

Board of Directors Meeting

February 14, 2023

Tax Increment Reinvestment Zone, Number Three City of Houston

Downtown Redevelopment AuthorityTax Increment Reinvestment Zone Number Three, City of Houston

Board of Directors Meeting February 14, 2023

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MINUTES OF THE REGULAR MEETING OF THE DOWNTOWN REDEVELOPMENT AUTHORITY

January 10, 2023

The Board of Directors (the "Board") of the Downtown Redevelopment Authority (the "Authority") convened in regular session, in person and open to the public, at the Authority's office, located at 1221 McKinney Street, Suite 4250, Houston, TX 77010, on the 10th of January 2023, and the roll was called of the duly constituted officers and members of the Board, to wit:

Curtis Flowers Chair Michele Sabino Vice Chair Barry Mandel Secretary Regina Garcia Director Keith Hamm Director James Harrison Director Sherman Lewis Director Tiko Reynolds-Hausman Director William Taylor Director

and all of said persons were present except Directors Tiko Hausman, Sherman Lewis, and Regina Garcia.

Also present were Allen Douglas, Executive Director; Kris Larson, President; Jana Gunter, Director of Finance; and Jamie Perkins, Executive Assistant & Paralegal, all with the Authority; Kathleen Chisley, Accounting Manager; Varun Cidambi, Research & Economic Development Specialist; David Gwin, Economic Development Manager; Robert Pieroni, Director of Economic Development; Albert Sanchez; Director of Strategic Initiatives, all with Central Houston, Inc. ("CHI"); Jenna Beasley, Communications Manager; Brett DeBord, Director of Operations & Capital Projects; and Lonnie Hoogeboom, Director of Planning & Urban Design; all with the Houston Downtown Management District ("HDMD"); Algenita Davis, Government and Community Affairs Officer; and Clark Lord, Outside Council to the Authority with Bracewell LLP.

Additionally, guests from the public attending included Andrew Busker with the City of Houston; Ashly Johnson and Nick Arunza, both with Link Houston.

DETERMINE QUORUM; CALL TO ORDER

Chair Curtis Flowers conducted a roll call. A quorum was established, and the meeting was called to order at 12:05 PM.

INTRODUCTION OF GUESTS AND PUBLIC COMMENTS

Chair Flowers requested all meeting attendees introduce themselves and welcomed all. Next, Chair Flowers asked if there were any comments from the public. There were no comments from the public.

MINUTES OF PREVIOUS MEETINGS

The Board considered approving the minutes of the December 13, 2022, joint meeting. No discussion took place. Chair Flowers called for a motion, moved by Director Mandel and seconded by Director Harrison, and the minutes of the December 13, 2022 joint Board meeting were approved as presented.

FINANCE & ADMINISTRATION

Check Register – December 2022

Chair Flowers asked Jana Gunter to provide highlights from finance and administration. Ms. Gunter provided updates for the following: (i) the financial statements and check register for the month ending December 31, 2022; (ii) the Second Quarter Investment Report: and (iii) the Second Quarter Disadvantaged Business Enterprise (DBE) Report. Questions were asked and answered, and discussion ensued.

A motion was made by Chair Flowers, moved by Director Harrison, and seconded by Director Mandel, and all finance and administrative updates referenced above were accepted as presented.

POTENTIAL MONTROSE BRIDGE PROJECT AND AGREEMENT BETWEEN TIRZ #3 AND TIRZ #27

Chair Flowers asked Executive Director Douglas to present this item. Executive Director Douglas opened the discussion by sharing a map and photos of the potential project. Next, he discussed the amount budgeted, the projected cost of the project, and stated a proposed intra-local agreement for construction and design is currently being reviewed. Questions were asked and answered, and discussion ensued. Executive Director Douglas concluded by noting an authorization to proceed with this project will be forthcoming to the Board in the near future. No further action was required at this time.

CITY & COUNTY MOUS ON THE NORTH HOUSTON HIGHWAY IMPROVEMENT PROJECT (NHHIP)

Chair Flowers invited Executive Director Douglas to continue by providing updates on this topic. Executive Director Douglas shared in late December, both the City of Houston and Harris County each entered into a Memorandum of Understanding (MOU) with regard to the North Houston Highway Improvement Project (NHHIP). He explained the MOUs essentially ended the lawsuit filed by Harris County against TxDOT, and although the project is still on pause under FHWA auspices, the MOUs signal local points of agreement on the project. Next, he shared a grid that provided a comparison of the major elements in the City and County MOUs. Discussion ensued and questions were asked and answered. No action was required at this time.

BRIDGING TIME: DOWNTOWN DISTRICT'S INITIATIVE TO HOUSE THE UNHOUSED

Chair Flowers asked Albert Sanchez to share a presentation about a recently approved Downtown District investment with the Coalition for the Homeless. Mr. Sanchez shared a slide deck and explained how funding from the District will bridge the 90-day gap from the time a person is approved for housing, to the time the housing voucher is processed and received by the housing unit's landlord. Supporting this initiative eliminates the 90-day waiting period, allowing a homeless individual to move into housing before that opportunity is lost in the demanding rental market. Questions were asked and answered, and discussion ensued. No further action was required.

DOWNTOWN LAUNCHPAD

Chair Flowers called on Executive Director Douglas to provide an update on the recent developments with Mass Challenge and the Downtown Launchpad. Executive Director Douglas explained that the Economic Development Director Robert Pieroni is discussing the terms of a new licensee Agreement with the accelerator so that it might remain in the Downtown Launchpad after termination of the prior Agreements between the Authority and Mass Challenge. No further action was needed.

TREBLY GRAND OPENING

Chair Flowers announced the grand opening of Trebly Park is scheduled for Friday, January 27th and invited the Board as VIP guests. More information will be forthcoming in the invite and will be sent to members of the Board.

COLLABORATIVE COMMITTEES UPDATE

Chair Flowers called on Kris Larson to share an update on the progress of the formation of the Collaborative Committees. President Larson reviewed the goals of each committee, shared the composition of Directors from each organization who volunteered to serve on each Committee and discussed the next steps to invite other community stakeholders to serve on the Committees. He noted the Committees will begin meeting in February and details about the dates and times will be forthcoming. No further action was required.

OTHER BUSINESS

Goal-Based Updates

Executive Director Douglas gave an update on notable items included in the Goal-Based updates slide deck for the month of January. No further action was needed.

2023 Meeting Dates

Executive Director Douglas continued and shared a calendar of proposed 2023 Board Meeting dates. Upon a motion made, moved, and seconded, the board approved the 2023 meeting dates as presented.

NEXT MEETING

Chair Flowers announced the next Board and Committee meetings are scheduled on the following dates beginning at noon:

- Goal Based Collaborate Committees February Launch, dates & times TBA
- Board of Directors Tuesday, February 14th

ADJOURNMENT

There being no further business to come before the Board, a motion was called to adjourn at 1:22 PM.

Barry Mandel, Secretary
Downtown Redevelopment Authority
("Authority")

MINUTES OF THE REGULAR MEETING OF THE TAX INCREMENT REINVESTMENT ZONE NUMBER THREE

January 10, 2023

The Board of Directors (the "Board") of the Tax Increment Reinvestment Zone Number Three (the "Zone") convened in regular session, in person and open to the public, at the Zone's office, located at 1221 McKinney Street, Suite 4250, Houston, TX 77010, on the 10th of January 2023, and the roll was called of the duly constituted officers and members of the Board, to wit:

Curtis Flowers	Chair
Michele Sabino	Vice Chair
Barry Mandel	Secretary
Regina Garcia	Director
Keith Hamm	Director
James Harrison	Director
Sherman Lewis	Director
Tiko Reynolds-Hausman	Director
William Taylor	Director

and all of said persons were present except Directors Tiko Hausman, Sherman Lewis, and Regina Garcia.

Also present were Allen Douglas, Executive Director; Kris Larson, President; Jana Gunter, Director of Finance; and Jamie Perkins, Executive Assistant & Paralegal, all with the Zone; Kathleen Chisley, Accounting Manager; Varun Cidambi, Research & Economic Development Specialist; David Gwin, Economic Development Manager; Robert Pieroni, Director of Economic Development; Albert Sanchez; Director of Strategic Initiatives, all with Central Houston, Inc. ("CHI"); Jenna Beasley, Communications Manager; Brett DeBord, Director of Operations & Capital Projects; and Lonnie Hoogeboom, Director of Planning & Urban Design; all with the Houston Downtown Management District ("HDMD"); Algenita Davis, Government and Community Affairs Officer; and Clark Lord, Outside Council to the Zone with Bracewell LLP.

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Barry Mandel, Secretary
Downtown Redevelopment Zone ("Zone")

Check register for January 2023



- Total checks issued in January 2023 were \$2.4M.
 - Buffalo Bayou Partnership
 - Operations Support \$1.4M
 - DLI Payment The Star
 - Rusk@San Jacinto Partners, LP \$799K
 - Central Houston, Inc.
 - Admin support \$130K
 - Trebly Park
 - Property Taxes \$46K
 - Structura \$8K

2/2/23 3:43:54 PM

MAIN STREET MARKET SQUARE

AP Check Register (Current by Bank)

Check Dates: 1/1/2023 to 1/31/2023

Vendor ID Check No. Date Status* Payee Name **Amount** BANK ID: OP - JPMORGAN CHASE BANK, N.A. 101.000 3057 01/02/23 Р 3025 CENTRAL HOUSTON, INC \$129,656.50 3058 01/02/23 ٧ 1/2/23 3025 3059 01/02/23 V 1/2/23 3025 01/02/23 V 3060 1/2/23 3025 3061 01/11/23 Р 7201 RUSK@ SAN JACINTO PARTNERS, LP \$799,197.00 **5117305 01/17/23 М 3203 ANN HARRIS BENNETT \$46,239.71 **5117318 01/17/23 М 2100 **BUFFALO BAYOU PARTNERSHIP** \$1,387,585.23 01/17/23 6053 JAMIE PERKINS \$214.35 **5117324 Μ **5117327 01/17/23 7204 STRUCTURA, INC. \$8,410.81 **BANK OP REGISTER TOTAL:** \$2,371,303.60 \$2,371,303.60 **GRAND TOTAL:**

Page: 1

^{*} Check Status Types: "P" - Printed ; "M" - Manual ; "V" - Void (Void Date); "A" - Application; "E" - EFT

^{**} Denotes broken check sequence.

TIRZ (TZ03) Overtime Programs 2022

4TH QUARTER REPORT (OCTOBER 1 – DECEMBER 31)

Overtime Programs Overview

- Downtown Division utilized 5 overtime programs specifically designed to address identified issues in the downtown area. These programs included:
 - ▶ Patrol Traffic Enforcement
 - Outdoor Dining Bike Initiative
 - Scooter/Street Racer Initiative
 - Specialized Units Initiative
 - ▶ Night Life Initiative

PATROL TRAFFIC ENFORCEMENT

- ▶ Patrol overtime officers focus on conducting traffic stops in the downtown area. Traffic stops provide officers the ability to reduce crime by identifying suspicious vehicles operating in the downtown area. At the same time, officers can address traffic issues thereby creating a safer environment downtown, and officers are providing increased visibility which aids in deterring criminal activities.
- Patrol overtime officers also assist in following ways:
 - ► Running Code 1 or 2 calls for service
 - ► Conducting checks of the Beacon area, Market Square Park, and Discovery Green.
 - Assisting with the dirt-bikes and car clubs when needed.

Officer Hours: 169.5

❖ Sergeant Hours: 207.5

PATROL TRAFFIC ENFORCEMENT

Call Activity				
	Oct	Nov	Dec	
Primary Calls	38	6		
Secondary Calls	19	20		
Offense Reports	3	5		
Accident Reports		1		
Traffic Stops	259	132		
Warrant Service Attempts				
Crime Initiatives	91	47		
Citizen Contacts	349	226		
Admin Assignment			4	

Civility Incidents			
	Oct	Nov	Dec
Vagrants/Homeless	35	11	
Scooter Warnings			
Street Racer/Loud Veh			
Total	35	11	0

Seizures/Recoveries			
	Oct	Nov	Dec
Autos Recovered			
Property Recovered Value			
Money Seized			
Property Seized Value			
Weapons Seized			

Arrest Activity						
	Oct	Oct Nov				
Total Suspects in Jail		1				
Charge	& Activity	Types				
Felony Charges						
Class A/B Charges						
Class C (No Ticket)		1				
To-Be Warrants						
City Warrants						
Felony Warrants						
Misd. Warrants						
Total	0	1	0			

Traffic				
	Oct	Nov	Dec	
Non-Moving	237	9		
Moving	50	131		
Parking Citations	45			
Total	332	140	0	

Naroctics Recovered					
	Oct Nov Dec				
Marijuana / Kush		·	·		
Cocaine / Crack		·			
Other					
Total	0	0	0		

OUTDOOR DINING BIKE INITIATIVE

▶ This program was implemented in response to several complaints of aggressive panhandlers at outdoor dining locations along Main Street. The mission of this program is to address civility issues and provide a safe environment for individuals utilizing outdoor dining through increased officer presence/visibility. Many of the restaurant and bar owners have provided positive feedback regarding the increased visibility along Main Street.

- ▶ Bike officers have made 1,464 citizen contacts and given 7 warnings to aggressive panhandlers and/or vagrants along Main Street.
 - Logistics: 2 Officers per shift.
 Shifts Monday-Friday from 1000-1400.

❖ Officer Hours: 329.5

❖ Sergeant Hours: 32

OUTDOOR DINING BIKE INITIATIVE

Call Activity			
	Oct	Nov	Dec
Primary Calls	2	4	1
Secondary Calls	5	2	2
Offense Reports	1	2	1
Accident Reports		1	
Tactical Action Plans			
Warrant Service Attempts			
Crime Initiatives	137	130	103
Citizen Contacts	666	515	283
Admin Assignment			

Civility Incidents			
	Oct	Nov	Dec
Vagrants/Homeless		2	5
Scooter Warnings			
Street Racer/Loud Veh			
Total	0	2	5

Seizures/Recoveries			
	Oct	Nov	Dec
Autos Recovered			
Property Recovered Value			
Money Seized			
Property Seized Value			
Weapons Seized			

Arrest Activity				
	Oct	Nov	Dec	
Total Suspects in Jail				
Charge	& Activity	Types		
Felony Charges				
Class A/B Charges				
Class C (No Ticket)				
To-Be Warrants				
City Warrants				
Felony Warrants				
Misd. Warrants				
Total	0	0	0	

Traffic					
	Oct	Nov	Dec		
Non-Moving					
Moving		1			
Parking Citations	3				
Total	3	1	0		

Narcotics Seized						
Oct Nov Dec						
Marijuana / Kush						
Cocaine / Crack	Cocaine / Crack					
Total	0	0	0			

SCOOTER / STREET RACER INITIATIVE

- ▶ The mission of this program was to restore the right of ways for pedestrians on the sidewalks of downtown by enforcing scooter and vendor-related ordinances.
- Officers focus on issuing citations to vendors in violation and educating scooter riders of the recent legal changes.
- In response to several complaints from area residents and business owners, officers also target street racers downtown & vehicles with loud exhausts.

❖ Officer Hours: 127

❖ Sergeant Hours: 176

SCOOTER / STREET RACER INITIATIVE

Call Activity				
	Oct	Nov	Dec	
Primary Calls	16	3		
Secondary Calls	31	19		
Offense Reports	8			
Accident Reports				
Traffic Stops	113	38		
Warrant Service Attempts				
Crime Initiatives	195	85		
Citizen Contacts	944	364		
Admin Assignment	0	0	0	

Civility Incidents			
	Oct	Nov	Dec
Vagrants/Homeless			
Scooter Warnings	898	364	
Street Racer/Loud Veh	63	19	
Total	961	383	0

Seizures/Recoveries			
	Oct	Nov	Dec
Autos Recovered			
Property Recovered Value			
Money Seized			
Property Seized Value			
Weapons Seized			

Arrest Activity				
	Oct	Nov	Dec	
Total Suspects in Jail	2			
Charge	& Activity	Types		
Felony Charges				
Class A/B Charges	1			
Class C (No Ticket)				
To-Be Warrants				
City Warrants				
Felony Warrants				
Misd. Warrants	3			
Total	4	0	0	

Traffic					
	Oct	Nov	Dec		
Non-Moving	129	56			
Moving	19	3			
Parking Citations	39	17			
Total	187	83	0		

Narcotics Seized				
Oct Nov Dec				
Marijuana / Kush				
Cocaine / Crack				
Other				
Total	0	0	0	

SPECIALIZED UNITS INITIATIVES

- ▶ The specialized units attached to the Downtown Division are tasked with all things law enforcement that fall outside of the parameters of patrol. The Crime Suppression Team (CST) conducts proactive and reactive investigations into crime trends and major crimes in the Downtown area. The Differential Response Team (DRT) is tasked with managing the homeless population and other quality of life concerns.
- DRT conducted targeted enforcement at encampments and hot spots of civility issues. They also conducted pedi-cab enforcement during large events.
- CST focused on conducting traffic stops and addressing auto thefts and BMVs, which are the most prevalent crimes that occurs downtown.

❖ Officer Hours: 406.5

Sergeant Hours: 73

SPECIALIZED UNITS INITIATIVES

Call Activity				
	Oct	Nov	Dec	
Primary Calls	1	7		
Secondary Calls	3	13		
Offense Reports	9			
Accident Reports				
Tactical Action Plans		2		
Warrant Service Attempts				
Crime Initiatives	60	94		
Citizen Contacts	140	26		
Traffic Stops	20	49		

Civility Incidents			
	Oct	Nov	Dec
Vagrants/Homeless	15		
Scooter Warnings			
Street Racer/Loud Veh			
Total	15	0	0

Seizures/Recoveries			
	Oct	Nov	Dec
Autos Recovered	3	0	0
Property Recovered Value	\$0	\$0	\$0
Money Seized	\$0	\$0	\$0
Property Seized Value	\$0	\$0	\$0
Weapons Seized	0	1	0

Arrest Activity					
	Oct	Nov	Dec		
Total Suspects in Jail	3	6			
Charge	& Activity	Types			
Felony Charges	1	2			
Class A/B Charges		2			
Class C (No Ticket)					
To-Be Warrants					
City Warrants					
Felony Warrants	2				
Misd. Warrants	3	2			
Total	6	6	0		

Traffic						
	Oct	Nov	Dec			
Non-Moving	105					
Moving						
Parking Citations						
Total	105	0	0			

Narcotics Seized (grams)						
Oct Nov Dec						
Marijuana / Kush		11.4				
Cocaine / Crack		0.9				
Other		0.41				
Total	0	12.71	0			

NIGHT LIFE INITIATIVE

- This program proactively addresses issues stemming from night clubs or bars operating in the downtown area. The target areas are driven by crime statistics and complaints from citizens and businesses.
- Officers conduct traffic stops in the target areas in attempt to identify violent offenders & seize unlawfully carried firearms. Officers also provide increased visibility in the target areas especially during the hours that the patrons from the clubs are dispersing.

Logistics: 2 Officers & 1 Sergeant per shift. Every Friday & Saturday from 2200-0200

- Officer Hours: 60
- ❖ Sergeant Hours:7

Call Activity						
	Oct	Nov	Dec			
Primary Calls			13			
Secondary Calls			2			
Offense Reports			0			
Accident Reports			0			
Tactical Action Plans			0			
Warrant Service Attempts			0			
Crime Initiatives			123			
Citizen Contacts			39			
Admin Assignment			3			

Civility Incidents					
	Oct	Nov	Dec		
Vagrants/Homeless					
Sobering Center					
Street Racer/Loud Veh					
Total	0	0	0		

Seizures/Recoveries						
Oct Nov Dec						
Autos Recovered						
Property Recovered Value						
Money Seized						
Property Seized Value						
Weapons Seized						

Arrest Activity						
	Nov	Dec				
Total Suspects in Jail			1			
Charge & Activity Types						
Felony Charges						
Class A/B Charges			1			
Class C (No Ticket)						
To-Be Warrants						
City Warrants						
Felony Warrants						
Misd. Warrants						
Total	0	0	1			

Traffic						
	Oct	Nov	Dec			
Non-Moving			5			
Moving			3			
Parking Citations			33			
Total	0	0	41			

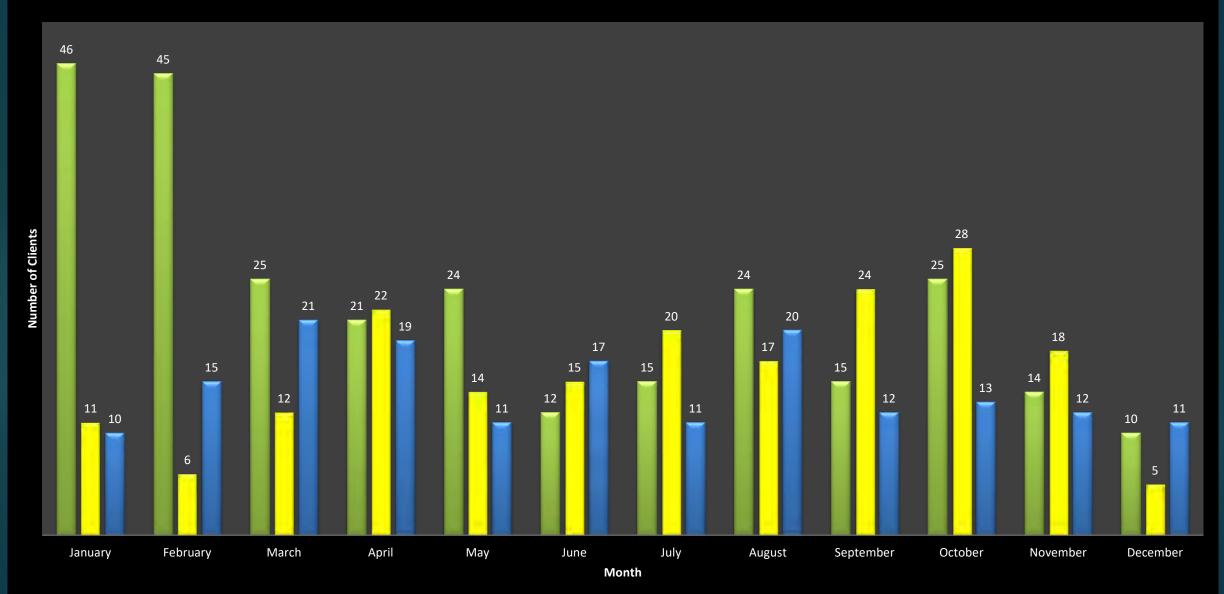
Narcotics Seized (grams)						
Oct Nov Dec						
Marijuana / Kush			1			
Cocaine / Crack						
Total	0	0	1			

BUDGET

	TIRZ (TZ03) MONTHLY EXPENDITURES (FY22-23)													
		July	August	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Total
Ē	Patrol Visibility	248.00	8,851.00	13,059.00	16,476.00	9,098.00	1,386.00							49,118.00
Program	Night Life	2,689.20	0.00	3,777.75	0.00	0.00	4,280.00							10,746.95
	Specialized Units	0.00	12,862.00	8,820.00	19,809.00	11,216.00	0.00							52,707.00
Estimated Expend	Scooter/Street Racer	3,528.00	5,087.00	8,857.00	14,994.00	6,832.00	0.00							39,298.00
Es	Outdoor Dining Bike	3,931.00	7,595.00	10,620.00	8,620.00	8,154.00	6,223.00							45,143.00
	Est. Expenditure Totals	10,396.20	34,395.00	45,133.75	59,899.00	35,300.00	11,889.00	0.00	0.00	0.00	0.00	0.00	0.00	197,012.95
	Adjustments	1,223.93	5,065.95	13,691.00	1,124.46	2,799.09	1,545.27							25,449.70
Actual	Overtime	11,620.13	39,460.95	58,824.75	61,023.46	38,099.09	9,154.27							218,182.65
Expenditures	Divsional Expenses	27,229.45	3,803.44	26,885.84	3,277.22	61,104.85	50,307.46							172,608.26
							Total E	Expenditur	es YTD	390,790.91				
							Оре	ening Bala	nce	700,000.00				
	* PS10 expenditures are not directly removed from the DT TIRZ budget.								Rem	aining Bal	ance	309,209.09		

Houston Recovery Center 1A10 Jail Diversions





Update: 2023 Planned Initiatives

Downtown Division plans to continue the 5 initiatives utilized during 2022 and continuously monitor their effectiveness and adjust resources as needed.

Beacon Area Initiative:

- ▶ A new initiative recently implemented with the intent to decrease violent crime that occurs in the area around The Beacon (1212 Prairie). Officers will conduct foot patrol in the in the block around the Beacon (Caroline/Texas/San Jacinto/Prairie) and address narcotics, fugitive and civility issues.
- ➤ This initiative should decrease not only the criminal activities occurring around this area, but also protect the vulnerable population and lessen the complaints from surrounding businesses and residents.





LYNN WYATT SQUARE FOR THE PERFORMING ARTS

PROJECT UPDATE TO:

DOWNTOWN REDEVELOPMENT
AUTHORITY

FEBRUARY 14, 2023



Thank you!

For your:

- Amazing investment of \$10,000,000!
- Outstanding support from your team on design and construction
- Outstanding support from your team for additional fundraising efforts to get us to a total of \$26,460,000!



Team

- Project Management: Houston First
- Design: RIOS, Harrison Kornberg, Gradient, E&C, Henderson Rogers, Asakura Robinson and 6 other subconsultants
- Construction: Manhattan Construction Company
- Testing: Alpha (Concrete) and Intertek (Waterproofing, Curtainwall)
- O & M: Houston First
- Programming: Houston First



Budget

•	Design and CA	2,800,000
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 Testing & CenterPoint 	60,000
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Construction (incl. contingency)
 23,500,000

• Total 26,460,000

Available funding
 26,460,000



Funding

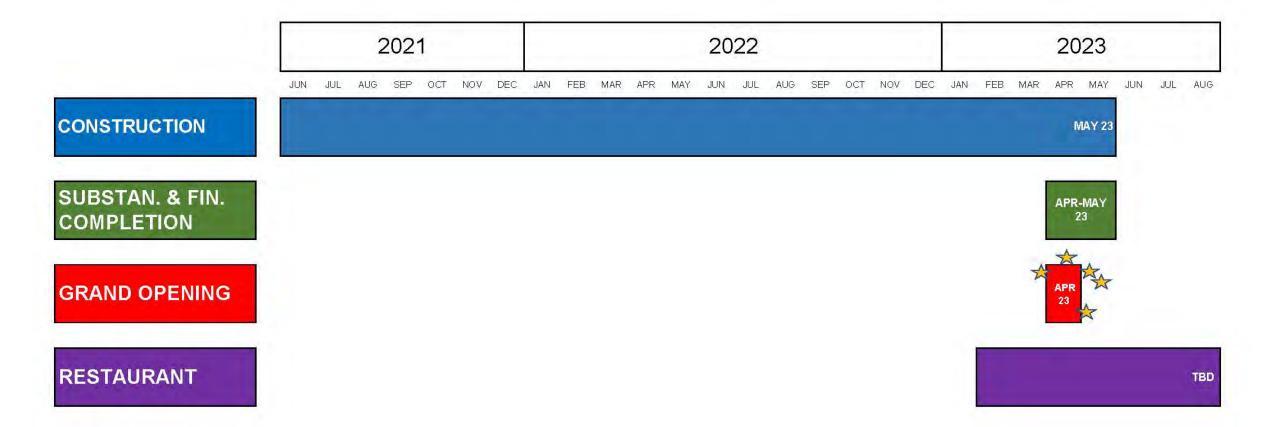




- Lynn Wyatt
- Downtown Redevelopment Authority
- Houston First Corporation
- Elkins Foundation
- Cullen Foundation
- The Fondren Foundation
- The Wortham Foundation, Inc.
- MD Anderson Foundation
- The Robert and Janice McNair Foundation
- Vivian L. Smith Foundation
- Herzstein Foundation

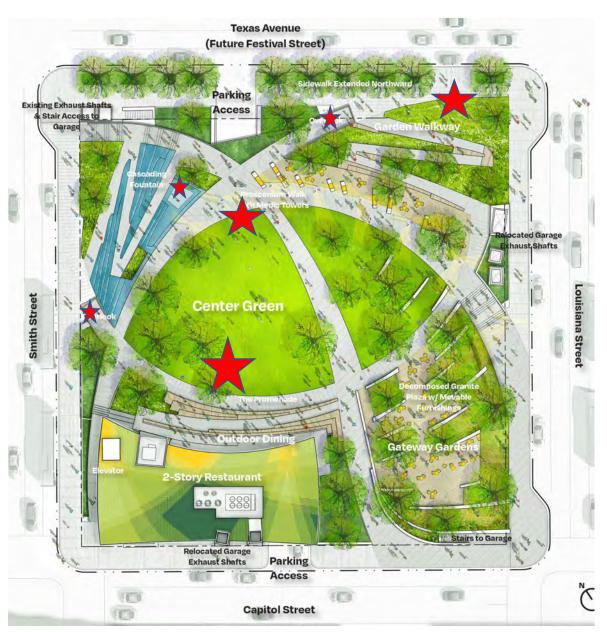


Schedule





Programming



- Communication Arts Resources (CARS)
- Inspired by performing arts/arts
- In collaboration with many stakeholders



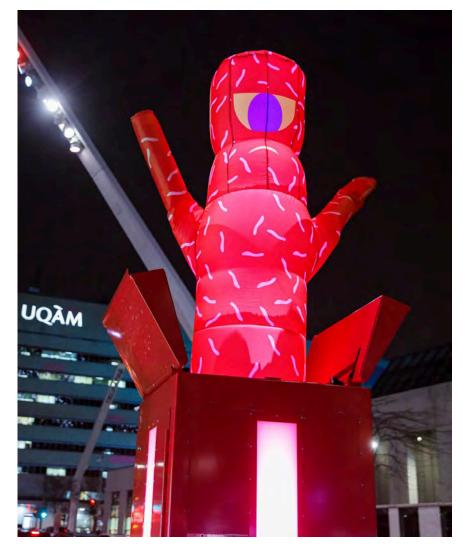
Programming



- Informal and daily passive use
 - Type: Fitness, Lawn Games, Culinary, Business
 - Frequency / Timing: Daily, Weekly, Monthly and Seasonal
 - Estimated Size Range: Individual to 50 people



Programming





- Special programs/events
- interactive installations







Furnishings

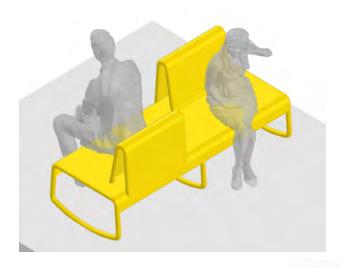




- Tables, chairs, bike racks, drinking fountains, trash receptacles
- Rocking Chairs
- Swings

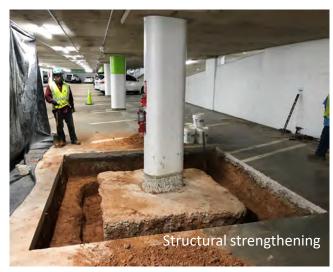






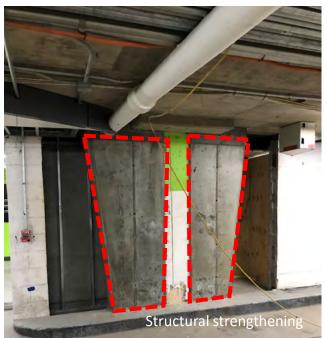


Progress





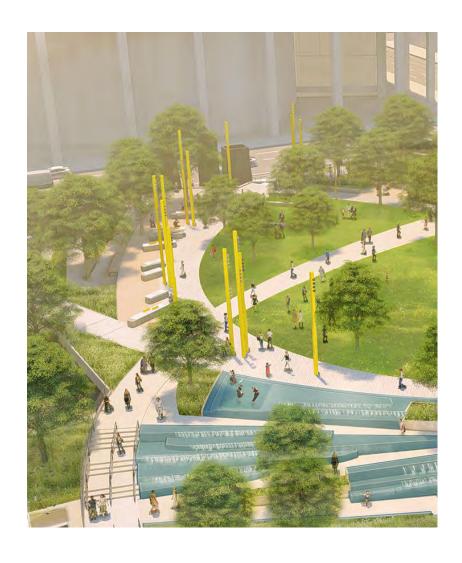
 Approximately 18 % of the work is inside the garage levels

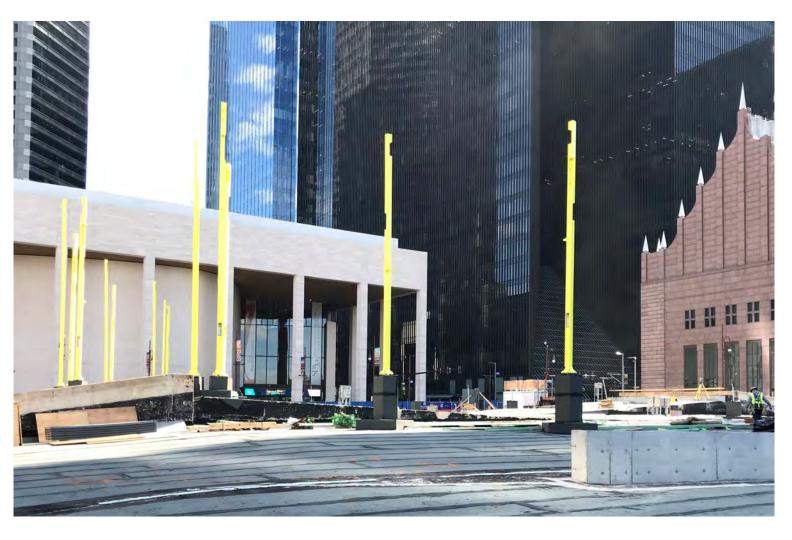








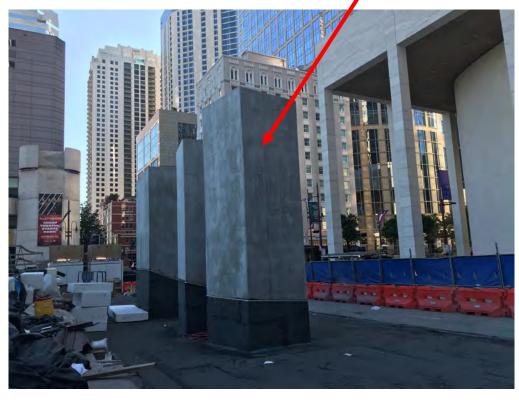


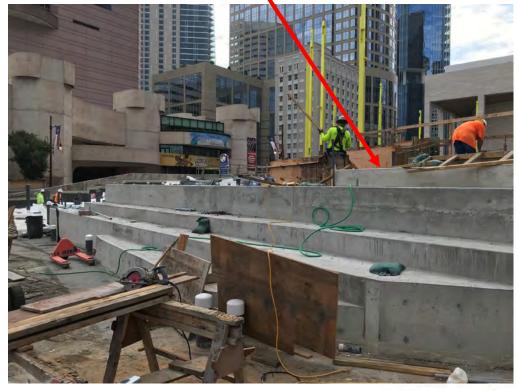
































Houstonfirst

Large Trees







Thank you!





Champion major projects, initiatives and investments that improve Downtown

1.1: Build and maintain cross-sector relationships with area leaders so that CHI can support, facilitate or lead on catalytic opportunities.

Highlight: Following the execution of the MOUs between the City/County and TxDOT, and in partnership with the Mayor's Office, CHI began charting the next phase of the Mayor's NHHIP Steering Committee which provides critical guidance to the Mayor for decisions on the project.

Participating Agencies:



1.5: Collaborate with partners such as the City of Houston, Harris County, Greater Houston Partnership and Houston First to leverage opportunities for shared strategies to improve Downtown Houston.

Highlight: Following the opening of the City's new Navigation Center, CHI/HDMD committed to provide support to the Coalition of the Homeless & the City of Houston to decommission the Chartres homeless encampment during the week of February 6th.

Participating Agencies:



Enhance and maintain a comfortable, welcoming, and well-managed public realm

2.1: Maintain and advance the standard of care for Downtown's cleanliness and well-kept appearance.

Highlight: HDMD formalized and executed an agreement with Houston First to repair and oversee the maintenance of the eleven (11) "Cotswold" fountains located on Prairie, Preston and Congress beginning on January 30. The maintenance and repair costs for the Cotswold fountains will be fully reimbursed by Houston First.

Participating Agencies:



2.2: Cultivate nature across Downtown, including its urban forest, planters, and other greenspace elements.

Highlight: In January, the HDMD Board authorized management to enter into an agreement with Davey Resource Group to implement their TreeKeeper smart monitory system for Downtown's trees. The initial phase will be to inventory and assess the health of all District maintained trees within the public right-of-way, and will lead to a more sophisticated and systemic urban forestry approach.

Participating Agency:



Drive vibrancy through improved street-level connectivity, a commitment to walkability, and inclusive programming strategies

3.9: Support efforts to enable a more festive game day atmosphere better integrated into the built environment.

Highlight: In concert with the Harris County - Houston Sports Authority, CHI received approval from the NCAA to utilize the HDMD ambassador program to better represent Houston to visiting fans during the Final Four. In this role, the ambassadors will have special uniforms and graphics on their equipment that support a more fanfriendly environment.

Participating Agencies:



3.13: Develop programs and use strategies to connect area employers and residents with Downtown Parks.

Highlight: As part of Trebly Park's Grand Opening on January 27, 2023, local community vendors and (5) residential properties in close proximity to the park were included in the carnival-themed festivities with information booths for potential residents, and promotion to current residents to enjoy and use their new neighborhood park.

Participating Agency:



Photo Highlights: Trebly Park's Grand Opening on January 27, 2023







4.9: Research and develop return-to-office strategies to accelerate the return of employees to Downtown.

Highlight: Downtown in-office occupancy reached a best-ever single-day occupancy rate of 76% on January 17, 2023. The month of January concluded with an average return-to-office rate of 62.50% across all workdays.

Participating Agencies:







4.10: Continue investing in innovation and technology start-ups to support the diversification of the Downtown employment base.

Highlight: On January 17, CHI hosted local business leaders from across Houston for a visit with Donald Cravins, the first Under Secretary for Minority Business Development, to discuss funding that would help minority and other underserved entrepreneurs launch and scale their businesses. CHI are working with local leaders to submit a grant application to the MBDA to further the Launchpad's reach.

Participating Agencies:







Develop a hivemind of intelligence and goodwill by genuinely engaging and convening stakeholders

5.1: Develop a representative engagement structure that provides stakeholders the opportunity to inform decision making and advise on the direction of Downtown.

> Highlight: CHI staff worked with members of the CHI, DRA, and HDMD boards to finalize assignments into the new collaborative committees. Board members were provided the opportunity to self-select in the committee whose focus best suits their interest and expertise. The new committees will kick off in February 2023.

Participating Agencies:







5.8: Improve and expand external communications to increase awareness of CHI, its actions, and general Downtown happenings.

> Highlight: On January 27, the Houston Chronicle ran a feature story on the future of the Pierce Elevated, a key civic opportunity site made available through implementation of the future NHHIP project. Through pro-active public relations work, the article included interviews with CHI leadership, and included project renderings and other insight made possible through CHI and its affiliates.

Participating Agencies:





