

STREET MAP OF THE CAPITOL HILL BID



OVERVIEW

Capitol Hill Business
Improvement District

A long time ago in a place called Capitol Hill...

The Capitol Hill Business Improvement District (BID) was born.

Funded through a tax assessment on commercial property owners
who are dedicated to making Capitol Hill a world-class destination,
The BID provides enhanced services designed to augment, not replace,
those provided by the DC government, including security, street cleaning,
maintenance and graffiti removal, streetscape improvements,
community outreach, and marketing and promotional services.

BID services began in the spring of 2003 and have evolved and increased as needs and the budget allow.

The BID is led by a dynamic board of directors representing a cross section of Capitol Hill stakeholders, including merchants, tenants, property owners, cultural and nonprofit organizations, ex-officio representatives and elected officials.

The purpose of this report is to summarize the operations of the BID, provide transparency regarding the programs and spending priorities of the BID, and highlight specific beautification and marketing contributions the BID has brought to Capitol Hill.

BOARD AND STAFF LISTING

2015 Capitol Hill Board of Directors

Chairman of the Board

Don Denton, Coldwell Banker Real Estate

Vice President

Carol Quillian, Property Owner

Secretary

Michael Phillips, The UPS Store

Treasurer

John Gordon, National Capital Bank

Immediate Past Chairman

Paul Pascal, Esq., Pascal & Weiss

Board Members

Hamood Abutaa, Capitol Hill Exxon
John Boyle, Property Owner
Bob Braunohler, Property Group Partners
Ken Golding, Stanton Development Corporation
Mark Holler, Ginkgo Gardens
Gary Jankowski, Coldwell Banker Real Estate
Brad Johnson, Johnson Law Group
Eric Korsvall, The Heritage Foundation
Susan Perry, Consultant
Bill Rouchell, Maison Orleans
Philip Smith, Captel
Beverly Swaim-Staley, Union Station Redevelopment
Corporation
Robert Weinstein, Architrave, P.C. Architects

Ex Officio

Vacant, CHAMPS – Capitol Hill Chamber of Commerce Ken Jarboe, Community Representative Martin Smith, Barracks Row Main Street Commander Jeff Brown, First District Metropolitan Police Department Judy Wood, CPA

Founding President

George Didden, III, National Capital Bank

Staff

Patty Brosmer, President
Andrew Lee, Director of Operations
Michelle Valeri, Marketing & Program Manager
Arnold Lee, Director of Field Operations



Capitol Hill BID Executive Committee

Back Row: Patty Brosmer. Paul Pascal, Susan Perry. Front row: John Gordon, Carol Quillian, Don Denton, Michael Phillips

FROM THE CHAIR



Dear Members and Friends of the Capitol Hill BID:

As I complete my first full year as Chairman of the BID, I am happy to report that 2015 was without a doubt the biggest growth year yet for the Capitol Hill BID! So, with the unprecedented box office success this year of "Star Wars: The Force Awakens" we thought it would be fun to use that theme as we present some of the Capitol Hill BID's 2015 successes in our Annual Report.

The two major areas of growth in 2015 were in the strength of our financials and the number of homeless and formerly incarcerated individuals for whom we were able to provide jobs. As you will see in the financial section, our total revenue increased from \$1.7 million in 2014 to \$2.33 million and our total net assets at the end of the year grew from \$22k to \$95k. This growth is largely due to our growing clean team contracts with other BIDs and Main Streets. The acquisition of a new contract with the Capitol Riverfront BID allowed us to hire fifteen new employees earning at least a living wage with generous fully-paid benefits.

The BID is With You Through Clean and Hospitality Services: Our BID clean, safe and beautification programs have earned a superior reputation that has allowed us to expand our services to Adams Morgan BID, Capitol Riverfront BID, Barracks Row Main Street and new for 2016 — Southwest BID. The success of our BID services is a source of pride for all of our workers who truly feel they are serving the public in an important way.

The BID is With You Through Marketing Efforts: Over the years, the BID has enhanced existing traditions that make Capitol Hill unique and has created a few new ones that have greatly enriched the Capitol Hill experience. In August, the BID's marketing department coordinated with FOX 5's "Zip Trip" series to feature the great things Capitol Hill has to offer shoppers, diners, workers and residents in a 3-hour live broadcast.

The BID is With You Through Social Responsibility: The Capitol Hill BID employs more than 45 individuals who were once homeless or formerly incarcerated. By providing supportive services through our Ready, Willing & Working program, these team members are able to become productive, contributing members of society.

The BID is Also With Our Team Members: We are committed to providing work for our employees that not only affords them a livelihood, but that also enhances the quality of every aspect of their lives.

The BID is With You Through Fiscal Responsibility: The BID is financially sound and has received its thirteenth straight "clean" audit. By careful planning, utilizing creative ways to provide clean and safe services and with a talented staff, we have been able to keep our administrative costs below 15%, enabling your tax dollars to have the greatest impact.

While "May The BID Be With You" is a light-hearted theme, I assure you the management of your BID tax dollars is serious business to the staff and the Board of Directors who oversee the operations. Thank you for your support and rest assured the BID will always be with

Don Denton

you!

Chairman of the Board

CLEAN, SAFE & BEAUTIFUL

he BID continues to be dedicated to our core mission of creating and sustaining a beautiful, clean and safe place to live, work and conduct the business of our nation's capital. In 2015, the Ready, Willing & Working (RWW) clean team collected 1,338 tons of trash, over 117 tons of recyclables and removed 667 graffiti taggings from public space on The Hill.

2015 Highlights

- Our ambassadors assisted 10,387 people at our weekend information tent at the Eastern Market Metro plaza in FY 2015.
- The BID's landscaping team planted and replaced liriope as needed in the BID's 400 tree beds. Through our supplementary contract with the Barracks Row Main Street program we maintained 30 public space planters along 8th Street, SE with seasonal plantings. The BID's landscaping crew also planted petunias in the 23 pole baskets along Barracks Row.





 The BID's landscaping team removed all of the weeds and vines and moving surviving bushes to the outer perimeter at 9th & D Streets, SE. In addition, the team mulched the circle garden giving it a fresh, new, and beautiful look.











- Our Clean & Hospitality Teams were happy to help out at the Capitol Hill Classic 10K in Stanton Park. Our Hospitality Ambassadors handed out bottled water to runners while our Clean Team picked up trash and emptied trash receptacles.
- The BID welcomed Councilmember Vincent Orange for a tour of the BID site in August. The tour started at Stanton Development to discuss the Hine School Redevelopment Project. Other stops included Capitol Hill businesses Sona Creamery, Forecast and Homebody. The tour concluded with lunch at The Hill Center where Vincent Orange praised the team's good work.
- The BID received its sixth Keep America Beautiful Cigarette Litter Prevention Program Award to purchase individual AshGuard units in popular smoking areas such as Barrack's Row and the 300 block of Pennsylvania Avenue, SE. The AshGuard units have a large capacity to hold hundreds of cigarette butts, keeping butts off the streets and sidewalks and making Capitol Hill cleaner than ever. In addition to the receptacles, the BID was also given 600 pocket ash trays for our hospitality ambassadors to distribute to smokers they interact with throughout the day.

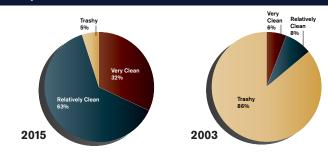
Recycling Initiatives

The BID collected over 117 tons of recyclables from the blue receptacles stationed within the BID's boundaries in 2015. The BID also partnered with the District's Department of Public Works and added 12 new recycling receptacles. By continuing to increase the presence of recycling on Capitol Hill, the BID hopes to see a continual increase in recycling and a steady decline in the amount of rubbish collected by our teams.

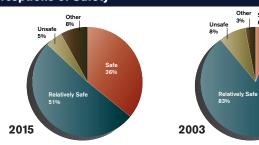
Homeless Outreach and Assistance

Capitol Hill has seen a significant decrease in the number of homeless people within the BID's boundaries since 2003. All of our safety and hospitality ambassadors are trained to assist the homeless and direct them to services where they can find food, shelter or employment in DC. In the cold winter months our ambassadors keep their eyes open for cases of possible hypothermia among the homeless population and during the hot summer months they provide bottled water and directions to nearby cooling centers. In FY 2015, BID safety and hospitality ambassadors performed 562 homeless assists. This number includes periodic visits to serve meals at the soup kitchen, located at the Washington City Church of the Brethren (337 North Carolina Avenue, SE).

Perceptions of Cleanliness



Perceptions of Safety



MARKETING CAPITOL HILL

n addition to creating a clean and safe business district, the BID also promotes Capitol Hill as a premier shopping and dining destination. In 2015, the BID continued its efforts on producing a weekly e-newsletter along with engaging the public through social media outlets. The BID continues to collaborate with fellow business organizations like CHAMPS, Barracks Row Main Street, and Market Row to further enhance Capitol Hill as "THE" place to be.

2015 Highlights

I Love Capitol Hill! — On Valentine's Day, BID Hospitality Ambassadors handed out Hershey kisses and I ♥ Capitol Hill buttons to share the love for Capitol Hill.

Emancipation Day Parade — On April 16th, team members from the Capitol Hill BID, Adams Morgan Partnership BID, Capitol Riverfront BID and Barracks Row Main Street participated in the DC Emancipation Day Parade along Pennsylvania Avenue, NW, between 4th Street, NW, and Freedom Plaza. The "men in blue" held large balloons representing Dorothy Height and Nelson Mandela.

Bike to Work Day — The BID hosted a Capitol Hill pit stop for Bike to Work Day at the Eastern Market Metro plaza on May 15th. Over 300 registered Bike to Work Day participants visited the pit stop, enjoyed coffee from Peregrine Espresso, snacks from Harris Teeter, as well as free bike maintenance inspections from City Bikes.

Fourth of July Community Parade — In honor of America's birthday, the BID pickup trucks were decorated in red, white and blue as they cruised down Barracks Row on 8th Street, SE. Our "men in blue" passed out foam



Statue of Liberty crowns along with beads and candy to parade spectators.

New Information Tent — In August, the BID purchased a brand new information tent for the Hospitality Ambassadors to use on weekends and for other special events.

The 9th Annual Capitol Hill Community Tree Light-

ing — Hundreds of community members joined the BID in kicking off the holiday season at this annual celebration. The tree, affectionately called "Big George," was planted in 2007 to honor George Didden III, the BID's founding president and beloved member of the Capitol Hill commu-





nity. Joyous Voices, Capitol Hill Arts Workshop's Suzuki Strings and The Washington Youth Choir sang holiday carols while the "men in blue" served hot chocolate and doughnuts.

The 2nd Annual Capitol Hill Community Menorah Lighting — Over 250 community members attended The 2nd Annual Capitol Hill Community Menorah Lighting to celebrate the first night of Hanukkah and continue a new annual tradition in the neighborhood. The BID and Hill Havurah co-sponsored the menorah lighting, which took place right next to "Big George." The 9-foot outdoor menorah is dedicated to BID Past Board Chairman Paul Pascal for his dedication to the mission and vision of the Capitol Hill BID since 2003 as a board member and his seven years as Chairman from 2007-2014. Families and commu-





nity members gathered in the plaza, enjoying hot chocolate and coffee served by our "men in blue" as well as jelly doughnuts and potato latkes, which are traditional foods served during Hanukkah. As a new addition this year, the community was led in song by children from The Yavneh Jewish Education Program and Gan Shalom Preschool.

FOX5 ZIP TRIP

On Friday, August 21st, FOX5 took a "Zip Trip" to Capitol Hill, broadcasting live from the Eastern Market Metro Plaza and other areas of Capitol Hill from 7:00-11:00AM. The visit to Capitol Hill was part of a series of "Zip Trips" that FOX5 takes throughout the summer to highlight various cities and areas of the Washington, DC region. The "Zip Trip" highlighted numerous businesses around Capitol Hill, including: Radici, Sapore Oil and Vinegar, District Doughnut, Souk,





Howl to the Chief, Capital Teas, Belga Cafe, Sona Creamery, and Bayou Bakery. In addition, FOX5 broadcast their "Junior Reporter" segment from the Hill Center, and honored Hill Center's Founding President Nicky Cymrot as Capitol Hill's "Hometown Hero" for her dedication to helping the community for over 30 years. FOX5 also interviewed the Sabharwal Family for their "FOX5 First 5" segment. Heather and Raj Sabharwal talked about why they love living and raising a family on Capitol Hill while 2-year-old Dev and 5-month-old AJ looked adorable for the cameras.

TRANSPORTATION

ublic transportation improvements are an important part of Capitol Hill's economic prosperity and sustainability. The BID continues to support and promote District transportation amenities, including Capital Bikeshare and the DC Circulator bus service. Established by a partnership between DC BIDS, DDOT and WMATA, the DC Circulator continues to grow in popularity throughout the District and on Capitol Hill. Since 2009, the Circulator has been an efficient, low-cost, neighborhood bus route and provides the quickest way for Hill residents, workers and visitors to travel between Union Station to the Capitol Riverfront and east of the Anacostia River. The BID also holds a seat on the DC Surface Transit (DCST) board.

Capital Bikeshare began its presence with a just a few small stations on The Hill in 2010 and since has seen a significant impact in the way people travel around Washington. Today, Capital Bikeshare offers seven stations within the BID's boundaries, which at maximum capacity can dock over 100 bikes, providing an innovative and environmentally-friendly way to get around and explore Capitol Hill.

In June 2015, DC Circulator added a National Mall route to its service. The route begins at Union Station, travels along Louisiana Avenue NE, and loops around the National Mall via Madison Drive, SW; Constitution Avenue, NW; West Basin Drive, SW; Ohio Drive, SW; and Jefferson



Drive, SW. The service has 15 stops, steps away from the most popular District attractions including the Lincoln Memorial, Thomas Jefferson Memorial, Smithsonian's National Museum of Natural History and National Museum of American History, National Gallery of Art and the U.S. Capitol.

The neighborhood Circulator routes are marketed as an easy and efficient way to travel from Anacostia and the Capitol Riverfront to visit Capitol Hill for dining, shopping, and entertainment as well as a means to connect to other areas of the city.



READY, WILLING E WORKING

through the management of Ready, Willing & Working (RWW); a solution to homelessness and criminal recidivism in Washington. Since 2008, maintenance service areas have expanded beyond Capitol Hill to Adams Morgan; Barracks Row; Capitol Riverfront; and as of September 2015, the newly formed Southwest BID. RWW currently provides work opportunities to over 50 formerly homeless and incarcerated individuals.

2015 Highlights:



- In September 2015, the BID obtained a maintenance service contract with the newly formed Southwest BID. Through this contract 14 team members were hired, all full-time with an excellent benefits package.
- Renewed DSLBD supplementary contracts with Barracks Row Main Street and the Adams Morgan Partnership BID.

- The Johnson Law Group Partnered with RWW to provide pro bono estate planning for the team.
- RWW received a \$2,500 Community Grant from the Capitol Hill Community Foundation in November.
- The 8th Annual Magic & Miracles benefit was held on December 2nd at The Atlas Performing Arts Center and featured WAMU 88.5FM Talk Show Host Kojo Nnamdi as Master of Ceremonies. Guests enjoyed food from top local restaurants, live music by the Herb Scott Jazz Quartet, a silent auction and the premiere of RWW's latest video, RWW IS LOVE. To view the video, visit: https://vimeo.com/147803106







SPOTLIGHT

Andrew Lee, Director of Operations

hirteen years ago, Andrew Lee was caught up in a vicious cycle of addiction. He was tired of getting high, but couldn't come up with a solution to break the cycle. He was in and out of jail, all of his friends also used and he felt like there was nowhere to turn.

Andrew's father passed in 2003 and he distinctly remembers feeling fortunate that he wasn't in jail and was able to attend the funeral. He was sitting in the family pew, waiting for the service to begin, when ten guys in royal blue uniforms walked in. Andrew's older brother, Arnold, whom he hadn't talked to in about a year, got up and greeted the men in blue with smiles and hugs. When Andrew asked Arnold who the men were, Arnold said that they were men from the program called Ready, Willing & Working (RWW) and that they came to support him. Andrew couldn't believe it; his brother was sober and happy — two things he desperately wanted for himself.

Andrew wanted to ask his brother for help, but his pride stood in the way. About a month later, he found himself back in prison. However, this time it felt a little different. Before, Andrew spent his time in jail feeling anxious to be released so he could get high again. This time, he was worried that if he was released he would fall back into his

addiction and the cycle would never end. He knew he needed to make a change or he would end up back in jail.

He finally swallowed his pride and reached out to his brother. He told Arnold he was tired of living in an endless cycle of addiction and he desperately needed some help. Arnold and the case manager from RWW came and picked Andrew up on his release date and gave him the start to a new way of life.

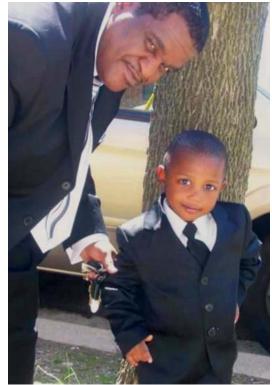
After a couple of months of being in the program, Andrew planned to save some money, get a different



job and go back to getting high. In the meantime, his birthday came around. The only thing Andrew had to look forward to was a "Happy Birthday" text from his brother, who was now working in Philadelphia.

> Andrew was at work, cleaning his route, when his supervisor approached him and said that Patty, the BID's President, was taking the team to lunch at a local restaurant. When he walked into the restaurant. the entire team stood up and sang Happy Birthday to him. Andrew was completely blown away. It may seem like a small token of appreciation to some, but to someone who battled addiction for many years, Andrew truly believed it was the key to saving his life. He began to understand the concept of work being a life-enhancing experience. For the first time in many years, Andrew felt like he had a purpose. He was regaining control of his life.

Eleven years later, Andrew is still here as the Director of Operations for the Capitol Hill BID and Ready Willing & Working. Most importantly, Andrew is now able to give dozens of men the same opportunity he was given all those years ago.



FINANCIALS



Board of Directors

The Capitol Hill Business Improvement District, Inc.

We have audited the accompanying financial statements of The Capitol Hill Business Improvement District, Inc., which comprise the statements of financial position as of September 30, 2015 and 2014, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the BID's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the BID's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Capitol Hill Business Improvement District, Inc. as of September 30, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1 to the financial statements, the accompanying financial statements have been prepared assuming that the BID will be able, through management efforts, available legal options, property sales, and the passage of time, to collect all assessments receivable recorded as of September 30, 2015 and 2014. The BID believes that all assessments receivable will either be received as due or will be collected via future property sales, tax sales, and liens. As such, it is likely that not all assessments receivable recorded as of September 30, 2015 and 2014 will be received in the near future, but it is unknown as to the length of time each assessment receivable may require before it is paid by the property owner. The accompanying financial statements do not include any adjustments to record an allowance for uncollectible assessments receivable or to allocate any portion of the assessments receivable to long-term assets. Our opinion is not modified with respect to this matter.

Other Matter

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 13 - 14 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Timonium, Maryland January 13, 2016 THE CAPITOL HILL BUSINESS IMPROVEMENT DISTRICT, INC. STATEMENTS OF FINANCIAL POSITION SEPTEMBER 30, 2015 AND 2014

THE CAPITOL HILL
BUSINESS
IMPROVEMENT
DISTRICT, INC.
STATEMENTS OF
ACTIVITIES
FOR THE YEARS ENDED
SEPTEMBER 30, 2015

AND 2014

ASSETS				
CURRENT ASSETS				
Cash		\$126,547	\$53,468	
Assessments and contracts receivable		265,249	222,702	
Prepaid expenses and other current assets		56,366	22,888	
TOTAL CURRENT ASSETS		448,162	299,058	
FIXED ASSETS - NET TOTAL ASSETS		135,920 \$584,082	80,911 \$379,969	
TOTAL ASSETS		\$304,002	4379,909	
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts payable		\$43,480	\$27,306	
Accrued expenses		74,647	13,867	
Line of credit		50,000	100,000	
Unearned assessment revenue		52,057	69,419	
Unearned contracts income		160,285	92,575	
Current portion of long-term debt TOTAL CURRENT LIABILITIES		36,990	13,164	
LONG-TERM LIABILITIES		417,459	316,331	
Long-term debt		70,921	20,554	
Unearned contracts income		70,321	20,575	
TOTAL LONG-TERM LIABILITIES		70,921	41,129	
TOTAL LIABILITIES		488,380	357,460	
NET ASSETS		,	,	
Unrestricted		90,530	17,337	
Temporarily restricted		5,172	5,172	
TOTAL NET ASSETS		95,702	22,509	
TOTAL LIABILITIES AND NET ASSETS		\$584,082	\$379,969	
2015	Unrestricted	Temporarily	Total	
		Restricted		
REVENUE AND SUPPORT				
Assessment revenue	\$1,196,263	\$0	\$ 1,196,263	
Contributions and grants	46,780	0	46,780	
Contributions and grants Contracts income	46,780 1,052,076	0	46,780 1,052,076	
Contributions and grants Contracts income Penalties and interest	46,780 1,052,076 28,364	0	46,780 1,052,076 28,364	
Contributions and grants Contracts income	46,780 1,052,076	0 0 0	46,780 1,052,076	
Contributions and grants Contracts income Penalties and interest	46,780 1,052,076 28,364	0 0 0	46,780 1,052,076 28,364	
Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT	46,780 1,052,076 28,364	0 0 0	46,780 1,052,076 28,364	
Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES	46,780 1,052,076 28,364 2,323,483	0 0 0	46,780 1,052,076 28,364 2,323,483 2,005,266	
Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES Functional expenses: Program services Management and general	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024	0 0 0 0	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024	
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Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES Functional expenses: Program services Management and general TOTAL EXPENSES Change in Net Assets Net Assets—Beginning of the Year Net Assets—End of the Year 2014 REVENUE AND SUPPORT Assessment revenue Contributions and grants Contracts income	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 17,337 \$90,530 Unrestricted \$1,159,869 38,376 455,146	0 0 0 0 0 0 0 0 5,172 \$5,172 Temporarily Restricted	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 22,509 \$95,702 Total \$1,159,869 38,376 455,146	
Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES Functional expenses: Program services Management and general TOTAL EXPENSES Change in Net Assets Net Assets—Beginning of the Year Net Assets—End of the Year 2014 REVENUE AND SUPPORT Assessment revenue Contributions and grants Contracts income Penalties and interest	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 17,337 \$90,530 Unrestricted \$1,159,869 38,376 455,146 26,397	0 0 0 0 0 0 0 0 5,172 \$5,172 Temporarily Restricted	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 22,509 \$95,702 Total \$1,159,869 38,376 455,146 26,397	
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Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES Functional expenses: Program services Management and general TOTAL EXPENSES Change in Net Assets Net Assets—Beginning of the Year Net Assets—End of the Year 2014 REVENUE AND SUPPORT Assessment revenue Contributions and grants Contracts income Penalties and interest	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 17,337 \$90,530 Unrestricted \$1,159,869 38,376 455,146 26,397	0 0 0 0 0 0 0 0 5,172 \$5,172 Temporarily Restricted	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 22,509 \$95,702 Total \$1,159,869 38,376 455,146 26,397	
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Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES Functional expenses: Program services Management and general TOTAL EXPENSES Change in Net Assets Net Assets—Beginning of the Year Net Assets—End of the Year 2014 REVENUE AND SUPPORT Assessment revenue Contributions and grants Contracts income Penalties and interest TOTAL REVENUE AND SUPPORT EXPENSES	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 17,337 \$90,530 Unrestricted \$1,159,869 38,376 455,146 26,397	0 0 0 0 0 0 0 0 5,172 \$5,172 Temporarily Restricted	46,780 1,052,076 28,364 2,323,483 2,005,266 245,024 2,250,290 73,193 22,509 \$95,702 Total \$1,159,869 38,376 455,146 26,397	
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