from District programs which increase pedestrian foot traffic, create a positive user experience, and provide an enhanced sense of safety and cleanliness. These programs and services work to attract and retain new businesses and attract customers.

The budget for the Tourism Overlay is \$250,000. Tourism Overlay funds may be accumulated over multiple years to pay for capital improvements within the Tourism Overlay. Parcels that are within the Tourism Overlay pay the overall BID assessment in addition to the Tourism Overlay assessment. A committee of Tourism Overlay owners will be established, under the umbrella of the Owner’s Association of the District, to make recommendations on types of service, levels of service and vendor arrangements to meet their needs. Tourism Overlay assessments will be set by action of the Owner’s Association Board of Directors to meet the varying needs of the Tourism Overlay. Assessments may vary from zero to the maximum allowed assessment for that year as defined in the chart on page 33.

Programs within the Tourism Overlay will consist of some of the following:

- Enhanced Safety
- Enhanced Maintenance, Beautification and Streetscape

- Enhanced Marketing, Special Events and Promotional Activities
- Tour Bus Management and Related Facilities
- Special Signage and Wayfinding
- Enhanced Decorations and Lighting
- Regulation Related Activities
- Capital Projects (for example signage or lighting projects)

TEN YEAR OPERATING BUDGET

A projected ten-year operating budget for the Hollywood Entertainment District Business Improvement District is provided below. The projections are based upon the following assumptions.

Assessments will be subject to annual increases not to exceed 3% per year. Increases will be determined by the Board of Directors of the District Owner’s Association and will vary between 0% and 3% in any given year. The projections below illustrate a maximum 3% annual increase for all budget items. EaCa Alley Overlay assessments may be reduced based on the reduced need for additional services in a given year by action of the Owner’s Association Board of Directors. Tourism Overlay assessments may be reduced or eliminated in a given year by action of the Owner’s Association Board of Directors. Assessments so reduced may, with approval of the District Owners’ Association Board of Directors, increase in the following year more than the 3% cap up to the maximum rate defined for that year in the chart on page 33. Any change will be approved by the Owners’ Association Board of Directors and submitted to the City of Los Angeles within its annual planning report.

The cost of providing programs and services may vary depending on the market cost for those programs and services. Expenditures may require adjustment up or down to continue the intended level of programs and services. The Board of Directors of the Owner’s Association shall have the right to reallocate up to 10% by line item of the budget allocation within the budgeted categories, not including the Alley Overlay and the Tourism Overlay. Any change will be approved by the Owners’ Association Board of Directors and submitted within its annual planning report, pursuant to Section 36650 of the California Streets and Highways Code. The overall budget shall remain consistent with this Management District Plan. Each assessed parcel pays for 100% of the special benefit received based on the level of benefit received.

	2019	2020	2021	2022	2023
Clean, Safe, Beautification	\$5,247,295.00	\$5,404,713.85	\$5,566,855.27	\$5,733,860.92	\$5,905,876.75
Operations, Communications, City Fee, Delinquent Assessments	\$1,839,121.00	\$1,894,294.63	\$1,951,123.47	\$2,009,657.17	\$2,069,946.89
Alley Overlay	\$89,240.00	\$91,917.20	\$94,674.72	\$97,514.96	\$100,440.41
EaCa Alley Overlay					\$40,410.00
Tourism Overlay	\$250,000.00	\$257,500.00	\$265,225.00	\$273,181.75	\$281,377.20
Total Budget	\$7,425,656.00	\$7,648,425.68	\$7,877,878.45	\$8,114,214.80	\$8,398,051.25
Assessment Revenue	\$7,181,941.48	\$7,397,399.72	\$7,619,321.72	\$7,847,901.37	\$8,123,748.41
Other Revenues**	\$243,714.52	\$251,025.96	\$258,556.73	\$266,313.44	\$274,302.84

Total Revenues	\$7,425,656.00	\$7,648,425.68	\$7,877,878.45	\$8,114,214.80	\$8,398,051.25
	2024	2025	2026	2027	2028
Clean, Safe, Beautification	\$6,083,053.05	\$6,265,544.65	\$6,453,510.98	\$6,647,116.31	\$6,846,529.80
Operations, Communications, City Fee, Delinquent Assessments	\$2,132,045.29	\$2,196,006.65	\$2,261,886.85	\$2,329,743.46	\$2,399,635.76
Alley Overlay	\$103,453.62	\$106,557.23	\$109,753.94	\$113,046.56	\$116,437.96
EaCa Alley Overlay	\$41,622.30	\$42,870.97	\$44,157.10	\$45,481.81	\$46,846.27
Tourism Overlay	\$289,818.52	\$298,513.07	\$307,468.47	\$316,692.52	\$326,193.30
Total Budget	\$8,649,992.79	\$8,909,492.57	\$9,176,777.35	\$9,452,080.67	\$9,735,643.09
Assessment Revenue	\$8,367,460.86	\$8,618,484.69	\$8,877,039.23	\$9,143,350.40	\$9,417,650.92
Other Revenues**	\$282,531.92	\$291,007.88	\$299,738.12	\$308,730.26	\$317,992.17
Total Revenues	\$8,649,992.79	\$8,909,492.57	\$9,176,777.35	\$9,452,080.67	\$9,735,643.09

*Assumes maximum 3% yearly increase on all budget items. Note: Any accrued interest or delinquent payments will be expended in the above categories.

** Other non-assessment funding to cover the cost associated with general benefit.

Section 4 Assessment Methodology

In order to ascertain the correct assessment methodology to equitably apply special benefits to each assessed parcel for property-related services as proposed for the Hollywood Entertainment District Business Improvement District, benefit will be measured by street front footage, square feet of parcel size and square feet of building size. Special circumstances such as a parcel's location within the District area and need and/or frequency for services are carefully reviewed relative to the specific and distinct type of programs and improvements to be provided by the District in order to determine the appropriate levels of assessment. For a definition of special benefits see the Engineer's Report page 22.

The methodology to levy assessments upon real property that receives special benefits from the improvements and activities of the Hollywood Entertainment District Business Improvement District is Street Front Footage, Parcel Square Footage and Building Square Footage as the three assessment variables. Street Front Footage is relevant to the street level usage of a parcel. Parcel Square Footage is relevant to the highest and best use of a property and will reflect the long-term value implications of the improvement district. Building Square Footage is relevant to the interim use of a property and is utilized to measure short and mid-term special benefit.

Services and improvements provided by the District are designed to provide special benefits to the mix of retail, office, cultural, education, religious, parking, hotel, production studio, residential, mixed-use, utility and publicly-owned parcels. The use of each parcel's Street Front Footage, Parcel Square Footage and Building Square Footage is the best measure of benefit for the programs because the

intent of the District programs is to improve the safety of each individual parcel, to increase building occupancy and lease rates, to encourage new business development, and attract ancillary businesses and services for parcels within the District. In other words, to attract more customers, tenants, clients and/or employees. The best way to determine each parcel's proportionate special benefit from the District programs is to relate each parcel's Street front footage, Parcel Square Footage and Building Square Footage to every other parcel's Street Front Footage, Parcel Square Footage and Building Square Footage.

Street Front Footage Defined. Properties are assessed for all street frontages. Properties with more than one street frontage such as corner lots or whole block parcels are assessed for the sum of all the parcels' street frontage. Linear Frontage Footage was obtained from the County Assessor's parcel maps.

Parcel Square Footage Defined. Parcel Square Footage is defined as the total amount of area within the borders of the parcel. The borders of a parcel are defined on the County Assessor parcel maps.

Building Square Footage Defined. Building Square Footage is defined as gross building square footage as determined by the outside measurements of a building.

Alley Overlay. Parcels with frontage on Alleys will be assessed an additional assessment per front foot basis for all footage fronting an Alley. This assessment is over and above all other assessments for street front footage, parcel square footage and building square footage as defined above. Parcels that are within the Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

EaCa Alley Overlay. Parcels with frontage in EaCa Alley will be assessed an additional assessment per front foot basis for all footage fronting an Alley. This assessment is over and above all other assessments for street front footage, parcel square footage and building square footage, including the general Alley Overlay assessment, as defined above. Parcels that are within the Alley Overlay, EaCa Alley and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

Tourism Overlay. Parcels with linear street front footage on Hollywood Boulevard between one parcel west of Orange Drive and McCadden Place (Area A), and Highland Avenue between Hawthorn Avenue and Yucca Street (Area B) will be assessed an additional assessment per street front footage. This assessment is over and above all other assessments for street front footage, parcel square footage and building square footage as defined above. Parcels that are within the Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

Calculation of Assessments

The proportionate special benefit derived by each identified parcel shall be determined in relationship to the entirety of the capital cost of an improvement or the cleaning and operation expenses of an improvement or the cost of the property service being provided. Due to the proportionate special benefits received by these individual parcels from the District services, these parcels will be assessed a rate which is proportionate to the amount of special benefits received. Only special benefits are assessable and these benefits must be separated from any general benefits. The Engineer's report has

calculated that 3.28% of the programs provided by the District provide general benefit. Assessment revenue cannot be used to pay for general benefits. (See page 22 of the Engineer's Report for discussion of general and special benefits)

The preceding methodology is applied to a database that has been constructed by District Owners' Association and its consultant team. The process for compiling the property database includes the following steps:

- Property data was first obtained from the County of Los Angeles Assessor's Office.
- A database was submitted to the City Clerk's office for verification.
- A list of properties to be included within the District is provided in Section 7.

Benefit Zones

The State Law and State Constitution Article XIID require that special assessments be levied according to the special benefit each individual parcel receives from the improvements. In order to match assessment rates to benefits, four benefit zones and two overlay zones have been created within the District. Each zone receives a different level of services and a different level of special benefit. Each zone pays an assessment rate that reflects 100% of the special benefit received.

The levels of appropriate service delivery were determined by analyzing historical data on the amount of clean and safe services delivered to parcels, current service delivery needs and projecting future needs over the term of the District in order to produce a common level of safety and cleanliness for each assessed parcel throughout each zone the District. Each zones assessment rate was calculated by determining the expense for the services provided in that area and then spreading the expenses over the total assessable footage for that zone or overlay.

Zone 1.

Parcels within Zone 1 are on major corridors of the District, contain the highest concentration of retail uses in the District, the highest pedestrian traffic and the highest demand for clean, safe, and beautification services. Zone 1 will receive a differing level of special benefit in the form of a higher frequency of cleaning and pressure washing services than Zone 2, 3, and 4. Therefore, property owners in Zone 1 will pay a different assessment rate that is in line with the level of service and represents 100% of the special benefit received.

Zone 2.

Parcels within Zone 2 are on major corridors of the District, contain the second highest of pedestrian traffic and the second highest demand for clean, safe, and beautification services in the District. Zone 2 will receive a differing level of special benefit in the form of a higher frequency of cleaning and pressure washing services than Zone 3 and 4. Therefore, property owners in Zone 2 will pay a different assessment rate that is in line with the level of service and represents 100% of the special benefit received.

Zone 3.

Parcels within Zone 3 are on the secondary streets in District, contain the third highest level of pedestrian traffic and third highest demand for clean, safe, and beautification services. Zone 3 will receive a differing level of special benefit in the form of a higher frequency of cleaning and pressure

washing services than Zone 4. Therefore, property owners in Zone 3 will pay a different assessment rate that is in line with the level of service and represents 100% of the special benefit received.

Zone 4.

Parcels within Zone 4 are on the periphery of the District and contain the lowest pedestrian traffic and the lowest demand for clean, safe, and beautification services. Zone 4 will receive a differing level of special benefit in the form of the lowest frequency of cleaning and pressure washing services than Zone 1, 2, and 3. Therefore, property owners in Zone 4 will pay a different assessment rate that is in line with the level of service and represents 100% of the special benefit received.

Alley Overlay. Properties with frontage on Alleys will be assessed an additional assessment on a per front foot basis for all footage fronting an Alley. Services include clean, safe, beautification and management services to Alley adjacent parcels. This assessment is over and above all other assessments for Zone 1-4 street front footage, parcel square footage and building square footage as defined above. Parcels that are within the Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

EaCa Alley Overlay. Properties with frontage in EaCa Alley will be assessed an additional assessment on a per front foot basis for all footage fronting the Alley. The unique services provided solely to EaCa Alley include alley vacation permits, enhanced special events and promotional activities, capital projects (for example signage or lighting projects) to EaCa Alley adjacent parcels. This assessment is over and above all other assessments for Zone 1-4 street front footage, parcel square footage and building square footage as defined above. Parcels that are within the Alley Overlay, EaCa Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

Tourism Overlay. Properties with linear street front footage within the Tourism Overlay will be assessed an additional assessment per linear street front footage in the Tourism Overlay. Services include enhanced clean, safe, beautification, operations, marketing and planning services. This assessment is over and above all other assessments for Zone 1-4 street front footage, parcel square footage and building square footage as defined above. Parcels that are within the Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

The following chart identifies each program budget that is allocated to each zone and overlay.

	Zone 1	Zone 2	Zone 3	Zone 4	Alley Overlay	EaCa Alley Overlay	Tourism Overlay- Area A	Tourism Overlay- Area B
Clean, Safe, Beautification	\$2,666,572.86	\$1,424,491.86	\$1,051,910.23	\$104,320.05				
Operations, Communications, City Fee, Delinquent Assessments	\$958,351.71	\$467,362.67	\$375,824.20	\$37,582.42				
Alley Overlay					\$89,240.00			
EaCa Alley Overlay						\$40,410.00		
Tourism Overlay							\$191,827.25	\$58,172.75
Total Budget	\$3,624,924.57	\$1,891,854.53	\$1,427,734.43	\$141,902.47	\$89,240.00	\$40,410.00	\$191,827.25	\$58,172.75
Assessment Revenue	\$3,502,207.36	\$1,826,298.60	\$1,379,324.92	\$137,101.60	\$87,009.00	\$40,410	\$191,827.25	\$58,172.75

Other Revenues	\$122,717.21	\$65,555.93	\$48,409.51	\$4,800.87	\$2,231.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,624,924.57	\$1,891,854.53	\$1,427,734.43	\$141,902.47	\$89,240.00	\$40,410.00	\$191,827.25	\$58,172.75

Assessable Footage

	Front Footage	Parcel Sq Ft	Building Sq Ft
Zone 1	31,290	5,186,048	12,492,151
Zone 2	28,276	4,796,072	5,152,758
Zone 3	38,757	2,166,788	3,026,876
Zone 4	12,471	420,427	243,708

Alley Overlay Footage

Alley Front Footage	11,261
EaCa Alley Front Footage	1,230

Tourism Overlay Footage

Street Front Footage- Area A	2,937
Street Front Footage- Area B	1,594

Assessments

Based on the special benefit factors and assessment methodology discussed in the Engineer’s Report on page 20, street front footage, parcel square footage, building square footage and the proposed budget, the following illustrates the first year’s maximum annual assessment. Parcels having more than one street front footage, for example corner parcels, may be assessed at different zone rates for each street front foot. Corner parcels and parcels which have street frontage on more than one side are assigned to a Zone for building square footage and parcel square footage based on their situs address. If no situs address has been assigned by the County Assessor’s Office, corner parcels are assigned to a Zone based on the Zone designation of the street for which they have the largest frontage.

The assessment variable for the Alley Overlay is front footage on the alley. The assessment variable for the Tourism Overlay is street front footage within the Tourism Overlay. Parcels that are within the Alley Overlay, EaCa Alley Overlay and/or Tourism Overlay pay the overall BID assessment in the zone or zones that they are in, in addition to the overlay assessment.

	Front Footage	Parcel Square Footage	Building Square Footage
Zone 1 Rate	\$55.96	\$0.14	\$0.08
Zone 2 Rate	\$32.94	\$0.08	\$0.10
Zone 3 Rate	\$17.79	\$0.13	\$0.14
Zone 4 Rate	\$5.50	\$0.07	\$0.17

Alley Overlay	
Alley Front Footage Rate	\$7.73
EaCa Alley Front Footage Rate	\$32.85
Tourism Overlay	
Area A- Tourism Front Footage Rate	\$65.31

Area B- Tourism Front Footage Rate	\$36.49
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Assessment Rate Calculation

The assessment rates are determined by the following calculations:

Zone 1:

Zone 1 Assessment Budget = \$3,502,207.36

Assessment Budget allocated to Street Front Footage @ 50% = \$1,751,103.68

Assessment Budget allocated to Parcel Square Footage @ 20% = \$700,441.47

Assessment Budget allocated to Building Square Footage @ 30% = \$1,050,662.21

Zone 1 Street Front Footage Assessment Rate-

Assessment Budget \$1,751,103.68 / 31,290 Street Front Ft = \$55.96

Zone 1 Parcel Square Footage Assessment Rate-

Assessment Budget \$700,441.47 / 5,186,048 Parcel Sq Ft = \$0.14

Zone 1 Building Square Footage Assessment Rate-

Assessment Budget \$1,050,662.21 / 12,492,151 Building Sq Ft = \$0.08

Zone 1 Sample Parcel Assessment

To calculate the assessment for a parcel with 100 linear feet of street front footage, 10,000 square feet of parcel footage and 10,000 square feet of building, multiply the street front footage (100) by the assessment rate (\$55.96) = (\$5,596) + multiply the parcel square footage (10,000) by the assessment rate (\$0.14) = (\$1,400) + multiple the building square footage (10,000) by the assessment rate (\$0.08) = (\$800) = initial annual parcel assessment (\$7,796).

Street Front Footage (100) x Zone 1 Assessment Rate (\$55.96) = \$5,596 + Parcel Square Footage (10,000) x Zone 1 Assessment Rate (\$0.14) = \$1,400 + Building Square Footage (10,000) x Zone 1 Assessment Rate (\$0.08) = \$800, initial annual parcel assessment= \$7,796.

Zone 2:

Zone 2 Assessment Budget = \$1,826,298.60

Assessment Budget allocated to Street Front Footage @ 50% = \$931,412.29

Assessment Budget allocated to Parcel Square Footage @ 20% = \$370,738.62

Assessment Budget allocated to Building Square Footage @ 30% = \$524,147.70

Zone 2 Street Front Footage Assessment Rate-

Assessment Budget \$931,412.29 / 28,276 Street Front Ft = \$32.94

Zone 2 Parcel Square Footage Assessment Rate-

Assessment Budget \$370,738.62 / 4,796,072 Parcel Sq Ft = \$0.08

Zone 2 Building Square Footage Assessment Rate-

Assessment Budget \$524,147.70 / 5,152,758 Building Sq Ft = \$0.10

Zone 2 Sample Parcel Assessment

To calculate the assessment for a parcel with 100 linear feet of street front footage, 10,000 square feet of parcel footage and 10,000 square feet of building, multiply the street front footage (100) by the assessment rate (\$32.94) = (\$3,294) + multiply the parcel square footage (10,000) by the assessment

rate (\$0.08) = (\$800) + multiple the building square footage (10,000) by the assessment rate (\$0.10) = (\$1,000) = initial annual parcel assessment (\$5,094).

Street Front Footage (100) x Zone 2 Assessment Rate (\$32.94) = \$3,294 + Parcel Square Footage (10,000) x Zone 2 Assessment Rate (\$0.08) = \$800 + Building Square Footage (10,000) x Zone 2 Assessment Rate (\$0.10) = \$1,000, initial annual parcel assessment= \$5,094.

Zone 3:

Zone 3 Assessment Budget = \$1,379,324.92

Assessment Budget allocated to Street Front Footage @ 50% = \$689,622.46

Assessment Budget allocated to Parcel Square Footage @ 20% = \$275,864.98

Assessment Budget allocated to Building Square Footage @ 30% = \$413,797.48

Zone 3 Street Front Footage Assessment Rate-

Assessment Budget \$689,622.46 / 38,757 Street Front Ft = \$17.79

Zone 3 Parcel Square Footage Assessment Rate-

Assessment Budget \$275,864.98 / 2,166,788 Parcel Sq Ft = \$0.13

Zone 3 Building Square Footage Assessment Rate-

Assessment Budget \$413,797.48 / 3,026,876 Building Sq Ft = \$0.14

Zone 3 Sample Parcel Assessment

To calculate the assessment for a parcel with 100 linear feet of street front footage, 10,000 square feet of parcel footage and 10,000 square feet of building, multiply the street front footage (100) by the assessment rate (\$17.79) = (\$1,779) + multiply the parcel square footage (10,000) by the assessment rate (\$0.13) = (\$1,300) + multiple the building square footage (10,000) by the assessment rate (\$0.14) = (\$1,400) = initial annual parcel assessment (\$4,479).

Street Front Footage (100) x Zone 3 Assessment Rate (\$17.79) = \$1,779 + Parcel Square Footage (10,000) x Zone 3 Assessment Rate (\$0.13) = \$1,300 + Building Square Footage (10,000) x Zone 3 Assessment Rate (\$0.14) = \$1,400, initial annual parcel assessment= \$4,479

Zone 4:

Zone 4 Assessment Budget = \$137,128.11

Assessment Budget allocated to Street Front Footage @ 50% = \$68,550.80

Assessment Budget allocated to Parcel Square Footage @ 20% = \$27,420.32

Assessment Budget allocated to Building Square Footage @ 30% = \$41,130.48

Zone 4 Street Front Footage Assessment Rate-

Assessment Budget \$68,550.80 / 12,471 Street Front Ft = \$5.50

Zone 4 Parcel Square Footage Assessment Rate-

Assessment Budget \$27,420.32 / 420,427 Parcel Sq Ft = \$0.07

Zone 4 Building Square Footage Assessment Rate-

Assessment Budget \$41,130.48 / 243,708 Building Sq Ft = \$0.17

Zone 4 Sample Parcel Assessment

To calculate the assessment for a parcel with 100 linear feet of street front footage, 10,000 square feet of parcel footage and 10,000 square feet of building, multiply the street front footage (100) by the

assessment rate (\$5.50) = (\$550) + multiply the parcel square footage (10,000) by the assessment rate (\$0.07) = (\$700) + multiple the building square footage (10,000) by the assessment rate (\$0.17) = (\$1,700) = initial annual parcel assessment (\$2,950).

Street Front Footage (100) x Zone 4 Assessment Rate (\$5.50) = \$550 + Parcel Square Footage (10,000) x Zone 4 Assessment Rate (\$0.07) = \$700 + Building Square Footage (10,000) x Zone 4 Assessment Rate (\$0.17) = \$1,700, Initial annual parcel assessment= \$2,950.

Alley Overlay Assessment

The assessment rate is determined by the following calculation:

Total Overlay Assessment Budget = \$87,009

Overlay Alley Front Footage Assessment Rate- \$7.73

Alley Overlay Assessment Budget \$87,009 / 11,261 Alley Front Ft = \$7.73

Sample Alley Overlay Assessment

To calculate the assessment for a parcel with 50 linear feet of alley front footage, multiply the alley front footage (50) by the Alley overlay assessment rate (\$7.73) = (\$386.50) initial Alley overlay annual assessment.

The Alley Overlay is assessed an additional front foot assessment for the front footage in District alleys. For Alley Overlay parcels, the total parcel assessment is the total of the Street Front Footage Assessment (not on an Alley) + Parcel Square Footage Assessment + Building Square Footage Assessment + Alley front foot assessment.

EaCa Alley Overlay Assessment

The assessment rate is determined by the following calculation:

Total Overlay Assessment Budget = \$40,410

Overlay EaCa Alley Front Footage Assessment Rate- \$32.85

EaCa Alley Overlay Assessment Budget \$40,410 / 1,230 Alley Front Ft = \$32.85

Sample EaCa Alley Overlay Assessment

To calculate the assessment for a parcel with 50 linear feet of alley front footage, multiply the alley front footage (50) by the Alley overlay assessment rate (\$32.85) = (\$1,642.50) initial EaCa Alley overlay annual assessment.

The EaCa Alley Overlay is assessed an additional front foot assessment for the front footage in EaCa alley. For EaCa Alley Overlay parcels, the total parcel assessment is the total of the Street Front Footage Assessment (not on an Alley) + Parcel Square Footage Assessment + Building Square Footage Assessment + General Alley Overlay Assessment + EaCa Alley Overlay Assessment.

Tourism Overlay Assessment-Area A

The assessment rate is determined by the following calculation:

Total Overlay Assessment Budget-Area A = \$191,827.25

Overlay Alley Front Footage Assessment Rate- \$65.31

Overlay Assessment Budget \$191,827.25 / 2,937 Front Ft = \$65.31

Sample Tourism Overlay Assessment-Area A

To calculate the assessment for a parcel with 50 linear feet of front footage, multiply the front footage (50) by the Tourism Overlay assessment rate (\$65.31) = (\$3,265.50) initial Tourism Overlay annual assessment.

The Tourism Overlay is assessed an additional front foot assessment for the front footage located in the Tourism Overlay area. For Tourism Overlay parcels, the total parcel assessment is the total of the Street Front Footage Assessment + Parcel Square Footage Assessment + Building Square Footage Assessment + Tourism Overlay front foot assessment.

Tourism Overlay Assessment-Area B

The assessment rate is determined by the following calculation:

Total Overlay Assessment Budget-Area B = \$58,172.75

Overlay Alley Front Footage Assessment Rate- \$36.49

Overlay Assessment Budget \$58,172.75 / 1,594 Front Ft = \$36.49

Sample Tourism Overlay Assessment-Area B

To calculate the assessment for a parcel with 50 linear feet of front footage, multiply the front footage (50) by the Tourism Overlay assessment rate (\$36.49) = (\$1,824.50) initial Tourism Overlay annual assessment.

The Tourism Overlay is assessed an additional front foot assessment for the front footage located in the Tourism Overlay area. For Tourism Overlay parcels, the total parcel assessment is the total of the Street Front Footage Assessment + Parcel Square Footage Assessment + Building Square Footage Assessment + Tourism Overlay front foot assessment.

Maximum Annual Assessment Adjustments

The cost of providing programs and services may vary depending on the market cost for those programs and services. Expenditures may require adjustment up or down to continue the intended level of programs and services. Assessments may be subject to annual increases not to exceed the assessment rates in the following table below for any given year. Increases will be determined by the Board of Directors of the District Owner’s Association and will vary between 0% and 3% in any given year. Any change will be approved by the Owner’s Association Board of Directors and submitted to the City within its annual planning report, pursuant to Section 36650 of the California Streets and Highways Code. The projections below illustrate a maximum 3% annual increase for all assessment rates.

Maximum Assessment Table

	2019	2020	2021	2022	2023
Zone 1- Front Ft Rate	\$55.96	\$57.64	\$59.37	\$61.15	\$62.98
Zone 1- Parcel Sq Ft Rate	\$0.14	\$0.14	\$0.15	\$0.15	\$0.16
Zone 1- Building Sq Ft Rate	\$0.08	\$0.08	\$0.08	\$0.09	\$0.09
Zone 2- Front Ft Rate	\$32.94	\$33.93	\$34.95	\$35.99	\$37.07
Zone 2- Parcel Sq Ft Rate	\$0.08	\$0.08	\$0.08	\$0.09	\$0.09
Zone 2- Building Sq Ft Rate	\$0.10	\$0.10	\$0.11	\$0.11	\$0.11
Zone 3- Front Ft Rate	\$17.79	\$18.32	\$18.87	\$19.44	\$20.02

Zone 3- Parcel Sq Ft Rate	\$0.13	\$0.13	\$0.14	\$0.14	\$0.15
Zone 3- Building Sq Ft Rate	\$0.14	\$0.14	\$0.15	\$0.15	\$0.16
Zone 4- Front Ft Rate	\$5.50	\$5.67	\$5.83	\$6.01	\$6.19
Zone 4- Parcel Sq Ft Rate	\$0.07	\$0.07	\$0.07	\$0.08	\$0.08
Zone 4- Building Sq Ft Rate	\$0.17	\$0.18	\$0.18	\$0.19	\$0.19
Alley Overlay- Alley Front Ft Rate	\$7.73	\$7.96	\$8.20	\$8.45	\$8.70
EaCa Alley Overlay- Alley Front Ft Rate					\$32.85
Tourism Overlay- Area A Front Ft Rate	\$65.31	\$67.27	\$69.29	\$71.37	\$73.51
Tourism Overlay- Area B Front Ft Rate	\$36.49	\$37.58	\$38.71	\$39.87	\$41.07
	2024	2025	2026	2027	2028
Zone 1- Front Ft Rate	\$64.87	\$66.82	\$68.82	\$70.89	\$73.02
Zone 1- Parcel Sq Ft Rate	\$0.16	\$0.17	\$0.17	\$0.18	\$0.18
Zone 1- Building Sq Ft Rate	\$0.09	\$0.10	\$0.10	\$0.10	\$0.10
Zone 2- Front Ft Rate	\$38.19	\$39.33	\$40.51	\$41.73	\$42.98
Zone 2- Parcel Sq Ft Rate	\$0.09	\$0.10	\$0.10	\$0.10	\$0.10
Zone 2- Building Sq Ft Rate	\$0.12	\$0.12	\$0.12	\$0.13	\$0.13
Zone 3- Front Ft Rate	\$20.62	\$21.24	\$21.88	\$22.54	\$23.21
Zone 3- Parcel Sq Ft Rate	\$0.15	\$0.16	\$0.16	\$0.16	\$0.17
Zone 3- Building Sq Ft Rate	\$0.16	\$0.17	\$0.17	\$0.18	\$0.18
Zone 4- Front Ft Rate	\$6.38	\$6.57	\$6.76	\$6.97	\$7.18
Zone 4- Parcel Sq Ft Rate	\$0.08	\$0.08	\$0.09	\$0.09	\$0.09
Zone 4- Building Sq Ft Rate	\$0.20	\$0.20	\$0.21	\$0.22	\$0.22
Alley Overlay- Alley Front Ft Rate	\$8.96	\$9.23	\$9.51	\$9.79	\$10.09
EaCa Alley Overlay- Alley Front Ft Rate	\$33.84	\$34.85	\$35.90	\$36.98	\$38.09
Tourism Overlay- Area A Front Ft Rate	\$75.71	\$77.98	\$80.32	\$82.73	\$85.21
Tourism Overlay- Area B Front Ft Rate	\$42.30	\$43.57	\$44.88	\$46.22	\$47.61

Budget Adjustments

The operations of the District require entering into long term implementation contracts for a portion of the programs and services. The annual expense of these programs and services varies from year to year within a total overall multi-year commitment. It may be necessary in any given year to roll over annual budget surpluses into the following year's District budget in order to fulfill the long term commitment. Any Alley Overlay annual surplus funds will be rolled into the following year's Alley Overlay budget for use within that specific Overlay. Any EaCa Alley Overlay annual surplus funds will be rolled into the following year's EaCa Alley Overlay budget for use within that specific Overlay. Any Tourism Overlay annual surplus funds will be rolled into the following year's Tourism Overlay budget for use within that specific Overlay. Tourism Overlay funds may be rolled over multiple years to pay for capital improvements. Capital improvements, by their very nature, are multi-year projects. Capital improvements will consist of some of the following projects including signage, lighting, kiosks or structures to improve the visitor experience and/or public safety. The budget will be set accordingly, within the constraints of the Management Plan, to adjust for surpluses that are carried forward. District funds may be used for renewal of the District. Funds from an expired District shall be rolled over into

the new District if one is established or returned to the property owners if one is not established, in accordance with Streets and Highways Code section 36671. If a new District is established, funds from an expired District will be placed in a Capital Projects/Operations account. The Owners Association could utilize this account for example to pay for one-time capital improvements, infrastructure repairs, and special events within the boundaries of the 2019-2028 District. The types of projects that are appropriate for this account include: trees and landscaping, lights and repairs to lights, street furniture, and street festivals.

If an error is discovered on a parcel's assessed parcel square footages or building square footages, the District may investigate and correct the assessed footages after confirming the correction with the L.A. County Assessor data and City Clerk's office. The correction will be made in accordance with the assessment methodology and may result in an increase or decrease to the parcel's assessment.

Future Development

As a result of continued development, the District may experience the addition or subtraction of assessable footage for parcels included and assessed within the District boundaries. The modification for parcel improvements within the District, which changes upwards or downwards the amount of total footage assessed for these parcels will, pursuant to Government Code 53750, be prorated to the date they receive the temporary and/or permanent certificate of occupancy. Parcels that experience a loss of building square footage need to notice the District of changes.

In future years of the BID term, the assessments for the special benefits bestowed upon the included BID parcels may change in accordance with the assessment methodology formula listed in the Management District Plan and Engineer's Report, provided the assessment rate does not change. If the assessment formula changes and increases assessments, then a Proposition 218 ballot will be required for approval of the formula changes.

Assessment Appeal Procedure

Property owners may appeal assessments that they believe are inaccurate. Appeals must be in writing, stating the grounds for appeal and filed with the Owners Association prior to April 1 of each year. Appeals shall be limited to the current assessment year. Any appeal not filed by April 1 shall not be valid. In any case, appeals will only be considered for the current year and will not be considered for prior years.

Time and Manner for Collecting Assessments

As provided by State law, the District assessment will appear as a separate line item on annual property tax bills prepared by the County of Los Angeles. The Los Angeles City Clerk's office may direct bill the first year's assessment for all property owners and will direct bill any property owners whose special assessment does not appear on the tax rolls for each year of the BID term.

The assessments shall be collected at the same time and in the same manner as for the ad valorem property tax paid to the County of Los Angeles. These assessments shall provide for the same lien priority and penalties for delinquent payment as is provided for the ad valorem property tax.

However, assessments may be billed directly by the City for the first fiscal year of operation and then by the County for all subsequent years. Any delinquent assessments owed for the first year will be added to the property tax roll for the following year as delinquent. These assessments shall provide

for the same lien priority and penalties for delinquent payment as is provided for the ad valorem property tax. The “property owner” means any person shown as the owner/taxpayer on the last equalized assessment roll or otherwise known to be the owner/taxpayer by the County.

Disestablishment

California State Law Section 36670 provides for the disestablishment of a District. Upon the termination of this District any remaining revenues shall be transferred to the renewed District, if one is established, pursuant to Streets and Highways Code Section 36660 (b). Unexpended funds will be returned to property owners based upon each parcels’ percentage contribution to the total year 2019 assessments if the District is not renewed.

Bond Issuance

The District will not issue Bonds.

Non-profit housing properties

Permanent low-income housing parcels, restricted by covenants to serve low and moderate income households, are unlike other residential properties that are highly impacted by the appearance and amenities in their immediate area as well as the marketability of such property. There is a high demand for low and moderate income housing throughout Los Angeles County and the demand for such properties is not based on or strengthened by most of the commerce-related activity provided by the District. However, similar to other properties within the District, safety and security in the area is important. Therefore, it has been determined that the assessments for these properties should be based on their proportional special benefit from the safety and security services provided by the District, and their assessments shall reflect the proportional amount of the District’s security costs in relation to the overall District budget. These parcels will not specially benefit from the clean and beautification programs provided by the District and will only benefit from the safety activities of the District. To assess the special benefit from safety activities these parcels will only be assessed on their front footage. These include APN’s 5546-009-043, 5546-005-001, 5547-004-042, 5547-007-015, 5547-007-017, 5547-014-907, and 5547-014-908.

Public Property Assessments

The District will provide all the improvements and activities to the City of Los Angeles or any other government-owned parcels within the District boundary. All publicly-owned parcels will pay their proportional share of costs based on the special benefits conferred to those individual parcels. See Engineer’s Report page 33 for publicly-owned parcels special benefit designation. Article XIID of the California Constitution was added in November 1996 and provides for these assessments. It specifically states in Section 4(a) that “Parcels within a district that are owned or used by any agency...shall not be exempt from assessment unless the agency can demonstrate by clear and convincing evidence that those publicly-owned parcels in fact receive no special benefit.”

Below is a list of publicly-owned parcels and their respective assessments.

APN	Property Owner	Zone	2019 Asmt	%
5546014900	L A CITY (parking lot)	2	\$6,701.43	0.09%
5547004901	L A CITY (LAPD Service Center)	3	\$2,480.86	0.03%
5547004902	L A CITY (LAPD Service Center)	3	\$2,356.82	0.03%
5547004903	L A CITY (LAPD Service Center)	3	\$2,067.38	0.03%

5547004904	L A CITY (LAPD Service Center)	3	\$22,237.50	0.31%
5547009900	L A CITY (Las Palmas playground/soccer field)	3	\$5,656.04	0.08%
5547016906	L A CITY (parking lot)	1	\$6,314.98	0.09%
5547016907	L A CITY (parking lot)	2	\$4,224.90	0.06%
5547016908	L A CITY (parking lot)	2	\$2,818.67	0.04%
5547016909	L A CITY (parking lot)	3	\$5,190.88	0.07%
5547018901	L A CITY (parking lot)	3	\$4,581.01	0.06%
5547026900	L A CITY	2	\$4,197.46	0.06%
5547026901	L A CITY	2	\$1,593.79	0.02%
5547026902	L A CITY	2	\$4,218.35	0.06%
5548004904	L A CITY (Hollywood/Highland Development)	1	\$13,216.85	0.18%
5548004905	L A CITY (Hollywood/Highland Development)	1	\$14,804.89	0.21%
5548004906	L A CITY (Hollywood/Highland Development)	1	\$17,183.82	0.24%
5548004911	L A CITY (Hollywood/Highland Development)	1	\$8,255.05	0.11%
5548004912	L A CITY (Hollywood/Highland Development)	1	\$1,439.80	0.02%
5548004913	L A CITY (Hollywood/Highland Development)	1	\$743.36	0.01%
5548004914	L A CITY (Hollywood/Highland Development)	1	\$1,234.19	0.02%
5548004916	L A CITY (Hollywood/Highland Development)	1	\$2,229.34	0.03%
5548004917	L A CITY (Hollywood/Highland Development)	1	\$1,677.51	0.02%
5548004918	L A CITY (Hollywood/Highland Development)	1	\$950.77	0.01%
5548004920	L A CITY (Hollywood/Highland Development)	1	\$294.68	0.00%
5548004921	L A CITY (Hollywood/Highland Development)	1	\$3,856.99	0.05%
5548004922	L A CITY (Hollywood/Highland Development)	1	\$910.49	0.01%
5548004923	L A CITY (Hollywood/Highland Development)	1	\$558.89	0.01%
5548004924	L A CITY (Hollywood/Highland Development)	1	\$3,651.63	0.05%
5546009904	L A CITY	1	\$24,465.32	0.34%
5546008900	L A City Library	3	\$13,526.60	0.19%
5547015909	L A CITY PARKS PARKS (Selma Park)	2	\$8,646.21	0.12%
			\$192,286.46	2.68%
5545016900	L A UNIFIED SCHOOL DISTRICT	2	\$72,937.56	1.02%
5545019900	L A UNIFIED SCHOOL DISTRICT	4	\$4,184.36	0.06%
5545019901	L A UNIFIED SCHOOL DISTRICT	4	\$2,765.43	0.04%
5545019902	L A UNIFIED SCHOOL DISTRICT	4	\$2,008.55	0.03%
5545019903	L A UNIFIED SCHOOL DISTRICT	4	\$789.77	0.01%
5545019904	L A UNIFIED SCHOOL DISTRICT	4	\$663.31	0.01%
5545019905	L A UNIFIED SCHOOL DISTRICT	4	\$885.26	0.01%
5545019907	L A UNIFIED SCHOOL DISTRICT	4	\$816.54	0.01%
5545019908	L A UNIFIED SCHOOL DISTRICT	4	\$816.15	0.01%
5545019909	L A UNIFIED SCHOOL DISTRICT	4	\$422.63	0.01%
5545019910	L A UNIFIED SCHOOL DISTRICT	4	\$422.63	0.01%
5545019911	L A UNIFIED SCHOOL DISTRICT	4	\$684.19	0.01%
5545019912	L A UNIFIED SCHOOL DISTRICT	4	\$684.13	0.01%
5545019913	L A UNIFIED SCHOOL DISTRICT	4	\$798.60	0.01%
5545019914	L A UNIFIED SCHOOL DISTRICT	4	\$2,534.98	0.04%
5545019915	L A UNIFIED SCHOOL DISTRICT	4	\$24,025.59	0.33%
5545019916	L A UNIFIED SCHOOL DISTRICT	4	\$751.42	0.01%
5545019917	L A UNIFIED SCHOOL DISTRICT	4	\$1,199.12	0.02%
5545019918	L A UNIFIED SCHOOL DISTRICT	4	\$1,858.74	0.03%
5547014907	L A UNIFIED SCHOOL DISTRICT	3	\$0.00	0.00%
5547014908	L A UNIFIED SCHOOL DISTRICT	2	\$7,847.11	0.11%

5547015900	L A UNIFIED SCHOOL DISTRICT	2	\$4,254.93	0.06%
5547015901	L A UNIFIED SCHOOL DISTRICT	2	\$4,867.46	0.07%
5547015902	L A UNIFIED SCHOOL DISTRICT	2	\$2,670.78	0.04%
5547015903	L A UNIFIED SCHOOL DISTRICT	2	\$2,009.57	0.03%
5547015904	L A UNIFIED SCHOOL DISTRICT	2	\$2,009.57	0.03%
5547015905	L A UNIFIED SCHOOL DISTRICT	2	\$7,308.07	0.10%
5547015908	L A UNIFIED SCHOOL DISTRICT	2	\$10,729.36	0.15%
			\$160,945.81	2.24%
5546007900	L.A. DWP	1	\$5,112.52	0.07%
5546033900	L.A. DWP	1	\$18,313.83	0.25%
5547013900	L.A. DWP	3	\$3,992.36	0.06%
			\$27,418.72	0.38%
5546029941	LACMTA	1	\$51,684.22	0.72%
5546029942	LACMTA	1	\$50,713.48	0.71%
5546029943	LACMTA	1	\$10,935.44	0.15%
5546029944	LACMTA	1	\$10,054.98	0.14%
5546029945	LACMTA	1	\$888.54	0.01%
5546029946	LACMTA	1	\$10,981.71	0.15%
5546029947	LACMTA	1	\$10,981.71	0.15%
5546029948	LACMTA	1	\$6,301.79	0.09%
5546029949	LACMTA	1	\$5,977.35	0.08%
5546029950	LACMTA	1	\$9,684.27	0.13%
5546029951	LACMTA	1	\$9,359.93	0.13%
5546029952	LACMTA	1	\$2,764.34	0.04%
5546029953	LACMTA	1	\$2,281.82	0.03%
5547011900	LACMTA	3	\$1,453.41	0.02%
5548004901	LACMTA	1	\$41,270.29	0.57%
5548004902	LACMTA	1	\$2,440.36	0.03%
5548004903	LACMTA	1	\$4,344.32	0.06%
5548004907	LACMTA	1	\$49.38	0.00%
5548004908	LACMTA	1	\$6,322.90	0.09%
5548004909	LACMTA	1	\$369.18	0.01%
5548004910	LACMTA	1	\$60.17	0.00%
5548004915	LACMTA	1	\$6,410.82	0.09%
5548004919	LACMTA	1	\$6,806.02	0.09%
			\$252,136.43	3.51%
5545003900	STATE OF CA	2	\$9,501.21	0.13%
5545003901	STATE OF CA	2	\$2,740.15	0.04%
			\$12,241.36	0.17%
5547016904	US Government	2	\$24,309.65	0.34%
5547016905	US Government	2	\$1,657.72	0.02%
			\$25,967.37	0.36%
			\$670,996.15	9.34%

Section 5
District Rules and Regulations

Pursuant to the Property and Business Improvement law of 1994, as amended, a business improvement district may establish rules and regulations that uniquely apply to the District. The District has adopted the following rules:

- **Competitive Procurement Process**

The Owner's Association shall develop a policy for competitive bidding when purchasing substantial amounts of services, products and/or equipment. The policy will aim to maximize service, quality, efficiency and cost effectiveness.

- **Treatment of Residential Housing**

In accordance with Section 36632 (c) of the California Streets and Highways Code, properties zoned solely for residential or agricultural use are conclusively presumed not to receive special benefit from the improvements and service funded through the assessments of the District and are not subject to any assessment pursuant to Section 36632 (c). Therefore, properties zoned solely for residential or agricultural use within the boundaries of the District, if any, will not be assessed.

- **Renewal**

District funds may be used for renewing the District. District rollover funds may be spent on renewal.

Section 6 Implementation Timetable

The Hollywood Entertainment District Business Improvement District is expected to be established and begin implementation of the Management District Plan on January 1, 2019. Consistent with State law the Hollywood Entertainment District Business Improvement District will have a ten-year life through December 31, 2028.

Section 7 Parcel Roll

APN	Property Owner	Zone	2019 Asmt	%
5546014900	L A CITY (parking lot)	2	\$6,701.43	0.09%
5547004901	L A CITY (LAPD Service Center)	3	\$2,480.86	0.03%
5547004902	L A CITY (LAPD Service Center)	3	\$2,356.82	0.03%
5547004903	L A CITY (LAPD Service Center)	3	\$2,067.38	0.03%
5547004904	L A CITY (LAPD Service Center)	3	\$22,237.50	0.31%
5547009900	L A CITY (Las Palmas playground/soccer field)	3	\$5,656.04	0.08%
5547016906	L A CITY (parking lot)	1	\$6,314.98	0.09%
5547016907	L A CITY (parking lot)	2	\$4,224.90	0.06%
5547016908	L A CITY (parking lot)	2	\$2,818.67	0.04%
5547016909	L A CITY (parking lot)	3	\$5,190.88	0.07%
5547018901	L A CITY (parking lot)	3	\$4,581.01	0.06%

5547026900	L A CITY	2	\$4,197.46	0.06%
5547026901	L A CITY	2	\$1,593.79	0.02%
5547026902	L A CITY	2	\$4,218.35	0.06%
5548004904	L A CITY (Hollywood/Highland Development)	1	\$13,216.85	0.18%
5548004905	L A CITY (Hollywood/Highland Development)	1	\$14,804.89	0.21%
5548004906	L A CITY (Hollywood/Highland Development)	1	\$17,183.82	0.24%
5548004911	L A CITY (Hollywood/Highland Development)	1	\$8,255.05	0.11%
5548004912	L A CITY (Hollywood/Highland Development)	1	\$1,439.80	0.02%
5548004913	L A CITY (Hollywood/Highland Development)	1	\$743.36	0.01%
5548004914	L A CITY (Hollywood/Highland Development)	1	\$1,234.19	0.02%
5548004916	L A CITY (Hollywood/Highland Development)	1	\$2,229.34	0.03%
5548004917	L A CITY (Hollywood/Highland Development)	1	\$1,677.51	0.02%
5548004918	L A CITY (Hollywood/Highland Development)	1	\$950.77	0.01%
5548004920	L A CITY (Hollywood/Highland Development)	1	\$294.68	0.00%
5548004921	L A CITY (Hollywood/Highland Development)	1	\$3,856.99	0.05%
5548004922	L A CITY (Hollywood/Highland Development)	1	\$910.49	0.01%
5548004923	L A CITY (Hollywood/Highland Development)	1	\$558.89	0.01%
5548004924	L A CITY (Hollywood/Highland Development)	1	\$3,651.63	0.05%
5546009904	L A CITY	1	\$24,465.32	0.34%
5546008900	L A City Library	3	\$13,526.60	0.19%
5547015909	L A CITY PARKS PARKS (Selma Park)	2	\$8,646.21	0.12%
			\$192,286.46	2.68%
5545016900	L A UNIFIED SCHOOL DISTRICT	2	\$72,937.56	1.02%
5545019900	L A UNIFIED SCHOOL DISTRICT	4	\$4,184.36	0.06%
5545019901	L A UNIFIED SCHOOL DISTRICT	4	\$2,765.43	0.04%
5545019902	L A UNIFIED SCHOOL DISTRICT	4	\$2,008.55	0.03%
5545019903	L A UNIFIED SCHOOL DISTRICT	4	\$789.77	0.01%
5545019904	L A UNIFIED SCHOOL DISTRICT	4	\$663.31	0.01%
5545019905	L A UNIFIED SCHOOL DISTRICT	4	\$885.26	0.01%
5545019907	L A UNIFIED SCHOOL DISTRICT	4	\$816.54	0.01%
5545019908	L A UNIFIED SCHOOL DISTRICT	4	\$816.15	0.01%
5545019909	L A UNIFIED SCHOOL DISTRICT	4	\$422.63	0.01%
5545019910	L A UNIFIED SCHOOL DISTRICT	4	\$422.63	0.01%
5545019911	L A UNIFIED SCHOOL DISTRICT	4	\$684.19	0.01%
5545019912	L A UNIFIED SCHOOL DISTRICT	4	\$684.13	0.01%
5545019913	L A UNIFIED SCHOOL DISTRICT	4	\$798.60	0.01%
5545019914	L A UNIFIED SCHOOL DISTRICT	4	\$2,534.98	0.04%
5545019915	L A UNIFIED SCHOOL DISTRICT	4	\$24,025.59	0.33%
5545019916	L A UNIFIED SCHOOL DISTRICT	4	\$751.42	0.01%
5545019917	L A UNIFIED SCHOOL DISTRICT	4	\$1,199.12	0.02%
5545019918	L A UNIFIED SCHOOL DISTRICT	4	\$1,858.74	0.03%
5547014907	L A UNIFIED SCHOOL DISTRICT	3	\$0.00	0.00%
5547014908	L A UNIFIED SCHOOL DISTRICT	2	\$7,847.11	0.11%
5547015900	L A UNIFIED SCHOOL DISTRICT	2	\$4,254.93	0.06%
5547015901	L A UNIFIED SCHOOL DISTRICT	2	\$4,867.46	0.07%
5547015902	L A UNIFIED SCHOOL DISTRICT	2	\$2,670.78	0.04%
5547015903	L A UNIFIED SCHOOL DISTRICT	2	\$2,009.57	0.03%
5547015904	L A UNIFIED SCHOOL DISTRICT	2	\$2,009.57	0.03%
5547015905	L A UNIFIED SCHOOL DISTRICT	2	\$7,308.07	0.10%
5547015908	L A UNIFIED SCHOOL DISTRICT	2	\$10,729.36	0.15%
			\$160,945.81	2.24%

5546007900	L.A. DWP	1	\$5,112.52	0.07%
5546033900	L.A. DWP	1	\$18,313.83	0.25%
5547013900	L.A. DWP	3	\$3,992.36	0.06%
			\$27,418.72	0.38%
5546029941	LACMTA	1	\$51,684.22	0.72%
5546029942	LACMTA	1	\$50,713.48	0.71%
5546029943	LACMTA	1	\$10,935.44	0.15%
5546029944	LACMTA	1	\$10,054.98	0.14%
5546029945	LACMTA	1	\$888.54	0.01%
5546029946	LACMTA	1	\$10,981.71	0.15%
5546029947	LACMTA	1	\$10,981.71	0.15%
5546029948	LACMTA	1	\$6,301.79	0.09%
5546029949	LACMTA	1	\$5,977.35	0.08%
5546029950	LACMTA	1	\$9,684.27	0.13%
5546029951	LACMTA	1	\$9,359.93	0.13%
5546029952	LACMTA	1	\$2,764.34	0.04%
5546029953	LACMTA	1	\$2,281.82	0.03%
5547011900	LACMTA	3	\$1,453.41	0.02%
5548004901	LACMTA	1	\$41,270.29	0.57%
5548004902	LACMTA	1	\$2,440.36	0.03%
5548004903	LACMTA	1	\$4,344.32	0.06%
5548004907	LACMTA	1	\$49.38	0.00%
5548004908	LACMTA	1	\$6,322.90	0.09%
5548004909	LACMTA	1	\$369.18	0.01%
5548004910	LACMTA	1	\$60.17	0.00%
5548004915	LACMTA	1	\$6,410.82	0.09%
5548004919	LACMTA	1	\$6,806.02	0.09%
			\$252,136.43	3.51%
5545003900	STATE OF CA	2	\$9,501.21	0.13%
5545003901	STATE OF CA	2	\$2,740.15	0.04%
			\$12,241.36	0.17%
5547016904	US Government	2	\$24,309.65	0.34%
5547016905	US Government	2	\$1,657.72	0.02%
			\$25,967.37	0.36%
			\$670,996.15	9.34%

APN	Zone	2019 Asmt	%	APN	Zone	2019 Asmt	%
5533005001	2	\$13,192.93	0.18%	5546029088	1	\$151.05	0.00%
5533005002	2	\$4,803.35	0.07%	5546029089	1	\$130.84	0.00%
5533005003	2	\$3,484.60	0.05%	5546029090	1	\$135.09	0.00%
5533005051	2	\$17,734.05	0.25%	5546029091	1	\$157.43	0.00%

5533005056	3	\$11,371.63	0.16%	5546029092	1	\$97.86	0.00%
5533005057	3	\$5,997.65	0.08%	5546029093	1	\$105.31	0.00%
5533006003	2	\$7,296.91	0.10%	5546029094	1	\$169.13	0.00%
5533006029	2	\$6,789.33	0.09%	5546029095	1	\$163.82	0.00%
5533007001	2	\$4,390.96	0.06%	5546029096	1	\$198.92	0.00%
5533007002	2	\$4,029.87	0.06%	5546029097	1	\$140.41	0.00%
5533007023	2	\$4,337.71	0.06%	5546029098	1	\$135.09	0.00%
5533007025	2	\$9,814.68	0.14%	5546029099	1	\$151.05	0.00%
5533007028	4	\$1,056.57	0.01%	5546029100	1	\$203.17	0.00%
5533007033	2	\$3,395.02	0.05%	5546029101	1	\$149.99	0.00%
5534001400	2	\$18,702.75	0.26%	5546029102	1	\$182.96	0.00%
5534002001	2	\$6,743.69	0.09%	5546029103	1	\$129.78	0.00%
5534002018	2	\$4,851.59	0.07%	5546029104	1	\$170.20	0.00%
5534002023	2	\$9,000.33	0.13%	5546029105	1	\$135.09	0.00%
5534005001	2	\$8,553.52	0.12%	5546029106	1	\$157.43	0.00%
5534005024	2	\$11,322.38	0.16%	5546029107	1	\$97.86	0.00%
5534006024	2	\$8,434.20	0.12%	5546029108	1	\$105.31	0.00%
5534006025	2	\$7,377.82	0.10%	5546029109	1	\$169.13	0.00%
5545002006	2	\$3,884.20	0.05%	5546029110	1	\$163.82	0.00%
5545002011	2	\$4,945.77	0.07%	5546029111	1	\$198.92	0.00%
5545002012	2	\$6,596.48	0.09%	5546029112	1	\$140.41	0.00%
5545002013	2	\$6,215.02	0.09%	5546029113	1	\$135.09	0.00%
5545002026	2	\$2,669.23	0.04%	5546029114	1	\$151.05	0.00%
5545002028	2	\$5,283.33	0.07%	5546029115	1	\$203.17	0.00%
5545002033	2	\$11,969.61	0.17%	5546029116	1	\$149.99	0.00%
5545003006	2	\$12,453.86	0.17%	5546029117	1	\$182.96	0.00%
5545003016	2	\$7,946.26	0.11%	5546029118	1	\$129.78	0.00%
5545003028	2	\$13,249.23	0.18%	5546029119	1	\$170.20	0.00%
5545004002	2	\$8,194.46	0.11%	5546029120	1	\$135.09	0.00%
5545004005	2	\$4,637.50	0.06%	5546029121	1	\$157.43	0.00%
5545004006	2	\$2,403.78	0.03%	5546029122	1	\$97.86	0.00%
5545004016	2	\$1,164.14	0.02%	5546029123	1	\$105.31	0.00%
5545004022	2	\$9,606.50	0.13%	5546029124	1	\$169.13	0.00%
5545005005	2	\$4,355.24	0.06%	5546029125	1	\$163.82	0.00%
5545005006	2	\$7,964.59	0.11%	5546029126	1	\$198.92	0.00%
5545005010	2	\$5,793.75	0.08%	5546029127	1	\$140.41	0.00%
5545005011	2	\$25,968.65	0.36%	5546029128	1	\$135.09	0.00%
5545005022	2	\$4,861.72	0.07%	5546029129	1	\$151.05	0.00%
5545006029	2	\$29,961.72	0.42%	5546029130	1	\$203.17	0.00%
5545006030	2	\$6,815.10	0.09%	5546029131	1	\$149.99	0.00%
5545007026	4	\$788.57	0.01%	5546029132	1	\$182.96	0.00%

5545007027	2	\$3,008.27	0.04%	5546029133	1	\$129.78	0.00%
5545007028	2	\$3,749.65	0.05%	5546029134	1	\$170.20	0.00%
5545007029	2	\$3,447.56	0.05%	5546029135	1	\$135.09	0.00%
5545007030	2	\$3,289.78	0.05%	5546029136	1	\$157.43	0.00%
5545008040	2	\$5,736.37	0.08%	5546029137	1	\$147.86	0.00%
5545008041	3	\$6,923.08	0.10%	5546029138	1	\$219.13	0.00%
5545008044	2	\$25,181.58	0.35%	5546029139	1	\$173.39	0.00%
5545008400	2	\$7,158.00	0.10%	5546029140	1	\$198.92	0.00%
5545009031	2	\$2,284.50	0.03%	5546029141	1	\$140.41	0.00%
5545009035	2	\$10,372.76	0.14%	5546029142	1	\$135.09	0.00%
5545009037	4	\$25,265.42	0.35%	5546029143	1	\$151.05	0.00%
5545011025	2	\$4,554.90	0.06%	5546029144	1	\$203.17	0.00%
5545011026	2	\$5,447.24	0.08%	5546029145	1	\$149.99	0.00%
5545011028	2	\$12,200.01	0.17%	5546029146	1	\$182.96	0.00%
5545011029	2	\$3,764.47	0.05%	5546029147	1	\$129.78	0.00%
5545011031	2	\$20,220.94	0.28%	5546029148	1	\$170.20	0.00%
5545011053	2	\$14,173.81	0.20%	5546029149	1	\$135.09	0.00%
5545013001	2	\$9,069.86	0.13%	5546029150	1	\$157.43	0.00%
5545013002	4	\$1,006.14	0.01%	5546029151	1	\$147.86	0.00%
5545013043	2	\$4,722.64	0.07%	5546029152	1	\$219.13	0.00%
5545013051	2	\$6,977.35	0.10%	5546029153	1	\$173.39	0.00%
5545013055	1	\$121.56	0.00%	5546029154	1	\$198.92	0.00%
5545013056	2	\$625.57	0.01%	5546029155	1	\$140.41	0.00%
5545013057	4	\$1,579.63	0.02%	5546029156	1	\$135.09	0.00%
5545013058	4	\$1,360.17	0.02%	5546029157	1	\$151.05	0.00%
5545013059	3	\$44,394.27	0.62%	5546029158	1	\$203.17	0.00%
5545013401	2	\$11,405.08	0.16%	5546029159	1	\$145.73	0.00%
5545013403	2	\$19,491.65	0.27%	5546029160	1	\$182.96	0.00%
5545013404	2	\$87,452.31	1.22%	5546029161	1	\$129.78	0.00%
5545014001	2	\$21,349.94	0.30%	5546029162	1	\$170.20	0.00%
5545014002	2	\$1,345.40	0.02%	5546029163	1	\$135.09	0.00%
5545014003	2	\$2,928.15	0.04%	5546029164	1	\$157.43	0.00%
5545014004	4	\$514.36	0.01%	5546029165	1	\$147.86	0.00%
5545014005	4	\$828.87	0.01%	5546029166	1	\$219.13	0.00%
5545014006	4	\$860.28	0.01%	5546029167	1	\$173.39	0.00%
5545014007	4	\$842.53	0.01%	5546029168	1	\$198.92	0.00%
5545015001	2	\$6,552.49	0.09%	5546029169	1	\$140.41	0.00%
5545015002	4	\$705.49	0.01%	5546029170	1	\$135.09	0.00%
5545015003	4	\$705.62	0.01%	5546029171	1	\$151.05	0.00%
5545015047	4	\$559.02	0.01%	5546029172	1	\$203.17	0.00%
5545015048	4	\$3,300.88	0.05%	5546029173	1	\$149.99	0.00%

5545015049	2	\$5,833.12	0.08%	5546029174	1	\$182.96	0.00%
5545016007	2	\$128,324.47	1.79%	5546029175	1	\$129.78	0.00%
5546001016	2	\$11,490.50	0.16%	5546029176	1	\$170.20	0.00%
5546001400	1	\$23,286.38	0.32%	5546029177	1	\$135.09	0.00%
5546002001	2	\$3,073.38	0.04%	5546029178	1	\$157.43	0.00%
5546002002	2	\$4,508.70	0.06%	5546029179	1	\$147.86	0.00%
5546002016	1	\$15,351.75	0.21%	5546029180	1	\$219.13	0.00%
5546002017	2	\$3,828.55	0.05%	5546029181	1	\$173.39	0.00%
5546002018	2	\$5,840.07	0.08%	5546029182	1	\$347.84	0.00%
5546003016	1	\$13,627.31	0.19%	5546029183	1	\$194.66	0.00%
5546003019	2	\$3,812.04	0.05%	5546029184	1	\$201.05	0.00%
5546003020	2	\$4,893.43	0.07%	5546029185	1	\$276.57	0.00%
5546004006	3	\$7,698.88	0.11%	5546029186	1	\$232.96	0.00%
5546004011	1	\$17,700.51	0.25%	5546029187	1	\$237.21	0.00%
5546004012	1	\$5,652.08	0.08%	5546029188	1	\$139.35	0.00%
5546004013	1	\$4,305.70	0.06%	5546029189	1	\$197.86	0.00%
5546004014	1	\$5,698.42	0.08%	5546029190	1	\$160.62	0.00%
5546004015	1	\$17,676.48	0.25%	5546029191	1	\$347.84	0.00%
5546004020	1	\$11,603.21	0.16%	5546029192	1	\$194.66	0.00%
5546004021	1	\$3,468.16	0.05%	5546029193	1	\$201.05	0.00%
5546004026	1	\$4,079.21	0.06%	5546029194	1	\$276.57	0.00%
5546004027	1	\$14,825.14	0.21%	5546029195	1	\$253.17	0.00%
5546004029	2	\$1,793.72	0.02%	5546029196	1	\$237.21	0.00%
5546004030	3	\$2,045.10	0.03%	5546029197	1	\$139.35	0.00%
5546004031	3	\$40,393.36	0.56%	5546029198	1	\$197.86	0.00%
5546004032	2	\$4,284.22	0.06%	5546029199	1	\$160.62	0.00%
5546004403	1	\$10,941.13	0.15%	5546029200	1	\$347.84	0.00%
5546004404	1	\$17,637.17	0.25%	5546029201	1	\$194.66	0.00%
5546005001	1	\$12,154.28	0.17%	5546029202	1	\$201.05	0.00%
5546005002	1	\$10,579.02	0.15%	5546029203	1	\$276.57	0.00%
5546005006	1	\$5,934.59	0.08%	5546029204	1	\$253.17	0.00%
5546005007	1	\$2,987.51	0.04%	5546029205	1	\$237.21	0.00%
5546005011	1	\$2,687.37	0.04%	5546029206	1	\$139.35	0.00%
5546005012	1	\$83.74	0.00%	5546029207	1	\$197.86	0.00%
5546005013	1	\$7,462.35	0.10%	5546029208	1	\$160.62	0.00%
5546005014	1	\$16,187.39	0.23%	5546030001	1	\$39,940.02	0.56%
5546005015	3	\$4,524.71	0.06%	5546030002	1	\$10,050.11	0.14%
5546005016	3	\$4,151.06	0.06%	5546030011	1	\$4,330.27	0.06%
5546005019	3	\$10,426.25	0.15%	5546030027	1	\$6,285.15	0.09%
5546005022	3	\$2,398.61	0.03%	5546030028	1	\$32,061.30	0.45%
5546005023	2	\$4,398.72	0.06%	5546030029	1	\$17,705.56	0.25%

5546005024	2	\$4,229.14	0.06%	5546030031	2	\$1,781.12	0.02%
5546005025	2	\$2,564.88	0.04%	5546030032	1	\$5,446.85	0.08%
5546005026	3	\$2,494.07	0.03%	5546030033	1	\$14,608.67	0.20%
5546005027	3	\$3,258.06	0.05%	5546030034	1	\$14,891.40	0.21%
5546005028	1	\$14,256.49	0.20%	5546030036	1	\$11,439.28	0.16%
5546005029	1	\$30,405.50	0.42%	5546030037	1	\$3,244.13	0.05%
5546006001	1	\$5,017.77	0.07%	5546030038	1	\$72.21	0.00%
5546006002	1	\$6,088.53	0.08%	5546030039	1	\$76.39	0.00%
5546006003	1	\$10,392.39	0.14%	5546030040	1	\$121.47	0.00%
5546006007	1	\$11,471.37	0.16%	5546030041	1	\$150.69	0.00%
5546006012	2	\$4,385.97	0.06%	5546030042	1	\$119.38	0.00%
5546006013	2	\$10,883.57	0.15%	5546030043	1	\$90.02	0.00%
5546006014	2	\$8,100.17	0.11%	5546030044	1	\$119.38	0.00%
5546006018	2	\$5,387.50	0.08%	5546030045	1	\$75.41	0.00%
5546006019	1	\$35,739.14	0.50%	5546030046	1	\$142.34	0.00%
5546006025	1	\$31,103.17	0.43%	5546030047	1	\$107.83	0.00%
5546006026	1	\$6,421.03	0.09%	5546030048	1	\$127.73	0.00%
5546006027	1	\$12,029.35	0.17%	5546030049	1	\$120.36	0.00%
5546006400	2	\$13,947.75	0.19%	5546030050	1	\$181.16	0.00%
5546006401	2	\$6,463.09	0.09%	5546030051	1	\$89.05	0.00%
5546007001	1	\$8,775.88	0.12%	5546030052	1	\$89.05	0.00%
5546007002	1	\$4,221.02	0.06%	5546030053	1	\$119.38	0.00%
5546007003	1	\$10,048.49	0.14%	5546030054	1	\$75.41	0.00%
5546007006	2	\$4,952.82	0.07%	5546030055	1	\$91.14	0.00%
5546007007	1	\$1,171.90	0.02%	5546030056	1	\$119.38	0.00%
5546007008	1	\$8,308.19	0.12%	5546030057	1	\$75.41	0.00%
5546007010	1	\$14,756.95	0.21%	5546030058	1	\$148.60	0.00%
5546007016	2	\$2,844.54	0.04%	5546030059	1	\$106.72	0.00%
5546007017	2	\$2,187.87	0.03%	5546030060	1	\$128.71	0.00%
5546007018	2	\$6,628.14	0.09%	5546030061	1	\$120.36	0.00%
5546007023	2	\$3,100.02	0.04%	5546030062	1	\$182.14	0.00%
5546007024	2	\$1,381.10	0.02%	5546030063	1	\$90.02	0.00%
5546007027	1	\$11,325.57	0.16%	5546030064	1	\$91.14	0.00%
5546007028	1	\$10,831.80	0.15%	5546030065	1	\$115.21	0.00%
5546007029	2	\$5,880.74	0.08%	5546030066	1	\$75.41	0.00%
5546007030	2	\$4,306.35	0.06%	5546030067	1	\$94.20	0.00%
5546007035	1	\$7,925.28	0.11%	5546030068	1	\$118.27	0.00%
5546007036	1	\$6,448.83	0.09%	5546030069	1	\$76.39	0.00%
5546007037	1	\$10,189.26	0.14%	5546030070	1	\$149.71	0.00%
5546007038	2	\$13,433.87	0.19%	5546030071	1	\$108.94	0.00%
5546008001	1	\$11,857.00	0.17%	5546030072	1	\$130.93	0.00%

5546008002	1	\$4,847.17	0.07%	5546030073	1	\$121.47	0.00%
5546008003	1	\$6,622.29	0.09%	5546030074	1	\$181.16	0.00%
5546008004	1	\$5,141.90	0.07%	5546030075	1	\$90.02	0.00%
5546008005	1	\$4,397.61	0.06%	5546030076	1	\$93.22	0.00%
5546008006	1	\$6,497.90	0.09%	5546030077	1	\$116.18	0.00%
5546008007	1	\$6,047.18	0.08%	5546030078	1	\$76.39	0.00%
5546008008	1	\$7,310.14	0.10%	5546030079	1	\$91.14	0.00%
5546008009	1	\$12,233.07	0.17%	5546030080	1	\$119.38	0.00%
5546008010	2	\$3,998.97	0.06%	5546030081	1	\$76.39	0.00%
5546008011	3	\$3,379.64	0.05%	5546030082	1	\$146.52	0.00%
5546008012	3	\$10,900.46	0.15%	5546030083	1	\$108.94	0.00%
5546008013	3	\$2,134.12	0.03%	5546030084	1	\$129.82	0.00%
5546008014	3	\$1,689.82	0.02%	5546030085	1	\$120.36	0.00%
5546008015	3	\$1,420.73	0.02%	5546030086	1	\$180.05	0.00%
5546008016	3	\$1,685.10	0.02%	5546030087	1	\$90.02	0.00%
5546008017	2	\$7,683.43	0.11%	5546030088	1	\$92.11	0.00%
5546008018	3	\$3,829.50	0.05%	5546030089	1	\$119.38	0.00%
5546008019	1	\$9,273.24	0.13%	5546030090	1	\$75.41	0.00%
5546008020	1	\$5,786.44	0.08%	5546030091	1	\$90.02	0.00%
5546008021	1	\$6,189.07	0.09%	5546030092	1	\$117.29	0.00%
5546008022	3	\$10,007.40	0.14%	5546030093	1	\$75.41	0.00%
5546009003	1	\$3,211.89	0.04%	5546030094	1	\$148.60	0.00%
5546009004	1	\$7,329.20	0.10%	5546030095	1	\$107.83	0.00%
5546009005	1	\$5,374.81	0.07%	5546030096	1	\$130.93	0.00%
5546009026	1	\$10,384.95	0.14%	5546030097	1	\$119.38	0.00%
5546009038	1	\$21,203.73	0.30%	5546030098	1	\$179.07	0.00%
5546009043	2	\$7,774.52	0.11%	5546030099	1	\$89.05	0.00%
5546009050	1	\$19,945.41	0.28%	5546030100	1	\$91.14	0.00%
5546009058	1	\$92.17	0.00%	5546030101	1	\$118.27	0.00%
5546009059	1	\$176.13	0.00%	5546030102	1	\$73.33	0.00%
5546009060	1	\$94.26	0.00%	5546030103	1	\$136.08	0.00%
5546009061	1	\$97.32	0.00%	5546031005	1	\$11,637.43	0.16%
5546009062	1	\$101.36	0.00%	5546031031	2	\$22,879.45	0.32%
5546009063	1	\$216.09	0.00%	5546032033	1	\$0.00	0.00%
5546009064	1	\$109.58	0.00%	5546032036	1	\$0.00	0.00%
5546009065	1	\$120.85	0.00%	5546032037	1	\$0.00	0.00%
5546009066	1	\$221.24	0.00%	5546032038	1	\$0.00	0.00%
5546009067	1	\$92.17	0.00%	5546032039	1	\$0.00	0.00%
5546009068	1	\$176.13	0.00%	5546032040	1	\$0.00	0.00%
5546009069	1	\$141.32	0.00%	5546032041	1	\$73,998.52	1.03%
5546009070	1	\$154.69	0.00%	5546032042	1	\$41,207.80	0.57%

5546009071	1	\$101.36	0.00%	5546032043	1	\$6,224.59	0.09%
5546009072	1	\$219.15	0.00%	5546032400	1	\$12,339.04	0.17%
5546009073	1	\$129.07	0.00%	5546032401	1	\$10,659.36	0.15%
5546009074	1	\$142.30	0.00%	5546033015	1	\$14,679.94	0.20%
5546009075	1	\$160.81	0.00%	5546033022	1	\$24,288.52	0.34%
5546009076	1	\$102.34	0.00%	5547002020	1	\$7,404.63	0.10%
5546009077	1	\$184.35	0.00%	5547002022	1	\$4,566.59	0.06%
5546009078	1	\$195.62	0.00%	5547002029	1	\$7,627.25	0.11%
5546009079	1	\$173.07	0.00%	5547002036	1	\$4,068.57	0.06%
5546009080	1	\$92.17	0.00%	5547004001	1	\$10,634.98	0.15%
5546009081	1	\$176.13	0.00%	5547004002	1	\$4,570.75	0.06%
5546009082	1	\$141.32	0.00%	5547004003	1	\$3,024.43	0.04%
5546009083	1	\$154.69	0.00%	5547004004	1	\$3,583.82	0.05%
5546009084	1	\$101.36	0.00%	5547004005	1	\$3,593.49	0.05%
5546009085	1	\$219.15	0.00%	5547004006	1	\$9,716.53	0.14%
5546009086	1	\$129.07	0.00%	5547004012	3	\$16,443.99	0.23%
5546009087	1	\$142.30	0.00%	5547004034	3	\$9,646.24	0.13%
5546009088	1	\$160.81	0.00%	5547004035	3	\$11,806.53	0.16%
5546009089	1	\$102.34	0.00%	5547004036	3	\$6,782.20	0.09%
5546009090	1	\$184.35	0.00%	5547004042	3	\$1,868.40	0.03%
5546009091	1	\$195.62	0.00%	5547007001	2	\$20,230.74	0.28%
5546009092	1	\$173.07	0.00%	5547007002	2	\$3,268.58	0.05%
5546009093	1	\$92.17	0.00%	5547007006	2	\$6,087.12	0.08%
5546009094	1	\$176.13	0.00%	5547007009	2	\$5,098.53	0.07%
5546009095	1	\$141.32	0.00%	5547007010	1	\$7,421.25	0.10%
5546009096	1	\$154.69	0.00%	5547007011	1	\$12,056.82	0.17%
5546009097	1	\$101.36	0.00%	5547007012	1	\$11,542.66	0.16%
5546009098	1	\$219.15	0.00%	5547007013	3	\$475.50	0.01%
5546009099	1	\$129.07	0.00%	5547007015	3	\$1,067.66	0.01%
5546009100	1	\$142.30	0.00%	5547007016	3	\$1,827.36	0.03%
5546009101	1	\$160.81	0.00%	5547007017	3	\$1,067.66	0.01%
5546009102	1	\$102.34	0.00%	5547007018	3	\$2,486.93	0.03%
5546009103	1	\$184.35	0.00%	5547007022	2	\$28,450.73	0.40%
5546009104	1	\$195.62	0.00%	5547007401	3	\$1,832.88	0.03%
5546009105	1	\$173.07	0.00%	5547008001	1	\$15,548.99	0.22%
5546009106	1	\$92.17	0.00%	5547008002	1	\$8,795.60	0.12%
5546009107	1	\$176.13	0.00%	5547008003	3	\$366.03	0.01%
5546009108	1	\$141.32	0.00%	5547008008	1	\$6,483.97	0.09%
5546009109	1	\$154.69	0.00%	5547008009	3	\$1,633.30	0.02%
5546009110	1	\$101.36	0.00%	5547008010	3	\$2,398.85	0.03%
5546009111	1	\$219.15	0.00%	5547008012	3	\$4,500.34	0.06%

5546009112	1	\$129.07	0.00%	5547008013	3	\$5,292.82	0.07%
5546009113	1	\$142.30	0.00%	5547008014	3	\$10,012.93	0.14%
5546009114	1	\$160.81	0.00%	5547008022	3	\$1,795.02	0.02%
5546009115	1	\$102.34	0.00%	5547008023	3	\$1,783.50	0.02%
5546009116	1	\$184.35	0.00%	5547008025	3	\$1,955.17	0.03%
5546009117	1	\$195.62	0.00%	5547008027	3	\$1,843.20	0.03%
5546009118	1	\$173.07	0.00%	5547008400	1	\$1,925.99	0.03%
5546009119	1	\$92.17	0.00%	5547008401	1	\$3,851.97	0.05%
5546009120	1	\$176.13	0.00%	5547008407	1	\$5,958.10	0.08%
5546009121	1	\$141.32	0.00%	5547008408	3	\$24,830.87	0.35%
5546009122	1	\$154.69	0.00%	5547009003	1	\$7,297.78	0.10%
5546009123	1	\$101.36	0.00%	5547009004	3	\$2,035.55	0.03%
5546009124	1	\$219.15	0.00%	5547009005	3	\$2,035.55	0.03%
5546009125	1	\$129.07	0.00%	5547009006	1	\$8,408.09	0.12%
5546009126	1	\$142.30	0.00%	5547009009	3	\$2,035.55	0.03%
5546009127	1	\$152.60	0.00%	5547009011	3	\$6,706.83	0.09%
5546009128	1	\$102.34	0.00%	5547009013	3	\$6,078.74	0.08%
5546009129	1	\$184.35	0.00%	5547009014	3	\$2,753.82	0.04%
5546009130	1	\$195.62	0.00%	5547009015	3	\$2,239.11	0.03%
5546009131	1	\$257.03	0.00%	5547009016	3	\$5,156.37	0.07%
5546009132	1	\$202.73	0.00%	5547009017	3	\$2,390.49	0.03%
5546009133	1	\$92.17	0.00%	5547009019	3	\$4,763.19	0.07%
5546009134	1	\$176.13	0.00%	5547009020	3	\$2,223.79	0.03%
5546009135	1	\$137.28	0.00%	5547009021	1	\$9,444.60	0.13%
5546009136	1	\$149.54	0.00%	5547009023	1	\$8,558.80	0.12%
5546009137	1	\$96.21	0.00%	5547010001	1	\$18,038.89	0.25%
5546009138	1	\$213.03	0.00%	5547010004	3	\$5,196.15	0.07%
5546009139	1	\$177.11	0.00%	5547010005	3	\$5,484.66	0.08%
5546009140	1	\$166.94	0.00%	5547010012	1	\$6,360.80	0.09%
5546009141	1	\$241.71	0.00%	5547010013	1	\$2,515.24	0.04%
5546009142	1	\$199.66	0.00%	5547010014	1	\$3,196.75	0.04%
5546009143	1	\$190.47	0.00%	5547010015	1	\$3,870.30	0.05%
5546009144	1	\$92.17	0.00%	5547010019	3	\$56,318.33	0.78%
5546009145	1	\$202.73	0.00%	5547011001	1	\$16,465.49	0.23%
5546009146	1	\$133.11	0.00%	5547011002	1	\$24,672.95	0.34%
5546009147	1	\$189.50	0.00%	5547011003	1	\$3,436.87	0.05%
5546009148	1	\$146.47	0.00%	5547011004	1	\$5,886.49	0.08%
5546009149	1	\$240.60	0.00%	5547011015	1	\$19,051.40	0.27%
5546009150	1	\$159.70	0.00%	5547011016	1	\$13,345.20	0.19%
5546009151	1	\$269.28	0.00%	5547011026	3	\$1,547.73	0.02%
5546009152	1	\$198.69	0.00%	5547011035	1	\$74,785.23	1.04%

5546009153	1	\$188.39	0.00%	5547012001	1	\$17,180.51	0.24%
5546009154	1	\$11,226.19	0.16%	5547012002	1	\$9,893.08	0.14%
5546009155	1	\$2,816.78	0.04%	5547012005	1	\$9,723.36	0.14%
5546009400	1	\$9,723.75	0.14%	5547012009	1	\$27,439.40	0.38%
5546010017	3	\$4,505.17	0.06%	5547012014	3	\$16,948.22	0.24%
5546010018	1	\$30,741.12	0.43%	5547012018	1	\$25,002.79	0.35%
5546010019	3	\$4,218.96	0.06%	5547012019	3	\$8,750.37	0.12%
5546010020	3	\$4,218.96	0.06%	5547012020	1	\$8,389.36	0.12%
5546010021	1	\$7,725.85	0.11%	5547012021	1	\$13,898.77	0.19%
5546010022	1	\$14,940.80	0.21%	5547013001	2	\$6,408.43	0.09%
5546010023	1	\$83.33	0.00%	5547013002	3	\$426.13	0.01%
5546010401	3	\$12,701.85	0.18%	5547013003	3	\$4,713.45	0.07%
5546010402	1	\$33,299.66	0.46%	5547013004	3	\$1,832.49	0.03%
5546010403	3	\$10,850.22	0.15%	5547013005	3	\$1,832.49	0.03%
5546010404	3	\$10,850.22	0.15%	5547013006	3	\$3,775.25	0.05%
5546010405	1	\$6,266.71	0.09%	5547013007	3	\$1,505.58	0.02%
5546010406	1	\$15,448.53	0.22%	5547013008	1	\$7,153.92	0.10%
5546011017	1	\$24,103.76	0.34%	5547013012	3	\$2,639.66	0.04%
5546011400	2	\$41,789.46	0.58%	5547013013	3	\$1,685.44	0.02%
5546012002	1	\$11,732.31	0.16%	5547013014	2	\$2,670.68	0.04%
5546012004	1	\$3,518.19	0.05%	5547013015	2	\$2,130.13	0.03%
5546012005	1	\$4,234.04	0.06%	5547013016	2	\$3,095.95	0.04%
5546012006	1	\$6,267.52	0.09%	5547013017	1	\$20,277.33	0.28%
5546012007	1	\$5,940.00	0.08%	5547014005	3	\$1,666.85	0.02%
5546012009	2	\$11,323.95	0.16%	5547014006	3	\$1,666.85	0.02%
5546012011	1	\$22,558.03	0.31%	5547014009	3	\$2,759.71	0.04%
5546012400	1	\$13,580.31	0.19%	5547014010	1	\$12,061.90	0.17%
5546013002	2	\$9,167.86	0.13%	5547014011	1	\$3,601.10	0.05%
5546013003	2	\$2,719.83	0.04%	5547014012	1	\$7,005.98	0.10%
5546013009	2	\$1,162.41	0.02%	5547014014	1	\$4,009.65	0.06%
5546013010	2	\$11,388.26	0.16%	5547014015	1	\$6,049.93	0.08%
5546013011	2	\$5,878.93	0.08%	5547014016	3	\$383.05	0.01%
5546013012	2	\$3,922.99	0.05%	5547014018	3	\$4,231.99	0.06%
5546013013	2	\$2,988.35	0.04%	5547014021	3	\$1,914.48	0.03%
5546013014	1	\$11,992.92	0.17%	5547014022	3	\$1,922.97	0.03%
5546013015	1	\$1,779.71	0.02%	5547014023	3	\$1,914.09	0.03%
5546013016	1	\$1,640.88	0.02%	5547014024	3	\$2,710.57	0.04%
5546013017	1	\$33.63	0.00%	5547014025	3	\$2,166.64	0.03%
5546013018	1	\$40.11	0.00%	5547014026	2	\$2,084.75	0.03%
5546013019	1	\$4,247.55	0.06%	5547014027	3	\$2,042.44	0.03%
5546013020	1	\$4,150.86	0.06%	5547014028	2	\$5,132.48	0.07%

5546013028	1	\$8,057.53	0.11%	5547014029	2	\$4,012.86	0.06%
5546013030	2	\$12,245.56	0.17%	5547014032	1	\$7,655.08	0.11%
5546013031	1	\$3,017.17	0.04%	5547014033	1	\$9,488.66	0.13%
5546013037	1	\$22,584.87	0.31%	5547014035	3	\$1,833.63	0.03%
5546013038	2	\$6,382.11	0.09%	5547014036	3	\$1,833.63	0.03%
5546014013	2	\$9,850.39	0.14%	5547014037	3	\$1,833.63	0.03%
5546014014	2	\$3,138.97	0.04%	5547014038	3	\$1,833.63	0.03%
5546014016	3	\$2,396.96	0.03%	5547014039	2	\$6,337.95	0.09%
5546014017	3	\$5,102.71	0.07%	5547014040	3	\$3,054.79	0.04%
5546014029	2	\$3,071.02	0.04%	5547014042	3	\$5,667.91	0.08%
5546014044	2	\$10,563.96	0.15%	5547014043	1	\$14,841.69	0.21%
5546014047	2	\$36,238.36	0.50%	5547014044	3	\$5,985.56	0.08%
5546014048	2	\$22,138.84	0.31%	5547015001	1	\$4,822.26	0.07%
5546014052	2	\$12,516.37	0.17%	5547015004	1	\$1,419.80	0.02%
5546014053	2	\$13,777.80	0.19%	5547015011	1	\$7,937.17	0.11%
5546014054	2	\$7,120.89	0.10%	5547015012	1	\$7,117.48	0.10%
5546014056	2	\$20,263.57	0.28%	5547015013	1	\$1,847.13	0.03%
5546014058	2	\$26,359.17	0.37%	5547015014	1	\$5,740.81	0.08%
5546015026	1	\$25,065.27	0.35%	5547015017	1	\$10,209.57	0.14%
5546015029	1	\$12,826.19	0.18%	5547015018	1	\$11,655.91	0.16%
5546015037	3	\$13,483.44	0.19%	5547015024	2	\$7,234.10	0.10%
5546015038	1	\$27,417.44	0.38%	5547015026	1	\$14,293.37	0.20%
5546015039	1	\$2,499.28	0.03%	5547015027	1	\$3,079.82	0.04%
5546015040	3	\$3,517.04	0.05%	5547015028	1	\$5,448.66	0.08%
5546015041	3	\$876.93	0.01%	5547015029	3	\$13,322.29	0.19%
5546015042	1	\$17,927.58	0.25%	5547015030	3	\$7,580.98	0.11%
5546015043	1	\$15,298.93	0.21%	5547015031	1	\$13,936.63	0.19%
5546015046	1	\$124.26	0.00%	5547016001	1	\$12,206.95	0.17%
5546015047	1	\$11,918.09	0.17%	5547016002	1	\$5,282.16	0.07%
5546015048	3	\$103,675.94	1.44%	5547016003	1	\$5,721.42	0.08%
5546015049	3	\$0.00	0.00%	5547016005	1	\$16,350.80	0.23%
5546015050	3	\$876.93	0.01%	5547016009	3	\$3,846.40	0.05%
5546016001	3	\$3,826.97	0.05%	5547016010	3	\$4,283.12	0.06%
5546016002	3	\$4,120.61	0.06%	5547016011	3	\$4,040.96	0.06%
5546016003	3	\$1,780.92	0.02%	5547016017	2	\$7,344.98	0.10%
5546016004	3	\$1,780.92	0.02%	5547017001	2	\$10,063.50	0.14%
5546016008	3	\$1,781.05	0.02%	5547017003	2	\$7,918.50	0.11%
5546016009	3	\$1,780.92	0.02%	5547017005	3	\$3,432.53	0.05%
5546016022	2	\$19,751.79	0.28%	5547017006	3	\$5,061.44	0.07%
5546016023	3	\$3,384.77	0.05%	5547017008	2	\$2,115.42	0.03%
5546016024	3	\$13,689.47	0.19%	5547017012	2	\$3,854.53	0.05%

5546016025	3	\$7,563.65	0.11%	5547017028	3	\$2,741.88	0.04%
5546016026	2	\$4,907.61	0.07%	5547017029	2	\$9,779.77	0.14%
5546017006	2	\$2,638.49	0.04%	5547017037	2	\$5,245.89	0.07%
5546017027	2	\$10,244.64	0.14%	5547017038	2	\$19,518.78	0.27%
5546019002	3	\$3,863.33	0.05%	5547017039	3	\$2,503.16	0.03%
5546019003	3	\$1,780.54	0.02%	5547017040	3	\$296.52	0.00%
5546019004	3	\$1,780.67	0.02%	5547017041	2	\$14,413.94	0.20%
5546019005	3	\$2,420.04	0.03%	5547017042	2	\$4,230.84	0.06%
5546019013	2	\$45,152.83	0.63%	5547017043	2	\$11,659.38	0.16%
5546019014	3	\$16,297.42	0.23%	5547018011	3	\$1,800.78	0.03%
5546020012	2	\$6,191.25	0.09%	5547018012	2	\$7,426.72	0.10%
5546020013	2	\$5,824.44	0.08%	5547018023	2	\$2,916.23	0.04%
5546022015	3	\$2,121.95	0.03%	5547018024	2	\$5,191.62	0.07%
5546022016	2	\$6,482.95	0.09%	5547018028	2	\$15,516.29	0.22%
5546022030	2	\$10,854.73	0.15%	5547018029	2	\$20,786.06	0.29%
5546023051	1	\$30,109.57	0.42%	5547026001	2	\$26,482.60	0.37%
5546024019	1	\$42,798.82	0.60%	5547026002	2	\$11,921.92	0.17%
5546024804	3	\$62,047.30	0.86%	5547026014	2	\$2,788.10	0.04%
5546025001	1	\$29,134.40	0.41%	5547026015	2	\$2,331.30	0.03%
5546025002	1	\$19,233.73	0.27%	5547026016	2	\$2,331.46	0.03%
5546025003	1	\$3,570.24	0.05%	5547026017	2	\$2,631.61	0.04%
5546025004	1	\$3,718.91	0.05%	5547026018	2	\$1,844.13	0.03%
5546025005	1	\$1,487.59	0.02%	5547026023	2	\$5,826.08	0.08%
5546025006	1	\$2,231.32	0.03%	5547026024	2	\$9,257.25	0.13%
5546025007	1	\$3,718.77	0.05%	5547026025	2	\$3,211.34	0.04%
5546025008	3	\$1,757.62	0.02%	5547026026	2	\$3,009.17	0.04%
5546025009	3	\$1,757.50	0.02%	5548002046	1	\$26,355.01	0.37%
5546025010	3	\$1,757.62	0.02%	5548002047	1	\$13,535.34	0.19%
5546025011	3	\$1,687.41	0.02%	5548002405	1	\$14,222.18	0.20%
5546025017	1	\$4,195.68	0.06%	5548002406	1	\$1,152.84	0.02%
5546025020	3	\$2,018.66	0.03%	5548002407	1	\$838.50	0.01%
5546025029	1	\$30,670.56	0.43%	5548002408	1	\$1,002.44	0.01%
5546025030	1	\$7,701.78	0.11%	5548002409	1	\$3,497.48	0.05%
5546025031	1	\$11,760.73	0.16%	5548002410	1	\$567.79	0.01%
5546026022	1	\$31,779.94	0.44%	5548002411	1	\$391.66	0.01%
5546026031	1	\$61,752.65	0.86%	5548002412	1	\$980.65	0.01%
5546026034	1	\$38,971.15	0.54%	5548002413	1	\$893.89	0.01%
5546026035	1	\$75,149.49	1.05%	5548002414	1	\$980.65	0.01%
5546026037	1	\$39,313.25	0.55%	5548003001	1	\$31,618.16	0.44%
5546026038	1	\$41,314.39	0.58%	5548003020	1	\$66,834.59	0.93%
5546026040	1	\$0.00	0.00%	5548004003	1	\$27,989.23	0.39%

5546026041	1	\$0.00	0.00%	5548004022	1	\$24,667.77	0.34%
5546026042	1	\$195,743.60	2.73%	5548004032	1	\$3,767.93	0.05%
5546026043	1	\$0.00	0.00%	5548004033	1	\$3,782.03	0.05%
5546027001	1	\$10,839.36	0.15%	5548004034	1	\$6,887.79	0.10%
5546027002	1	\$9,038.86	0.13%	5548004037	1	\$23,617.50	0.33%
5546027003	3	\$229.17	0.00%	5548004038	1	\$21,326.83	0.30%
5546027004	1	\$8,182.14	0.11%	5548004039	1	\$3,420.27	0.05%
5546027010	2	\$8,025.38	0.11%	5548004040	1	\$1,105.51	0.02%
5546027011	3	\$1,946.43	0.03%	5548004041	1	\$30,650.82	0.43%
5546027013	3	\$2,124.15	0.03%	5548004042	1	\$15,229.18	0.21%
5546027014	3	\$2,243.45	0.03%	5548004044	1	\$636.61	0.01%
5546027016	3	\$1,946.43	0.03%	5548004045	1	\$6,849.99	0.10%
5546027017	3	\$1,793.36	0.02%	5548004046	1	\$768.20	0.01%
5546027018	1	\$8,251.92	0.11%	5548004047	1	\$5,313.12	0.07%
5546027020	3	\$4,640.07	0.06%	5548004048	1	\$2,817.70	0.04%
5546027400	3	\$17,830.64	0.25%	5548004049	1	\$4,288.24	0.06%
5546027402	3	\$1,946.43	0.03%	5548004050	1	\$4,873.95	0.07%
5546027403	2	\$20,452.35	0.28%	5548004051	1	\$4,742.28	0.07%
5546028012	1	\$3,182.31	0.04%	5548004052	1	\$1,499.37	0.02%
5546028013	1	\$3,701.21	0.05%	5548004053	1	\$4,925.46	0.07%
5546028014	1	\$7,168.88	0.10%	5548004054	1	\$11,943.37	0.17%
5546028017	4	\$471.69	0.01%	5548004055	1	\$3,943.85	0.05%
5546028020	4	\$855.86	0.01%	5548004056	1	\$3,943.85	0.05%
5546028025	3	\$2,772.31	0.04%	5548004057	1	\$4,345.13	0.06%
5546028026	3	\$1,861.80	0.03%	5548004058	1	\$13,524.20	0.19%
5546028027	3	\$2,287.51	0.03%	5548004059	1	\$12,646.01	0.18%
5546028028	3	\$2,555.82	0.04%	5548004060	1	\$6,806.02	0.09%
5546028029	3	\$3,301.39	0.05%	5548004061	1	\$4,434.92	0.06%
5546028030	4	\$829.72	0.01%	5548004062	1	\$13,348.57	0.19%
5546028031	4	\$524.83	0.01%	5548004063	1	\$6,103.38	0.08%
5546028032	4	\$1,495.79	0.02%	5548004064	1	\$4,434.92	0.06%
5546028033	2	\$4,428.00	0.06%	5548004065	1	\$13,963.23	0.19%
5546028038	1	\$71,752.95	1.00%	5548004066	1	\$6,806.02	0.09%
5546029001	1	\$27,641.84	0.38%	5548004067	1	\$4,566.51	0.06%
5546029063	1	\$191.79	0.00%	5548004068	1	\$3,454.82	0.05%
5546029064	1	\$369.33	0.01%	5548004069	1	\$8,590.27	0.12%
5546029065	1	\$552.51	0.01%	5548006001	3	\$4,656.87	0.06%
5546029066	1	\$198.92	0.00%	5548006002	3	\$2,328.43	0.03%
5546029067	1	\$140.41	0.00%	5548006004	3	\$2,794.09	0.04%
5546029068	1	\$135.09	0.00%	5548006006	1	\$15,906.80	0.22%
5546029069	1	\$151.05	0.00%	5548006008	1	\$19,497.21	0.27%

5546029070	1	\$203.17	0.00%	5548006010	3	\$23,328.38	0.32%
5546029071	1	\$149.99	0.00%	5548006011	1	\$50,680.74	0.71%
5546029072	1	\$208.49	0.00%	5548006012	1	\$7,824.32	0.11%
5546029073	1	\$115.95	0.00%	5548006013	1	\$14,187.39	0.20%
5546029074	1	\$130.84	0.00%	5548006015	1	\$13,848.47	0.19%
5546029075	1	\$135.09	0.00%	5548006016	1	\$11,525.69	0.16%
5546029076	1	\$157.43	0.00%	5548006017	1	\$51,941.23	0.72%
5546029077	1	\$97.86	0.00%	5548006018	3	\$11,176.50	0.16%
5546029078	1	\$105.31	0.00%	5548007007	1	\$11,627.25	0.16%
5546029079	1	\$169.13	0.00%	5548007008	1	\$88,984.81	1.24%
5546029080	1	\$163.82	0.00%	5548007009	1	\$6,111.49	0.09%
5546029081	1	\$198.92	0.00%	5548007010	1	\$10,646.66	0.15%
5546029082	1	\$140.41	0.00%	5548007011	3	\$10,402.86	0.14%
5546029083	1	\$135.09	0.00%	5548007012	3	\$245.57	0.00%
5546029084	1	\$151.05	0.00%	5548007014	1	\$38,901.17	0.54%
5546029085	1	\$203.17	0.00%	5548007016	1	\$33,573.89	0.47%
5546029086	1	\$149.99	0.00%	Privately Owned		\$6,510,945.33	90.66%
5546029087	1	\$182.96	0.00%	Publicly Owned		\$670,996.15	9.34%
				All Parcels		\$7,181,941.48	100.00%

EaCa Alley Overlay Assessments effective January 2023:

APN	2023 EaCa Asmt	EaCa %
5546-008-001	\$1,806.95	4.47%
5546-008-002	\$1,806.95	4.47%
5546-008-003	\$1,642.68	4.07%
5546-008-004	\$4,270.98	10.57%
5546-008-005	\$1,642.68	4.07%
5546-008-006	\$2,628.29	6.50%
5546-008-007	\$2,628.29	6.50%
5546-008-008	\$2,956.83	7.32%
5546-008-009	\$3,613.90	8.94%
5546-008-010	\$1,642.68	4.07%
5546-008-011	\$3,285.37	8.13%
5546-008-012	\$4,928.05	12.20%
5546-008-013	\$1,642.68	4.07%
5546-008-014	\$1,642.68	4.07%
5546-008-015	\$985.61	2.44%
5546-008-016	\$3,285.37	8.13%
	\$40,410.00	100.00%

