Change, Opportunity & Social Responsibility

CAPITOL HILL BUSINESS IMPROVEMENT DISTRICT ANNUAL REPORT 2008



Capitol Hill BID President Patty Brosmer with clean team award winner Willie Taylor.

Executive Committee

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Chair, Beautification Committee Mark Holler Ginkgo Gardens

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Dale Lowery *CaseTech, Inc.*

nbers Ball Ms. Katherine

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Louis Wassel Barracks Row Main Street

1D1 Inspector Metropolitan Police Department

Judy Wood

Staff

President
Patty Brosmer

Director of Operations
Andrew Lee

Program Manager Nina Liggett The Capitol Hill Business Improvement District is a non-profit management organization funded by commercial property owners. The BID maintains some five linear miles within our legislated boundaries and enhances basic City services by providing hospitality/safety services, public space maintenance of the entire area, and destination marketing to provide a clean, safe and vibrant environment.



There are approximately 510 commercial properties and 600 businesses within the BID. The BID was incorporated in 2000 and began services in the spring of 2003.

Our mission is to make Capitol Hill as clean, safe, friendly and beautiful as possible given our budgetary parameters and to be as socially responsible in every way we can. The Capitol Hill BID acts as a catalyst, working with business, community, and city partners (such as other DC BIDs) to promote positive change in our nation's capitol.

In the 6 years since our inception Capitol Hill has experienced a healthy rise in reputation, a quantifiable decrease in overall crime and resurgence as a place to shop, dine, work and live. It was chosen as one of the 10 Great Neighborhoods in America by the American Planning Association in 2008.









FROM THE PRESIDENT

Dear Capitol Hill BID Member,

When our BID was just a twinkle in founding president George Didden's eye, many skeptics looked at the numbers and said it couldn't be done. Capitol Hill's commercial landscape was far less dense and far more spread out than the other three existing BIDs at the time. The 81 block faces would only yield \$450k a year to start and providing services to the some 5 linear miles would be a challenge.

The founding Board hired me in late 1999 as a consultant to help determine IF indeed it could be done. After much research, and strategic thinking we determined: YES WE CAN. And, we determined that by being socially responsible and providing opportunities to the homeless and underemployed, we could effectuate the positive change we were seeking for Capitol Hill. We dared to dream that we might even be able to do it better.

A key component to making it work would be partnering with a work program for homeless and formerly incarcerated individuals. In a time when it was viewed as risky to have such a population working in our public spaces, our founding board took the view that it would be an absolute WIN/WIN.

Thanks in large part to the success of the BID, our original budget has grown from \$450k to

over \$1.2 million in FY 2009. Our scope of services and our ability to provide the optimal level of services has grown accordingly as well.

The Capitol Hill BID Board of Directors has always been keenly aware that the decisions we make on how to spend the tax dollars we receive says a lot about who we are as an organization. I have always been proud to be a part of this organization – one that values quality and social responsibility over convenience. In many cases we've taken the road less traveled in an effort to make a bigger impact on the lives of our workers and our community.

In the summer of 2007 when we discovered disturbing information about the mis-treatment of the workers in the program with whom we were contracting for our maintenance services, we quickly moved to address and correct the problems with the organizations management. Unfortunately conditions did not improve and our board again made bold decision to cancel our contract and go "in-house."

We hired 11 men from the former program – and following the successful model of the New York-based Ready, Willing & Able program, assisted them with acquiring transitional housing, provided supportive services like case management, relapse prevention, and financial management. Nearly one year later, 60% of our original crew are still clean, sober, employed and no longer homeless.

Seeing that such a program could benefit the entire city, the BID created a separate 501c3 charitable organization called "Ready, Willing & Working" (RWW) and is raising private and government funding to fully emulate New York's success. In the end, the Capitol Hill BID will contract with RWW resulting in reduced maintenance costs and enhanced services for the men who choose to enter the program.

This year we added a 401 k plan with matching employer contributions to enhance the lives of our workers. Our Clean and Safe team membes are grateful for the BIDs commitment to continually adding benefits and enhancing their work environment and they show it in their commitment to their work and the sense of pride they have in the BID areas they serve.

Even with the additional programs and employee benefits, we were able to further cut the percentage of our budget allocated to Administrative Services. For the first time in the BIDs history, that number is below 15% of the total budget.

After six exciting and productive years on the job I can say without reservation that the Board's decision to hire me as the BIDs executive director changed my life. I will be forever grateful for the opportunity they have afforded me. The BID is not just my employer but it's my way of life. I've become a part of the community we sought to create: a place where businesses thrive, families grow, and visitors gather from all over the world – a clean and safe neighborhood with a hometown charm.

Now, it is my pleasure to present you with the annual report of the Capitol Hill Business Improvement District for FY 2008. In the pages that follow, I believe you will see more than just the facts and figures that quantify our daily work, but the heart and soul of a board, staff, and members who are committed to making Capitol Hill shine.

Thank you for the opportunity to serve you.

Patty Brosmer

CHANGE, OPPORTUNITY, AND SOCIAL RESPONSIBILITY

Change is all around the Capitol Hill Business Improvement District. In response to a shifting economic climate we are adjusting our services to increase our financial efficiency, though our core values still remain. It is our prerogative at the BID to enhance the business community visually, environmentally, and commercially.

Beautification

Maintain 400 tree boxes throughout the BID with seasonal plantings

Plant and maintain 18 light pole baskets on Barracks Row

Pulled and prevented weeds throughout the BID area

Maintained two circle gardens at Eastern Market Metro Plaza

Mowed Eastern Market Metro Plaza when needed

In 2008, Mark Holler, Chairman of the Beautification Committee formed a sub-committee dedicated to producing a five-year plan aimed at maximizing the beautification dollars by customizing the seasonal plantings throughout the BID. Focusing on tree baskets and light pole hangings, they are achieving intricate visual improvements,



and revolutionizing the area with selfsustaining greenery. These efforts will keep our labor costs low and habitually conserve water throughout the year.

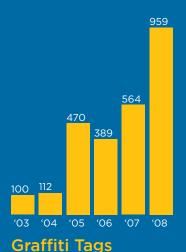
Barracks Row Main Street, as well, awarded the BID with a supplemental cleaning contact that provides new responsibilities and opportunity to three formerly homeless men, charged with keeping the 8th Street Corridor clean and inviting to the public during peak use hours and addressing additional landscaping projects.

A project Susan Perry and our Transportation Committee has been working on for several years is finally coming to fruition. The bright red Circulator buses will be coming to the Hill route extending from Union Station to the Navy Yard/Stadium Metro. This new transit opportunity will essentially replace the N-22 bus route with a quicker, more frequent, and more efficient route.



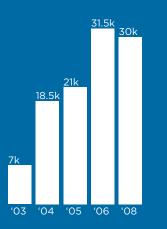
Operations Report

CHBID Spent 120 hours removing gum from city sidewalks and spread hundreds of bags of rock salt and removed snow during inclement weather





Removed



Ambassador Contacts



By managing sophisticated marketing campaigns and outdoor events that attract visitors, the BID continues to facilitate the promotion of Pennsylvania Ave, Eastern Market and Barracks Row. An opportunity that came to us in 2008 was advertising space afforded by the City on newly installed bus shelters, enhancing our reputation as a metro accessible destination. These visual references coupled with the incoming Circulator route bodes well for future and existing residents and businesses on Capitol Hill.

Additionally, we are making vigorous efforts in the arena of the World Wide Web, and BID members have a great opportunity to market their goods and services to the world by managing their information on our website. Members are encouraged to utilize our website and blog often, the interactive maps will help site visitors find you on the streets and on the web, as well as give you a forum to actively communicate and provide feedback to the BID.

Marketing Capitol Hill as a Destination Continued "The Hill is Alive" Campaign

Second Annual George Didden III Holiday Tree Lighting to bring the community together and to celebrate the holiday season on The Hill

Sponsored and participated in "Capitol Hill Oktoberfest on Barracks Row" for a second year

Economic Development

Funded a "Capitol Hill Profile Sheet" through DC Economic Partners Partnered with other District of Columbia BIDs on Center City Action Agenda and other collaborative efforts

Youth Empowerment for Success

Our continued partnership with the District of Columbia Superior Court, Social Services Division, National Parks Central and East, and various are Police Departments has made the Y.E.S. a successful program for youth offenders to learn valuable leadership and teamwork skills as well as give back to their community in a positive way.

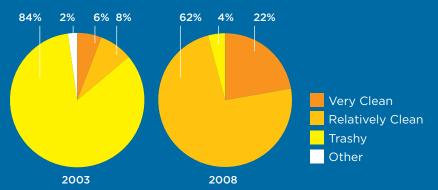
In 2008 we helped dozens of young men and women to complete their court-ordered community service while learning that work can be a life-enhancing experience, not just a way to earn a paycheck and party on the weekends.

Public Spaces Recycling Program

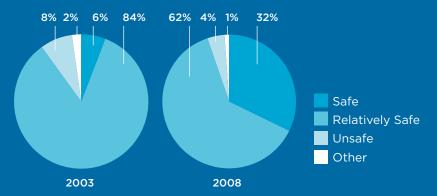
It is everyone's job to take care of this planet and the CHBID is ready to accept this responsibility. As the first Public Spaces Recycling Program in DC we began using our resources to promote cleaner neighborhoods and energize the efforts to improve and restore the quality of our environment.

Once launched the team collected 685 bags of recyclable products from June – September 2008

What is your perception of the cleanliness of Capitol Hill?



What is your perception of safety on Capitol Hill?



"... YOUR PRESENCE
IS GREATLY FELT AND
APPRECIATED."

"YOU SHOULD BE
EVERYWHERE IN THE CITY.
YOU DO A GREAT JOB."

Homeless Services

Hired 13 formerly homeless individuals as our "Clean Team" and to launch a modified "Ready Willing & Working" program

Participated in City-wide Homeless Count

Distributed water to homeless during hot weather days

Served lunch at Church of the Brethern every Thursday throughout the year

Continued Anti-Panhandling "It's OK to Say No" Campaign



Hospitality and Security

Distributed Holiday Safety Tips for businesses and citizens

Continued Direct connect program with First District MPD

Distributed thousands of Capitol Hill Visitor Guides & Maps

Assisted in the "Capitol Hill Classic" 10k Race for the 5th consecutive year



"FOR THE FIRST TIME IN FORTY YEARS, I HAVE THE KEYS TO A PLACE I CAN CALL HOME."

Jeffery Sledge

READY, WILLING, AND WORKING

"THERE IS AN IMMENSE NEED IN WASHINGTON, DC FOR A WORK REHABILITATION PROGRAM TO SERVE THE LARGE HOMELESS AND FORMERLY INCARCERATED POPULATION. THERE HAS BEEN A GAP IN SERVICES FOR THESE INDIVIDUALS, AND OUR NEIGHBORHOODS OFTEN SEE ADVERSE EFFECTS AS A DIRECT RESULT."

Tommy Wells, DC Council

The values and goals of the BID are infused with ideas of growth, renewal, and opportunity; truly believing that each individual deserves a chance to be a productive citizen. The men and women that work every day to keep our streets safe, clean and inviting, who find inspiration within themselves to turn their lives around, are the true motivating factors behind our rehabilitation programs.

As a 501 c 3 non-profit organization, Ready, Willing & Working empowers individuals to break the cycles of homelessness, welfare dependency and criminal recidivism through a residential, paid-

work rehabilitation program offering a holistic approach and supportive services that allow participants to achieve permanent self-sufficiency.

With the launch of the Ready, Willing, and Working program not only are we be able to train, employ, and rehabilitate hundreds of homeless and formerly incarcerated men throughout the City, their services will benefit the entire city and will cut the BIDs maintenance costs through charitable, and government funding.

Jeffery's Story

and Working program, Jeffery Sledge, has not only found permanent, steady employment, but was afforded the resources necessary to attain permanent housing.

One such participant of the Ready, Willing,

Sledge, who joined the RWW program in the spring of 2007, has since become the Clean Team project supervisor of

Barracks Row Main Street in August 2008 after being recognized for his diligence and discipline.



2008 FINANCIALS

The Capitol Hill Business Improvement District, Inc. Statements of Financial Position—September 30, 2008 and 2007

Assets

| Current Assets | 2008 | 2007 |
|---|---------|-----------|
| Cash \$ | 7,085 | \$20,139 |
| Assessments receivable \$10 | 0,581 | \$74,031 |
| Prepaid expenses \$ | 7,450 | \$2,500 |
| Total Current Assets \$1 | 15,116 | \$96,670 |
| Total Fixed Assets—Net \$3 | 36,391 | \$44,783 |
| Total Current Assets \$15 | 1,507 | \$141,458 |
| Liabilities and Net Assets Current Liabilities | 2008 | 2007 |
| | 3,486 | \$58,983 |
| | 21.454 | \$18,993 |
| | 66,164 | \$0 |
| | 5,324 | \$18,022 |
| | 0,000 | \$O |
| Total Current Liabilities \$146 | 6,428 | \$95,998 |
| Net Assets | | |
| Unrestricted net assets | (\$93) | \$39,327 |
| Temporarily restricted net assets | \$5,172 | \$6,128 |
| Total Net Assets \$ | 5,079 | \$45,455 |
| Total Liabilites And Net Assets \$15 | 1,507 | \$141,453 |

The Capitol Hill Business Improvement District, Inc. Statements of Activities—For the years ended September 30, 2008 and 2007

Revenue and Support

| | | | 2008 | | | 2007 |
|---------------------------------------|--------------|---------------------------|-------------|--------------|---------------------------|-------------|
| | Unrestricted | Temporarily Restricted | Total | Unrestricted | Temporarily Restricted | Total |
| Assessment revenue | \$1,004,979 | \$0 | \$1,004,979 | \$948,816 | \$0 | \$948,816 |
| Contributions | \$36,904 | \$0 | \$36,904 | \$27,818 | \$0 | \$27,818 |
| Penalties and interest | \$30,498 | \$0 | \$30,498 | \$16,636 | \$0 | \$16,636 |
| Other revenue | \$27,692 | \$0 | \$27,692 | \$10,000 | \$0 | \$10,000 |
| Gain on disposal of fixed assets | \$0 | \$0 | \$0 | \$3,224 | \$0 | \$3,224 |
| Total Revenue & Support | \$1,100,073 | \$0 | \$1,001,073 | \$1,006,494 | \$0 | \$1,006,494 |
| Net assets released from restrictions | \$956 | (\$956) | \$0 | \$0 | \$0 | \$0 |
| Expenses | | | | | | |
| | | | 2008 | | | 2007 |
| | Unrestricted | Temporarily Restricted | Total | Unrestricted | Temporarily Restricted | Total |
| Program services | \$973,966 | \$0 | \$973,966 | \$843,100 | \$0 | \$843,100 |
| Management and general | \$166,483 | \$0 | \$166,483 | \$155,244 | \$0 | \$155,244 |
| Total Expenses | \$1,140,449 | \$0 | \$1,140,449 | \$998,344 | \$0 | \$998,344 |
| change in net assets | (\$39,420) | (\$956) | (\$40,376) | \$8,150 | \$0 | \$8,150 |
| Net assets - beginning | \$39,327 | \$6,128 | \$45,455 | \$31,177 | \$6,128 | \$37,305 |
| Net assets - ending | (\$93) | \$5,172 | \$5,079 | \$39,327 | \$6,128 | \$45,455 |

INDEPENDENT AUDITORS' REPORT

Board of Directors

The Capitol Hill Business Improvement District, Inc.

We have audited the accompanying statements of financial position of The Capitol Hill Business Improvement District, Inc. (BID) as of September 30, 2008 and 2007, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the BID's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the BID's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

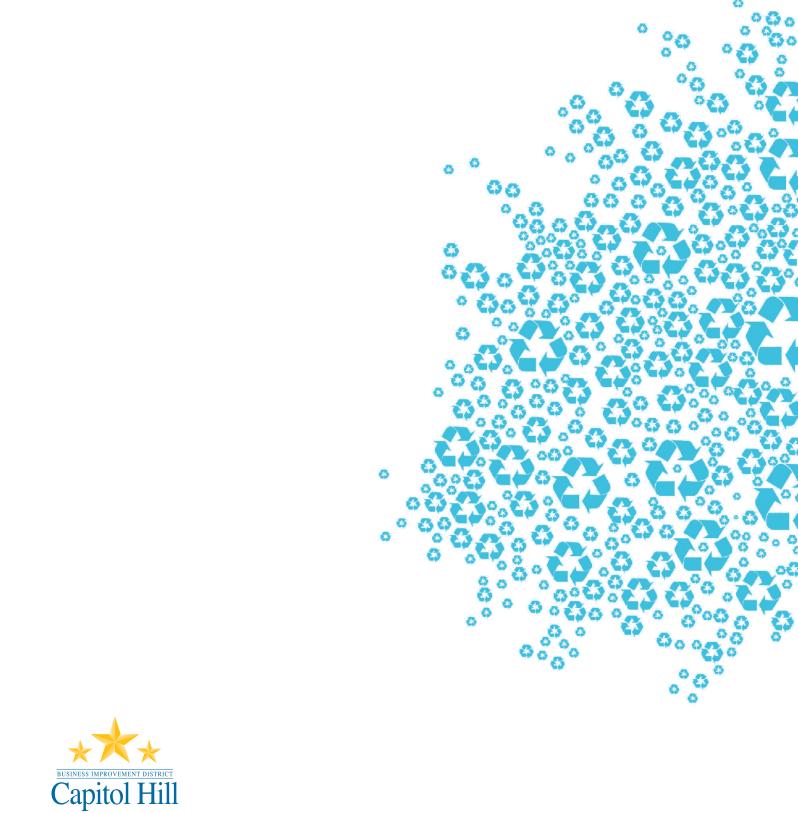
In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Capitol Hill Business Improvement District, Inc. as of September 30, 2008 and 2007, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information on pages 11 - 12 is presented for the purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

February 6, 2009 Timonium, Maryland CONSIDER THE ENVIRONMENT. CONSIDER OUR FUTURE.



Area of Operation



CAPITOL HILL BUSINESS IMPROVEMENT DISTRICT
30 MASSACHUSETTS AVENUE, NE | WASHINGTON, DC 20002
CAPITOLHILLBID.ORG